

County News

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Washington, D.C.

Senate bill exempts counties from fuel tax

By Ralph Tabor
legislative director

The Senate Finance Committee approved an omnibus tax and budget bill, June 17, that exempts counties, cities and states from a new 4.3-cent fuel tax. The tax will bring in more than \$25 billion in additional revenues over the next five years to help reduce the budget deficit. The revenues will not be earmarked for transportation projects. However, the finance committee did agree with the House to dedicate revenues from an existing 2.5-cent gasoline tax to the highway and transit trust funds after 1995. The tax was enacted in 1990 for budget reduction purposes.

NACo had objected strongly to the Btu energy tax included in the House-passed budget. It was estimated that counties, cities and states would pay \$3 billion a year in direct federal taxes once the tax was fully in effect.

The NACo Board of Directors passed a resolution last month "urging Congress to respect the traditional standards of reciprocal tax immunity between federal, state and local governments... and to exempt counties, cities and states from the tax."

Elimination of the Btu energy

tax left a revenue gap of \$72 billion (over five years) to be made up by other tax changes and spending cuts. Part of this amount was closed with the fuel tax, but another \$47 billion needs to be found to produce the same amount of overall deficit reduction.

On other tax issues affecting counties, the finance committee voted to extend authority for issuing mortgage revenue and small-issue industrial development bonds for 24 months, or through June 20,

number of House-passed and Clinton-supported human services initiatives were rejected and are sure to generate some bargaining in a House-Senate Conference Committee.

The finance committee scaled back the Earned Income Tax Credit expansion by one-third, eliminated the increase for childhood immunizations, and dropped the family preservation legislation and food stamp enhancements. The major health entitlement programs received ad-

NACo had objected strongly to the Btu energy tax included in the House-passed budget.

1994. Authority had expired last year. Targeted jobs tax credits also were extended for 24 months. The low-income housing tax credit was extended permanently. The House-passed bill had extended all of these programs permanently as had been proposed by President Clinton.

The committee dropped a provision in the House bill to exempt high-speed rail bonds from state private-activity spending caps, and the Senate also eliminated House-passed funding for enterprise and empowerment zones.

Health and human services

In an effort to reduce spending, a

ditional budgetary scrutiny and some presidential initiatives in other health and human services programs were reduced or rejected.

Medicare took an additional cut of \$19 billion over five years on top of the \$50 billion in savings proposed in the House bill. The cuts will affect providers, who warn that these actions will result in further cost shifting to those with private insurance.

The Senate is expected to accept further limits on payments to hospitals serving a disproportionate share of Medicaid and uninsured individuals similar to the House cut of \$2.25 billion.



Photo by Tom Goodman

NACo President John Stroger meets with Senator Paul Simon (D-Ill.) to discuss an exemption from the fuel tax for counties early this month.

Clinton signs refugee reauthorization bill

By Brian K. Lagana
legislative assistant

President Clinton has signed H.R. 2128, sponsored by Representative Romano Mazzoli (D-Ky.), reauthorizing the Office of Refugee Resettlement (ORR). Clinton's signature now allows both the House and Senate Appropriations committees to appropriate the necessary funds. This could be accomplished through the summer supplemental bill currently pending.

ORR, which has been without an authorization since FY92, reimburses states for the costs of refugee transitional cash and medical assistance (RCA/RMA). ORR was slated to receive \$27 million in Clinton's second FY93 supplemental spending bill to carry the program through the end of this fiscal year, but action was deferred because the program was not authorized at the time the supplemental was considered.

The RCA/RMA Program presently reimburses states for eight months of assistance after a refugee enters America.

This was to have been reduced to three months, effective June 1, due to lack of funds. However, Health and Human Services (HHS) Secretary Donna Shalala issued a delaying order last month, pushing back the effective date to

Aug. 1. HHS was able to find some \$4.2 million in unexpended funds to carry the program through August. The House Appropriations Committee expects to bring up the issue of the \$15 million required to maintain program operations through FY93 during the Appropriations Conference Committee.

When the Refugee Act was enacted in 1980, the federal government reimbursed states for 100 percent of the costs associated with any refugee's participation in the Aid to Families With Dependent Children (AFDC), Supplemental Security Income or Medicaid programs during the first 36 months after arrival in the United States.

Also, those arrivals not meeting the family structure requirements of these programs, but who qualified under the state income guidelines for AFDC, could receive RCA/RMA, also reimbursed by the federal government for 36 months. Today, AFDC is reimbursed by the federal government at the normal county/state/federal match.

NACo is strongly opposed to any further erosion of the RCA/RMA reimbursement amount, believing that refugee assistance is a function of federal foreign policy-making, with the associated costs being a federal responsibility as well.

Summer jobs funding cut in Senate stimulus bill

By Donald Murray
associate legislative director

Funding levels for the summer jobs program will be decided this week as House and Senate confer-

ees thrash out differences over their supplemental appropriations measures. At issue, a difference of \$40 million between the House-approved level and the Senate's countermeasure.

The House bill, passed earlier this month, includes a supplemental appropriation of \$240 million for summer jobs, plus \$80 million for the Youth Fair Chance Program—a discretionary program that provides added assistance for severely disadvantaged youth on a year-round basis.

The House version also placed a rescission, or hold, on \$72 million for student financial assistance—a move which angered the Senate Appropriations Committee, and prompted it to propose only a \$200 million increase for the summer jobs program in its revised supplement-

tal appropriations package. "They [senators] were just not willing to trade educational assistance for summer jobs," one senior Senate staffer commented.

The Senate bill also failed to include any funds for the Youth Fair Chance Program. However, unlike the House, the Senate did not cut funding from other Job Training Partnership Act (JTPA) programs to offset its summer jobs increase.

Regardless of each measure's outcome in the Conference Committee, no additional funding is likely to reach the local level before July 1, despite indications that demand is high and local governments are prepared to use the funds effec-

See SUMMER JOBS, page 5

INSIDE

□ What will President Clinton's national service initiative mean to counties?

