Monitor Deloitte.

Mining Charter III

Key insights

Ownership New prospecting and **Existing prospecting and** 25% mining rights holders mining rights holders 20% Must have min • If **30%** or more Black 50%+1 Black person person shareholding, the shareholding, including holder shall be allowed voting rights to maintain its existing 10% structure (until exit or renewal) Must have min 30% Black person • If <30% Black person shareholding, including shareholding, the holder shall be required to **Top** economic interest and a **Up** its Black Person corresponding percentage of voting right, in mine shareholding to a minimum

Beneficiation Criteria:

- Invested in Beneficiation since 2004
- Beneficiation activities in line with MPRDA definition
- Approval from the DMR
- · Ongoing Beneficiation contribution

The process and mechanisms that shall determine the offset of each mineral value chain, shall be provided for by the Minister, by the way of Government Gazette

A maximum of 11% offsetting is permissible through investing and contributing to **BENEFICIATION** of Section 26 of the MPRDA

Ring-fenced

A holder of a new mining right must pay a minimum **1% of its annual turnover** in any given financial year to the Black Person shareholders, prior to and over

Sale of South African Mining Assets

 Black person transferring shares must ensure that

Ring-fenced

right or company

the party falls within the same → ategory

Mining Transformation and

Essential skills development for

employees and non-employees,

Literacy and numeracy skills

South African Historically Black

and development initiatives in:

• Environmental conservation and

*% of Leviable amount (excl. mandatory

Academic Institutions for research

Development Agency

Artisan training

Bursaries

Exploration

Processing

Beneficiation

rehabilitation

Technology efficiency

skills development levy)

Employment Equity

Mining

 A holder who sells its mining assets must give Black Owned Company/s a preferential option to

Human Resource Development (HRD)

 Black shareholding in new rights shall vest in no more than 10 years and by no less than 3% annually

of 30% within **12 months**

Mine Community Development



Infrastructure Projects

developmental impact

70% RSA Manufactured Goods

21% Black Owned Companies

- **Income Generating Projects**
- Priority projects are identified as per the approved IDP
- Holder's contribution towards MCD must be proportionate to the size
- Meaningfully contribute towards MCD in terms of its approved SLP • Project management and consultation fees to be capped at 8% of the
- total budget • Holders may **collaborate** on projects where more than one right holder operates in the same area for maximum **socio-economic**

Preferential Procurement & Supplier Enterprise Development (PP&SED)

HRD

or Equity









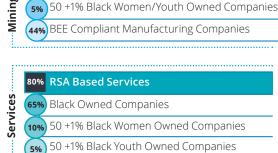






Community Development





Black Owned companies require at least 50 +1% Black Ownership

Definitions

Proof of local content requires certification from SABS. Responsibility of proof lies with the supplier

BEE Compliant Manufacturing Companies require minimum level 4 and 26% Black Ownership

100% of samples to be analysed locally. Sample analysis from foreign companies requires written consent of minister

Black Youth are defined as Black People between the ages of 18 and 35



Transition Period

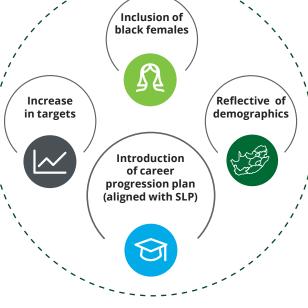
Targets

15% 15% Year 2 Year 3

Submit report indicating implementation of the provisions made by the Mining Charter



Sustainable Development and Growth





Environmental management

Environmental management systems that focus on continuous improvement to review, impact and mitigate adverse environmental impacts.





Research and

Development

Spend

• 70% of budget must be spent in RSA • 50% of the 70% must be spent on South African Historically Black Academic institutions





Implementation of the 2016 Occupational Health and Safety Summit Milestones while taking other health and safety factors into consideration

Housing and Living



- **Principles of Housing conditions**
- ✓ Decent housing standards
- Centrality of home ownership
- Social, physical and economic integrated human settlements
- Measures to address housing demand
- Involvement of employees in the housing administrative system
- Secure tenure for the employees in housing institutions

Principles of Working conditions

- Proper health care services
- Affordable equitable and sustainable health system
- Proper nutrition requirements and standards

Submit a Housing and living conditions plan

Consulted: Dept. of Housing, organised labour and Dept. of Human Settlement Approved: DMR

Compliance **DMR Levels DMR Scorecard** 3 ring fenced elements + 100% Level 1 3 ring fenced elements + 80-100% Level 2 Compliant Level 3 3 ring fenced elements + 70-80% Level 4 3 ring fenced elements + 60-70% Non compliant 3 ring fenced elements + 50-60% 3 ring fenced elements + 40-50% Non compliant 3 ring fenced elements + 30-40% Non compliant **Non Compliant** 3 ring fenced elements + 20-30% Non compliant 3 ring fenced elements + <20% Non compliant