See page 3

□ Find out how many votes your county has to cast in the upcoming NACo election.

See pages 6-10

Timber issues discussed in appropriations hearings

By Tom Mainwaring
Forest Service liaison to NACo

Increasing timber value may move many national forest "below-cost" timber harvests into the plus column, U.S. Forest Service Chief Dale Robertson suggested recently during testimony before the Senate Appropriations Subcommittee on the Interior.

Both Robertson and Bureau of Land Management Director, Jim Bacca, made appearances before the subcommittee to clarify their 1994 budget requests.

Robertson estimated that as many as two-thirds of the below-cost national forests could have positive cash flow in the near future. The most current Forest Service accounting information (1992) shows that 52 of a total of 120 national forests operated timber sale programs at above-cost levels. These 52 forests produced 72 percent of the total harvested volume. The remaining 28 percent of the timber harvest was produced on 68 forests operating at



below-cost levels.

Robertson indicated that many activities such as forest debris reduction, road maintenance and property line location are paid for by

timber sales. On national forests with below-cost timber sales, following cancellation of the timber program, additional appropriated dollars would then be necessary to

fund these necessary activities. The additional appropriated dollars will actually be greater than the dollars saved from eliminating below-cost sales.

Bacca and Robertson could not speculate what their agency's future timber supply levels would be. However, it is certain that timber supply from federal lands will not remain at as high a level as those offered in the '80s. Both did indicate that policy developed from President Clinton's recent Forest Conference in Portland, Ore. will provide direction on future timber supply availability.

They expressed hope that volume certainty, that is, a dependable base-level program, will be a key policy outcome developed from the Forest Conference.

Bacca and Robertson stated that ecosystem management will serve as a lynchpin for future timber sale planning and all other project plan-

ning activities. An ecological approach will be used to achieve multiple-use management to blend the needs of people and environmental values to ensure diverse, healthy, productive and sustainable ecosystems.

Robertson stated that the public comment period for the draft new appeal regulations was closed. Approximately 31,000 comments were submitted. These regulations describe the process for appealing any Forest Service decision, but primarily are used to appeal timber sale decisions. The new regulations will simplify and expedite the existing appeal regulations.

Bacca and Robertson were cautioned by the subcommittee that agency requests for funding may be more than what the appropriations process will allow, and both agency heads may be recalled to help the subcommittee prioritize spending.

PILT campaign set for Annual Conference

By Richard E. Keister
associate legislative director

Public Lands Steering Committee Chair Louise Liston has called on county officials to begin a concentrated campaign to increase the number of co-sponsors to show bipartisan support for bills to increase the authorization for payments-in-lieu-of-taxes (PILT). Western Interstate Region (WIR) President Bill Coates said, "We need to show strong support for the bills in order to press for hearings in both the House and Senate."

With Congress completing action on the Administration's budget, now will be an excellent time to generate support and momentum for passage of an increase in the PILT Program, both leaders emphasized. Commissioner Liston, Garfield County, Utah, and Supervisor Coates, Plumas County, Calif., have announced a campaign to generate additional co-sponsors for the PILT bills in the Senate and House.

The Senate bill, S. 455, was introduced by Senator Mark Hatfield (R-Ore.) and now has 19 co-sponsors. His bill would increase the authorization for PILT by 120 percent to recapture the original value of the program which has not had an increase since it was introduced in 1976. Hatfield's bill would phase in the increase over the next five fiscal years and also index PILT

for inflation.

Representative Pat Williams (D-Mont.) introduced the House version of the bill, H.R. 1181, which now has 27 co-sponsors. The House bill differs from the Senate version in that the increase of 120 percent in the authorized level would occur in just one year. Like the Senate bill, the House bill is also indexed for inflation.

The Public Lands Steering Committee and WIR are asking that county officials make a concentrated effort between now and the end of the NACo Annual Conference to get your senators and representa-

tives signed on as co-sponsors to S. 455 and H.R. 1181, respectively. The goal is to have 50 Senate and 100 House co-sponsors by July 20.

State associations of counties are being asked to assign a PILT coordinator who will coordinate the activities related to the campaign. Information such as fact sheets on the bills and sample letters will be available through the state associations. NACo is setting up a PILT HOTLINE for county officials to report the results of their contacts with their House and Senate members. The HOTLINE number is 202/942-4298.

PILT Co-sponsors

Senate (S. 455) (19 co-sponsors)

Baucus (D-Mont.)
Bennett (R-Utah)
Bingaman (D-N.M.)
Brown (R-Colo.)
Burns (R-Mont.)
Craig (R-Idaho)
Daschle (D-S.D.)
DeConcini (D-Ariz.)
Domenici (R-N.M.)
Durenberger (R-Minn.)
Exon (D-Neb.)
Ford (D-Ky.)
Hatch (R-Utah)
Jeffords (R-Vt.)
Murkowski (R-Alaska)
Simpson (R-Wyo.)
Stevens (R-Alaska)
Wallop (R-Wyo.)
Warner (R-Va.)

House (H.R. 1181) (27 co-sponsors)

Bacchus (D-Fla.)
Becerra (D-Calif.)
Brown (D-Calif.)
English (D-Ariz.)
Evans (D-Ill.)
Fazio (D-Calif.)
Hansen (R-Utah)
Hefley (R-Colo.)
Johnson (D-S.D.)
Kolbe (R-Ariz.)
Kopetski (D-Ore.)
Kyl (R-Ariz.)
LaRocco (D-Idaho)
Lewis (R-Calif.)
McInnis (R-Colo.)
Oberstar (D-Minn.)
Peterson (D-Minn.)
Pickett (D-Va.)
Pomeroy (D-N.D.)
Schenk (D-Calif.)
Schiff (R-N.M.)
Schroeder (D-Colo.)
Skaggs (D-Colo.)
Smith (R-Ore.)
Stump (R-Ariz.)
Swift (D-Wash.)
Thomas (R-Wyo.)

HUD considers CDBG and HOME changes

By Haron N. Battle
associate legislative director

In meetings with NACo and other state and local government groups, the Administration has unveiled several proposals that would alter Community Development Block Grant (CDBG) requirements and expand its Section 108 loan guarantee program.

Andrew Cuomo, Department Housing and Urban Development (HUD) assistant secretary for community planning and development, outlined the proposals earlier this month.

Quicker expenditure of CDBG and HOME funds

Reacting to Senate criticism that CDBG grantees are not spending funds quickly enough, the Administration proposes tightening the timely expenditure standards for CDBG. The new proposal would require each grantee to have disbursed all the program funds it holds except for an amount equal to its current grant within 60 days of receiving its next grant. At present, a grantee may have up to 1.5 times its current grant on hand at the 60-day mark. Any recaptured funds would be used as a bonus for grantees that expend their allocations quickly.

When Cuomo raised the timely issue with respect to expenditure of HOME funds, state and local government groups pointed out that the program was just reauthorized last year during reauthorization and that regulations making the program workable were only recently released.

HOME fund matching requirements

Another proposal that was widely discussed would reduce the HOME program's non-federal matching requirement from 30 percent for new construction, and 25 percent for rehabilitation and tenant assistance to a uniform 10 percent. However, only cash would count as local match. NACo and other local government groups objected to this proposal because communities would no longer be able to satisfy the local match with such things as contributions of land and tax-exempt financing. NACo urges that the match be replaced by a leveraging requirement.

Acknowledging that last year's reauthorization of housing and community development was for two years, Cuomo speculated that Congress was unlikely to enact further changes now unless constituent groups, including state and local governments and non-profit organizations, mount a united front in support of their passage.

Stroger appoints Nominating Committee

NACo President John Stroger has appointed the following county officials to serve on the Nominating Committee at NACo's 57th Annual Conference, July 16-20, in Cook County, Ill.:

Kenneth Stoner, judge, Phillips County, Ark. (chair); Bobbie Steele, commissioner, Cook County, Ill.; Ann Klinger, supervisor and NACo immediate past president, Merced County, Calif.; Paul Ohri, chair, Grand County, Colo.; and Don Willhoit, commissioner, Orange County, N.C.

The Nominating Committee shall serve as a screening committee to check candidates' credentials to ensure that all are eligible in accordance with the bylaws of the association. The Nominating Committee will not recommend candidates for any contested office.

County News invites Letters to the Editor

If you have a compliment, complaint or different point of view, let us know. Please include a phone number with your letter. Mail or fax to: County News, NACo, 440 First St., N.W., Washington, DC 20001-2080, 202/393-2630.

Todd addresses sustainable development conference

NACo First Vice President Barbara Sheen Todd, recognized for her environmental leadership around Gulf of Mexico issues, addressed delegates at the "From Rio to the State Capitols" Conference on Sustainable Development, earlier this month in Jefferson County (Louisville), Ky. More than 1,100 participants from 49 states attended.

The conference was the first of several follow-up conferences planned for the United States in the wake of the United Nations Earth Summit of 1992. Its theme, "sustainable development," addressed ways to ensure that economic development, today, harms neither the environment, nor future generations.

During her remarks at a plenary session, Todd emphasized the fact that natural resources are not governed by political boundaries. For example, such environmental issues as natural habitats, lakes, rivers or bays almost always affect many political jurisdictions. Finding and sustaining solutions to protecting



NACo First Vice President Barbara Sheen Todd tells delegates to the "From Rio to the State Capitols" Conference on Sustainable Development that protecting natural resources requires cooperation between political entities. Also pictured: Robert Vertrees, professor, School of Natural Resources, Ohio State University.

these resources will only occur if there is coordination and cooperation between political entities.

In the keynote address, Vice President Al Gore stressed that, "there is every reason for hope" since developers are learning that good environmental practices can cut costs. He said that it's in "our nation's best interest" to foster sustainable development by adopting new technologies that are both profitable and environmentally sound.

Dow Chemical Executive David Buzzelli said business has learned a hard lesson in the past 20 years, but now knows that it must integrate the environment into all business decisions, not only for the good of the

stockholders but for the good of the planet. "If we make a wrong decision today, we'll be paying for a long, long time," he said. Buzzelli asked participants to "reach out in partnership — perhaps, just perhaps we can make giant steps forward."

Jefferson County (Ky.) Judge-Executive David Armstrong discussed Jefferson County government's work on a strategic plan for development that draws on the experiences of national experts in land use and environmental concerns. He said he hopes his daughter's great-grandchildren will point with pride at how the environment was preserved "because of acts begun in our leadership."

GASB Statement 11 to be delayed ... indefinitely

The Governmental Accounting Standards Board (GASB) has voted to delay indefinitely the effective date of its Statement 11 on measurement focus and basis of accounting. Statement 11, which provides accrual accounting standards for governmental funds, would have gone into effect for financial statements for periods beginning after June 15, 1994. (See *County News*, April 12, p. 6)

A GASB representative said the board believed that an indefinite delay at this time would allow it to make sufficient progress in re-examining the financial reporting model before final decisions are made on implementing Statement 11.

National service initiative: impact on counties uncertain

By Susan D. Grubb
staff writer

"National service will be America at its best — building community, offering opportunity and rewarding responsibility. National service is a challenge for Americans from every background and every walk of life, and it values something far more than money. National service is nothing less than the American way to

change America."

These are the words President Bill Clinton used to describe his national service initiative during a speech at Rutgers University in March. On May 6, the Administration introduced the legislation, called the National Service Trust Act, to Congress.

House and Senate committees approved the bill on June 17, and it is expected to be voted on by the full Congress this summer.

Under the proposal, students

could receive an educational award in the amount of \$5,000 to repay loans for college or trade school in exchange for either one year of full-time or two years of part-time community service in the areas of education, the environment, human services or public safety.

Students can fulfill their service obligation before, during or after college or trade school.