Mining Charter III Scorecard

Mine Community Development

Mine Community Development					
Element	Measure	Score Weighting			
Implement locally approved community projects , which are aligned to the district, metropolitan and local municipality's IDPs of revenue projection for two and half years, applicable to a SLPs for five year cycle	Contribution towards mine community development must be proportionate to the size of the investment	Yes/No (Ring- fenced element)			

Ring-fenced

Community Oere obment

PP&SED

Systainable Development

HRD

old Equity

Preferential Procurement & Supplier Enterprise Development (PP&SED)

Mining Goods		8
Measure	Target	Score Weighting
RSA Manufactured Goods	70%	15%
Black Owned Companies	21%	5%
50 + 1% Black Women and/or Black Youth Owned Companies	5%	1%
BEE Compliant Manufacturing Companies	44%	9%
Services		#
Measure	Target	Score Weighting
RSA Based Services	80%	9%
RSA Based Service Companies*	65%	5%
50 + 1% Black Women Owned Companies	10%	2%
50 + 1% Black Youth Owned Companies	5%	2%
Multinational Supplier Contributions		<u>s</u>
Measure	Target	Score Weighting
% of annual turnover generated from local mining companies towards the Mining Transformation and Development Agency	1%	3%
Samples		3
Measure	Target	Score Weighting
100% of samples analysed using RSA based facilities	100%	3%

Sustainable Development and Growth

Sustainable Development and Growth					
Measure	Target	Score Weighting			
Improve the industry's environmental co	Improve the industry's environmental compliance				
Compliance with the approved Environmental Management Plans	100%	10%			
A minimum of 70% of the right holder's research budget must be spent in SA	and development				
Percentage of research and development budget spend in SA	70%	3%			
Percentage of research budget spent locally and spend on SA Historically Black Academic Institutions	50%	2%			
Elimination of Occupational Diseas	ses				
Percentage of all exposure measurement results for respirable crystalline silica below the milestones	95%	1%			
Percentage of all exposure measurement results for platinum dust respirable particulate below the milestone	95%	1%			
Percentge of all exposure measurement results for coal dust respirable particulate below the milestone level	95%	1%			
Tuberculosis incidence rate by 2024	Below National TB incident rate	2%			
Percentage of employees offered HIV counselling and Testing (HCT) annually	100%	2%			
Percentage of all eligible employees linked to an Anti-Retroviral Treatment (ART) programme	100%	2%			
Elimination of Occupational fatalities and injuries					
Percentage annual reduction of fatalities	20%	7%			
Percentage annual reduction of injuries	20%	3%			
Culture Transformation Framework					
Culture Transformation Framework pillars aiming to significantly improve the culture towards Health and Safety across the mining sector, in accordance with agreed timelines	6 Pillars implemented	1%			

sector, in accordance with agreed timelines

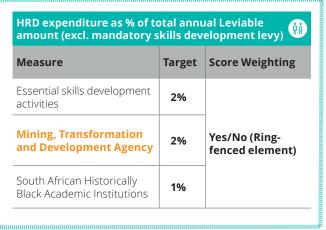
*Scorecard reference differs from Charter write-up

Ownership

Minimum target for Black People Owne (Africans, Indians, Col	rship	entation of	(
Measure		Target	Score Weighting
ESOPs	8%	30% BBBEE Ownership	Yes/No
BEE Entrepreneurs	14%		(Ring- fenced
Mine Community	8%		element

Ring-fenced

Human Resource Development (HRD)



Ring-fenced

Employment Equity

Employment Equity Targets					
Measure	Target	Score Weighting			
Board					
Black	50%	3%			
Black Females	25%	3%			
Executive/Top Management					
Black	50%	3%			
Black Females	25%	3%			
Senior Management					
Black	60%	4%			
Black Females	30%	4%			
Middle Management					
Black	75%	3%			
Black Females	38%	3%			
Junior Management					
Black	88%	1%			
Black Females	44%	3%			
Core and Critical Skills					
Black	60%	3%			
Disabilities					
Black	3%	2%			



Andrew Lane Africa Energy & Resources Leader Direct: +27 (0)11 517 4221 Mobile: +27 (0)83 326 2849 Email: alane@deloitte.co.za



Stelio Zakkas Monitor Deloitte Strategy & Operations Direct: +27 (0)11 304 5653 Mobile: +27 (0)83 604 4471 Email: szakkas@deloitte.co.za



Elmarie Nel Monitor Deloitte Strategy & Operations Direct: +27 (0)11 209 8496 Mobile: +27 (0)78 493 8203 Email: elnel@deloitte.co.za



Contacts