Local volunteer officials are encouraged by the concept, but are concerned about local government's input and its ability to contribute any funding.

Barbara Penn, volunteer coordinator, San Diego County (Calif.) Social Services Department, is excited about the program's potential. "I've already started thinking about assignments for them," she said, particularly in county libraries and parks.

However, she has reservations about what will be required of counties in overseeing the volunteers and how threatened county employees might feel about being replaced. There is also the question of risks and liabilities. "Will it add to county costs?" she asked.

The lack of local representation on state commissions overseeing the programs is another concern.

Under the legislation, each participating state must establish a Commission on National Service. It will have seven to 13 members, appointed by the governor, consisting of at least one representative of national service programs, one local government representative and one local labor

organization representative on each board.

The remaining members will be selected from among representatives of community-based organizations. No more than 25 percent of the voting members may be state officials.

State commissions will select programs that qualify for competitive grants and those qualifying under the state formula allocation. They must also design strategic plans for service in the states, recruit participants, and disseminate information about service opportunities.

Penn believes local governments would be underrepresented in this set-up. Local agencies have unique concerns to deal with, she said. "There has to be a feeling of collaboration and collegiality."

Betty Lou Ward, Wake County (N.C.) commissioner, agrees, and would like to see safeguards put into place early to allow local flexibility. "Local leaders, most of the time, understand local needs far better ... than those from afar [Washington, D.C.]."

Ward, who chairs the Wake County Board of Social Services, believes the program is a good idea, but envisions problems with the funding requirements.

According to the legislation, states submitting plans approved by the national corporation will receive one-third of their funding according to a population-based formula and one-third on a competitive basis. The last one-third will be allocated directly to service programs by the corporation.

One-year planning grants will be available for developing qualifying programs, and three-year renewable

grants will be available for program expansion or replication.

Programs operators will be required to pay 15 percent of the stipend and health care benefit in cash and 25 percent of other programs costs receiving federal support. The 25 percent match may be in cash or in-kind from any source other than programs funded under the National and Community Service or Domestic Volunteer Service acts.

This local matching requirement has some counties worried. Local governments would like assurance that funds will be targeted within the states to areas of greatest need, since funding will be limited.

Because of the match requirements, there is also concern that states may opt out of the program, thereby disqualifying local agencies from participating at all. In this instance, local governments want to be able to go directly to the federal corporation.

"As worthy as it seems," Ward said, "bottom line ... we in local government have been cutting our budgets for years. We'd have to look very carefully at our ability to do this."

Carolyn Forrester, volunteer coordinator, Clark County (Nev.) Social Services Department, agrees. Nevada is required to have a balanced budget, she explained. "If they require funding, it would be a problem."

Volunteers are needed in just about every department in Clark County, she added. "The concept is a good one. ... Anything to get young people involved in learning skills is a good idea."

National service initiative at a glance

The national service program will be administered by the newly created Corporation for National Service, whose purpose is to encourage locally driven service programs, foster competition among them and create flexibility for students.

The corporation will establish quality guidelines for all programs, which themselves must set measurable goals and demonstrate success in order to receive continued funding.

It will also oversee the financial awards, which will be federally funded and deposited into a national service trust on behalf of all participants accepted into the program. Organizations and individuals may donate funds to support national service participants in the donor's community.

The Administration originally asked for \$394 million to finance 25,000 participants in 1994. House appropriators have set aside \$105 million, but sponsors are expected to lobby for more if the program is authorized.

Qualifying programs may be run by local governments, non-profit organizations, institutions of higher education, school districts, state or federal agencies.

Programs eligible for national service designation include: diverse community corps, youth corps, specialized service programs, individual placement programs, campus-based service programs, programs that train and place service-learning coordinators in schools or team leaders in corps programs, intergenerational programs, national service entrepreneurship programs, and professional corps.

ANNUAL CONFERENCE PREVIEW

Getting around in Cook County

You're attending the NACo '93 Conference in Chicago. Your plane lands. How do you get to where you need to go? For answers, look to the NACo '93 staff members who will be wearing bright green shirts at the terminals. They can guide you to shuttle buses, cabs and car rental areas, as well as answer any questions you may have.

Transportation for the special events, including the Conference-Wide Event at the Museum of Science and Industry, the White Sox game and the Inaugural Gala, with the rich velvet sound of Johnny Mathis, has been arranged for you. Special shuttle buses will take you and other registered attendees to these exciting events and bring you back to your hotel.

Many of the museums, parks,



COOK COUNTY/NACo '93

NATIONAL ASSOCIATION OF COUNTIES stores and sightseeing points are within walking distance of your hotel. But if you would like to break out and explore Chicago on your own, our efficient transportation awaits you.

Getting around in Chicago is easy. With buses and trains constantly crisscrossing the city and nearby suburbs, you'll be able to explore to your heart's content. Our knowledgeable and friendly cab drivers will happily take you to your destinations, just say the word!

Bus service from airports to all hotels

Airport Express, 312/454-7799. A one-way ticket from O'Hare costs \$14; roundtrip is \$24. From Midway, one way is \$10.50; roundtrip is \$18.50. Children ages 6-12 ride for \$6.25 and children under six are free.

Buses and elevated subway trains

Chicago Transit Authority, 1/800/972-7000, has information on routes, schedules and fares.

Taxis

Checkered Taxi/Yellow Cab, 312/829-4222; Flash Cab Company, 312/561-1444.

Fare from O'Hare is approximately \$23-\$28, and from Midway, \$17-\$22.

Cook County rehabilitation programs offer hope to non-violent offenders

When Cook County (Ill.) Board President Richard J. Phelan took office in 1990, the average number of prisoners in the Cook County Jail was 6,827. Now, that average stands at 8,789 — an increase of nearly 25 percent — and climbing. On the horizon is the prospect of even more prisoners as "get tough on criminals" advocates lobby for more mandatory sentencing bills. In this session, alone, members of the Illinois State Legislature have introduced 70 new bills that would impose tougher sentencing standards at a projected cost of \$51 million.

vocational and substance abuse counseling programs to relieve crowding and reduce the likelihood that offenders will re-enter the system, Phelan said.

The cornerstone of the county's new initiative is the Department of Community Supervision and Intervention, which oversees these new innovative programs. Designed for non-violent detainees, the programs are expected to reduce the daily cost of detention per person from \$44 to \$22.

As an example of how the Cook County system will work, Phelan

up to 12 hours of supervision a day, including regular drug testing, substance abuse counseling, GED services, vocational skills training, family counseling and health education. Nearly 180 women have participated in the year-old Women's Day Reporting Program thus far, with a 60 percent success rate. The program for males began in late March 1993 with plans to ultimately involve 800 detainees.

Electronic monitoring

The number of offenders in this program will rise from 1,200 to 1,800 this year. As a participant in the Electronic Monitoring Program, detainees can hold jobs and spend time with their families while taking part in services such as drug counseling and job training.

My Sister's Keeper

This is a public-private sector partnership developed for adult women leaving the Cook County Jail. By providing women with mentors, family counseling and job placement, it is hoped they will make a more successful transition back into society.

B.U.I.L.D.

The Broader Urban Involvement Leadership Development (B.U.I.L.D.) Program teaches youths to resist gang pressure. Techniques such as tutoring and mentoring help juveniles develop a personal philosophy and strategy to avoid repeated delinquent behavior. B.U.I.L.D. works with youths at the Cook County Juvenile Temporary Detention Center.

"These programs," Phelan says, "offer hope — hope that the financial and physical burdens on the criminal justice system will be eased and hope that people will be given the means to become drug-free, productive taxpaying citizens."

Day Reporting Program

This program offers offenders

"I do not believe we can build our way out of the criminal justice crisis."

Cook County Board President Richard J. Phelan

With no relief in sight from spiraling jail populations, Cook County — the nation's second largest — took a hard look at the options available to it, and in the end opted to launch several new pilot programs which stress preventative intervention and alternatives to jail.

"There is no question that we must be tough on crime, however, well-intentioned mandatory sentencing laws imposed by states without funding are not always the best answer.

"We need long-term, effective rehabilitation programs for non-violent arrestees which will improve their lives while reducing the likelihood they will re-enter the criminal justice system," says Phelan. "I do not believe we can build our way out of the criminal justice crisis. Jails do not rehabilitate. Jails do not offer hope."

As a result, Cook County took a major step forward this year by investing \$25 million in educational,

related a story of the arrest of a 14-year-old boy involved in a gang fight. He missed his court date because of a family trip and was taken into custody at the Cook County Juvenile Detention Center.

Instead of being held at the detention center, the young man was referred to the Project Empower Program, a joint effort between Cook County and United Charities. A caseworker was assigned who developed a strong relationship with the boy and his family. Because of the personal support, the youth is now back in school with skills to resist gang pressure. His mother, a public aid recipient, is also working with the caseworker to find a better job.

The Project Empower Program is just one example of Cook County's commitment to giving non-violent detainees a second chance. Other examples include:

NACo ON THE MOVE

◆ NACo President **John Stroger** led a delegation of county and city officials, including Jefferson Parish (La.) President **Michael Yenni** and East Baton Rouge Parish (La.) Mayor **Tom McHugh**, to Capitol Hill, June 8-9, to urge the exemption of states, counties and local governments from the Btu energy tax proposal. The group met with Senators Donald Reagle (D-Mich.) and John Breaux (D-La.), who serve on the Senate Finance Committee, and with Illinois Senators Paul Simon (D-Ill.) and Carol Moseley-Braun (D-Ill.). Since these meetings, the Btu tax proposal has been dropped in favor of other alternatives. ... In a meeting with Representative Jim Cooper (D-Tenn.), June 9, **Stroger**, along with Executive Director **Larry Naake** and Associate Legislative Director **Tom Joseph**, talked over the concept of managed competition, one of the many proposals being considered for health reform legislation.

◆ On June 2, First Vice President **Barbara Todd** met with Paul Dempsey, director of the Office of Economic Adjustment, Department of Defense (DoD), and Pat O'Brien, the office's project manager, to discuss NACo's activities in helping communities faced with military base closures, including how NACo could work more closely with DoD. ... While in Washington, **Todd** also met with U.S. Commerce Department Intergovernmental Affairs Officer Marci Levin and Renee Holmes, acting director of Public Affairs for the Economic Development Administration, on the same topic.

◆ Ira Magaziner, White House senior advisor for policy development, briefed Associate Legislative Director **Tom Joseph** and other members of the health care working group on the status of President Clinton's health care proposal. The proposal's release has been delayed until at least July.

◆ In Williamsburg, Va., June 10-13, Executive Director **Larry Naake** attended the 1993 Housing Leadership Conference. The meeting's purpose was to assemble public and private sector leaders capable of influencing policy to seek solutions to many of the problems and pressures facing the housing industry.

◆ Katie McGinty, White House environmental advisor, met with Associate Legislative Director **Diane Shea** and other local government interest group representatives, June 2. The EPA's reconsideration of its Municipal Settlement Strategy for Superfund cleanups was the primary topic.

◆ In Orlando, Fla., June 10, **Mary Uyeda**, director of the County Health Policy Project, addressed the Florida Association of Counties' annual meeting on the findings of NACo's field hearings on health care.

◆ Research Assistant **Lou Witt** traveled to Montgomery, Ala., June 9-10, to speak before the EPA Region IV Radon Meeting on ways in which counties can assist state radon programs.

◆ NACo Research Associate **Naomi Friedman** took part in a seminar and tour of a state-of-the-art mixed-waste composting facility in Sevier County, Tenn., June 3.

County News

"THE WISDOM TO KNOW AND THE COURAGE TO DEFEND THE PUBLIC INTEREST"

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Citizen advisory committees bring local talent to local issues

By Peter Lane
research assistant

During times of budget cutbacks and increased need for services, counties are looking outside the county courthouse for new and better ideas to improve county operations and services. And they are finding them, not by hiring consultants, but rather by using the talents and good will of their citizens on citizen advisory committees.

Citizen advisory committees not only produce cost-saving recommendations or tackle politically hot issues, but they also give citizens a keener sense of how counties work and the problems they face.

The formation of volunteer advisory committees with the mission of studying local problems and making cost-cutting recommendations is not a new idea — the Los Angeles County Citizens' Economy and Efficiency Commission was established in 1964 — but counties across the country are taking a fresh look at how this type of citizen involvement can benefit everyone during times of diminishing resources.

Multnomah County, Ore.

Citizen Budget Advisory Committees (CBAC) were created in 1986 by the Multnomah County Board of County Commissioners to provide average citizens the opportunity to participate directly in the budget and policy decision-making of county government. As a result of the formation of these special committees, citizens are working directly with department managers and elected officials during each regular budget cycle.

"The citizen volunteer committees," said Commissioner Sharron Kelley, "provide the board with a perspective we don't otherwise have."

They can look more objectively at issues and forget the politics which bog government down. Volunteers are recruited and nominated by Multnomah County's Citizens Involvement Committee and appointed by the county commissioners.

Approximately 60 volunteers serve annually on eight active committees. Their work includes information and advice on strategic planning, current budget and policy, tax limitation-inspired economy and efficiency, and dedicated fund review.

The county board recently adopted the following recommendations for CBACs:

- restoration of the Department of Social Services' Juvenile Delinquency Program
- expansion of translation services within the health department; the board of county commissioners also set new-hire policy emphasizing bilingual ability
- establishment of a new internal account within Environmental Services to charge housing and maintenance costs to all programs to determine their actual cost, and
- development of multi-service centers to house county and related programs, making them more accessible to the community.

Multnomah's CBACs provide a 60-person budget and policy review team with direct linkages to the county's grass roots communities. Their volunteer service is valued at approximately \$100 to \$200,000 per year.

For more information, contact: John Legry, executive director, Citizens' Involvement Committee, 503/248-3450.

Collier County, Fla.

In 1991, the board of commissioners in Collier County, Fla. enlisted the help of 13 private citizens to take a comprehensive look at county operations and to report their findings back to the board. Their initial report contained suggestions for efficiency improvements and broad policy suggestions.

"The citizen volunteer committees provide the board with a perspective we don't otherwise have."

Multnomah County (Ore.) Commissioner Sharron Kelley

Following this report, the board adopted an ordinance that established an ongoing process to formalize the committee's responsibilities. The director of the county's Office of Management and Budget was named as the permanent staff liaison.

Today, the board receives many more applicants to sit on the committee than there are spaces. There are currently 13 active volunteers who donate approximately 400 hours of service per year. The estimated cost of this program to Collier County is \$300 for supplies and copying, and approximately \$2,500 worth of staff time.

The county board recently adopted the following recommendations:

- decreasing the number of county vehicles
- standardizing fees at local parks to generate revenue, and

• adopting a four-day, 10-hour work week for some sections.

For more information, contact: Mike McNees, director, Office of Management and Budget, 813/774-8973.

Los Angeles County, Calif.

Los Angeles County's Citizens' Economy and Efficiency Commission was established to recommend improvements in government economy, efficiency and effectiveness.

The commission focuses on the early identification of problems, the

• real property management and development

• public access to decision-making

• Los Angeles County policies and practices governing eligible retirement benefits

• workers' compensation, civil litigation reform and permit streamlining

• Los Angeles County risk and liability management

• comparability analysis of Los Angeles County cafeteria plans

• Los Angeles County budget review, and

• audit of the Los Angeles County Department of Health Services.

During 1992, the commissioners volunteered approximately 1,500 hours.

For more information, contact: Bruce Stanforth, executive director, Citizens' Economy and Efficiency Commission of Los Angeles County, 213/974-1491.

These are just a few examples of how volunteerism programs have helped county governments. If you would like to learn more about other county volunteer initiatives, or if you are interested in starting a volunteer program in your county, please contact Sandra Reinsel Markwood or Peter Lane, Volunteerism Project, NACo, 440 First St., N.W., Washington, DC 20001, 202/393-6226.

SUMMER JOBS from page 1

tively. A NACo Training and Employment Project survey of local JTPA programs in late May found that more youth have been recruited for the program than current funding would employ, and that the necessary infrastructure was in place to effectively direct any additional summer jobs funding.

Senate adds funding for local law enforcement

In other matters, the Senate's supplemental measure also contains \$200 million for local law enforcement in the form of discretionary grants to promote the concept of community policing. The House version was also called for \$200 million, but distributed the funds by formula grants to states.

The Senate measure placed the program under the authority of the attorney general. Up to 25 percent of the funds could be used to support multi-disciplinary and multi-jurisdic-

tional teams of police, public health, probation services, social services, education and other disciplines to address the prevention of crime in the community.

Senate drops sewage treatment construction grants

The Senate supplemental did not contain any funds for the construction of sewage treatment facilities. The House bill provided \$290 million.

The supplemental also contains \$3.7 million for refugee cash and medical assistance. This is a shortfall of \$11.3 million, which is needed to keep the program operating from Aug. 1 through the end of FY93 at a reimbursement level of eight months.

The Senate Appropriations Committee recognized that additional funds were needed but decided to address the question in the House-Senate conference.

Corporate Membership Program strengthens NACo

Synergy — the notion that two agents working together produce a result that's greater than the sum of the individual efforts — lies at the heart of NACo's Corporate Membership Program.

Launched to utilize the strengths of both the public and private sector in solving problems that face the nation's counties, the NACo Corporate Membership Program has attracted 29 corporations to date (See sidebar), and promises to foster long-term relationships that will offer opportunities to pursue innovative ways to solve problems caused by diminishing revenues in both the public and private sectors, according to Tom Sweet, corporate membership director. "This will have not only a positive impact on NACo but also on the communities that both sectors serve," Sweet added.

Membership is available to any corporation which believes that county government provides the

most effective and efficient service to the community and wishes to support NACo in its efforts to promote quality government at the local level.

"If together we can address the critical problems that face us all, such as limited access to health care or deteriorating infrastructure,

then I'm confident that the synergies which result will move us close to finding solutions," said Larry Naake, NACo executive director.

For more information regarding NACo corporate membership, contact Tom Sweet at 202/942-4290 or 916/327-7520.

NACo Corporate Membership

3M-Traffic Controls Materials Div.	Lebenthal & Company
Aetna Life & Annuity	Moody's Investors Service
Becker, Stowe, Bowles & Lynch PC	Morgan Stanley
Browning-Ferris Industries	Pacific Telesis Group
Bull HN Information Systems	PEBSCO
Camp Dresser & McKee Inc.	Price Waterhouse
Coastal Government Services, Inc.	Prudential Securities, Inc.
Comdisco, Inc.	Southern California Edison Co.
David M. Griffith & Assoc.	Szabo Correctional Services
Gardner Rich & Co.	Unisys Corporation
GTE Telephone	US West Communications
Health Trust Inc.	Western States Petroleum Assoc.
Hertz	Wheelabrator Environmental Systems
IBM	William M. Mercer, Inc.
JWP Information Systems	

Get your citizen advisory committee off to a good start

Before beginning the process of forming a citizen advisory committee, a county should try to determine:

• What will the responsibilities of the committee be? Clear direction by the county will make the committee's job easier and eliminate conflict later on.

• How will volunteer committee members be selected? A diverse group of community members with varied skills and experiences will be an asset to the committee.

• Is the county able to provide the necessary support so the committee can function properly? They will need meeting space, supplies and a staff liaison.

NACo'S 1993 ANNUAL CONFERENCE

Member counties and vote allocations

Alabama		Arizona		San Francisco		Sussex		Clarke		Hawaii	
Counties	Votes	Counties	Votes	Counties	Votes	Counties	Votes	Counties	Votes	Counties	Votes
Autauga	2	Apache	2	San Luis Obispo	7			Clayton	6	Hawaii	4
Baldwin	4	Cochise	4	San Mateo	21	3 Counties	22 Votes	Cobb	15	Honolulu	27
Barbour	1	Coconino	4	Santa Clara	48			Colquitt	2	Kauai	2
Bibb	1	Gila	2	Shasta	5			Columbia	3	Maui	4
Blount	2	Graham	1	Sierra	1	Florida		Cook	1		
Bullock	1	Greenlee	1	Siskiyou	2	Counties	Votes	Coweta	2		
Butler	1	Sonoma	13	Sonoma	13	Bradford	1	Crisp	1	4 Counties	37 Votes
Calhoun	4	Stanislaus	12	Stanislaus	12	Brevard	13	Dade	1		
Chambers	2	Tulare	10	Tulare	10	Broward	40	Dawson	1		
Chilton	2	Tuolumne	2	Tuolumne	2	Citrus	3	De Kalb	18		
Choctaw	1					Clay	4	Dougherty	4		
Clarke	1	33 Counties	428 Votes			Collier	5	Early	1	Idaho	
Cleburne	1					Dade	61	Emanuel	1	Counties	Votes
Coffee	2					De Soto	1	Evans	1	Adams	1
Colbert	2					Duval	22	Fayette	2	Bannock	3
Conecuh	1	Colorado				Gilchrist	1	Floyd	3	Bingham	2
Coosa	1	Counties	Votes			Glades	1	Forsyth	2	Blaine	1
Crenshaw	1	14 Counties	98 Votes			Hamilton	1	Fulton	21	Boise	1
Cullman	3					Hendry	1	Glynn	2	Bonner	1
Dale	2	Arkansas				Hernando	4	Gordon	2	Bonneville	3
Dallas	2	Counties	Votes			Highlands	3	Greene	1	Boundary	1
De Kalb	2	Baxter	1			Hillsborough	27	Gwinnett	12	Canyon	3
Elmore	2	Boone	1			Holmes	1	Habersham	1	Caribou	1
Escambia	2	Carroll	1			Indian River	3	Hall	3	Cassia	1
Etowah	4	Chicot	1			Jackson	2	Hancock	1	Clark	1
Franklin	1	Clay	1			Lake	5	Haralson	1	Clearwater	1
Geneva	1	Craighead	3			Lee	11	Harris	1	Custer	1
Greene	1	Franklin	1			Leon	7	Heard	1	Franklin	1
Hale	1	Grant	1			Manatee	7	Henry	2	Fremont	1
Henry	1	Greene	2			Martin	4	Houston	3	Gem	1
Houston	3	Independence	1			Monroe	3	Irwin	1	Gooding	1
Jackson	2	Jefferson	3			Okaloosa	5	Jackson	1	Idaho	1
Jefferson	21	Little River	1			Orange	22	Jasper	1	Jefferson	1
Lauderdale	3	Madison	1			Osceola	4	Jeff Davis	1	Jerome	1
Lawrence	1	Mississippi	2			Palm Beach	28	Jefferson	1	Kootenai	1
Lee	3	Montgomery	1			Pasco	9	Jenkins	1	Latah	1
Limestone	2	Perry	1			Pinellas	27	Lanier	1	Lemhi	1
Lowndes	1	Phillips	1			Polk	13	Lincoln	1	Lewis	1
Macon	1	Polk	1			Putnam	3	Lowndes	3	Lincoln	1
Madison	8	Sebastian	4			Santa Rosa	3	Lumpkin	1	Madison	1
Marion	1	Sevier	1			Sarasota	9	Macon	1	Minidoka	1
Marshall	3	St. Francis	1			Seminole	10	Madison	1	Nez Perce	2
Mobile	12	Union	2			St. Johns	3	McDuffie	1	Oneyda	1
Monroe	1	Washington	4			St. Lucie	5	Newton	2	Owyhee	1
Montgomery	7	Woodruff	1			Sumter	1	Oconee	1	Payette	1
Morgan	4					Suwannee	1	Oglethorpe	1	Power	1
Perry	1	24 Counties	37 Votes			Volusia	12	Peach	1	Shoshone	1
Pickens	1					Walton	1	Pickens	1	Twin Falls	2
Pike	1							Pierce	1	Valley	1
Randolph	1	California						Polk	2	Washington	1
Russell	2	Counties	Votes			42 Counties	387 Votes	Pulaski	1	37 Counties	48 Votes
Shelby	4	Amador	1					Rabun	1		
St. Clair	2	Calaveras	2			Georgia		Richmond	6		
Sumter	1	El Dorado	4			Counties	Votes	Rockdale	2	Illinois	
Tallapoosa	2	Humboldt	4			Appling	1	Spalding	2	Counties	Votes
Tuscaloosa	5	Imperial	4			Baker	1	Sumter	1	Champaign	6
Walker	3	Inyo	1			Baldwin	2	Tattall	1	Christian	2
Washington	1	Kern	18			Barrow	1	Taylor	1	Cook	60
Wilcox	1	Lassen	1			Bartow	2	Toombs	1	De Kalb	1
		Los Angeles	64			Ben Hill	1	Towns	1	De Witt	1
59 Counties	150 Votes	Marin	8			Bibb	5	Treutlen	1	Du Page	25
		Mariposa	1			Bleckley	1	Twiggs	1	Kane	10
		Merced	6			Brantley	1	Union	1	Lake	17
		Modoc	1			Brooks	1	Upson	1	Lee	2
		Mono	1			Bryan	1	Ware	2	Macon	4
		Monterey	12			Burke	1	Warren	1	Madison	8
		Napa	4			Butts	1	Washington	1	Mason	1
		Nevada	3			Candler	1	Wayne	1	McHenry	6
		Placer	6			Charlton	1	Wheeler	1	McLean	5
		Plumas	1			Chatham	7	Whitfield	3	Peoria	6
		Sacramento	33			Chattahoochee	1	Wilkinson	1	Piatt	1
		San Bernardino	45			Chattooga	1	Worth	1	St. Clair	9
		San Diego	64			Cherokee	3			Tazewell	4
6 Counties	17 Votes							93 Counties	209 Votes	Washington	1
		Delaware									
		Counties	Votes								
		Kent	4								
		New Castle	14								



58th ANNUAL CONFERENCE GUIDE!



NACo '93 July 16-20 !!!
CHICAGO



58th ANNUAL CONFERENCE

Welcome to Cook County

Dear NACo Members and Friends,

This year marks the centennial celebration of the opening of the Chicago Columbian Exposition. The World's Fair of its time, the Exposition forever changed the city, altering its skyline and injecting the city with an artistic vibrancy to match its brawling commercial life.

The Exposition was clearly on our minds when we set out to plan "NACo '93." Inspired by the words of the Exposition's architect — Daniel H. Burnham — who said, "Make no little plans, they have no magic to stir men's blood," we have planned big and bold for your visit with us in Cook County.

I hope you'll come away from the conference confident with new ideas, warmed by friendships old and new, and just a little in love with the county and people who make my life as a county official so challenging and fulfilling.

I also hope you'll leave Cook County with a touch of the gratitude I feel for the hard work and support of my Cook County Board colleagues, of the NACo '93 staff and volunteers, and of the NACo Washington staff. They have made "no little plans," and their efforts should please you all.

On their behalf, let me welcome you to "The County That Cooks." Be sure to taste as much as you can.

John H. Stroger Jr.

John Stroger
NACo president



Map out your workshop schedule in advance

With more than 50 educational workshops on issues affecting counties being offered, Annual Conference-goers are sure to return to their home counties with new resources for finding solutions to problems facing their communities.

Sunday morning's workshop topics include: job training for the economically disadvantaged, media strategies for public officials, developing markets for recyclable materials, the Family and Medical Leave Act and its implications for counties, and the role of county health systems under the Clinton Administration's health reform proposal.

In the afternoon, health threats posed by radon, unfunded mandates and meeting the needs of the elderly will be explored. And that's just a sampling of the topics to be treated. There will also be workshops on cable TV, welfare reform, labor relations, community

corrections acts, revenue bond financing and geographic information systems.

On Monday, choosing your workshop itinerary will be equally challenging. Topics range from evaluating government performance, to natural disaster planning, to women's political campaigns. Delegates will also have opportunities to learn about the county role under the new "motor-voter" legislation, what base closures will mean to local governments and how to be sure their operations are complying with the Americans With Disabilities Act.

There's certainly a lot to choose from, so plan your schedule in advance. You may want to divide up workshops among your colleagues and swap notes.

If that can't be arranged, don't worry. All of the workshop sessions will be taped and cassettes will be available for purchase in the conference registration area.

Big plans are cooking for conference delegates

Friday, July 16

For those of you arriving early in Cook County, two pre-conference tours have been arranged to keep you busy. Join Waste Management Inc. and the Kane County (Ill.) Board on the Environmentally Sound Tour. You will visit Settler's Hill Recycling and Disposal Facility and the world-famous Fermi National Accelerator Laboratory, which attracts physicists from all over the world. Bus departs at 8 a.m. and returns at 12:30 p.m. Lunch is provided.

If your interests lie below ground, sign up for The Deep Tour where you will see one of the most ambitious feats of engineering ever attempted. TARP, the Tunnel and Reservoir Plan, under the control of the Water Reclamation District of Greater Chicago, is a series of gigantic tunnels hundreds of feet below ground designed to control pollution and flooding. Bus departs at 11 a.m. and returns at 3 p.m. Lunch is provided.

To register for either tour, call 312/629-6773.

Sunday, July 18

Delegates are invited to a special Exhibit Hall preview on Sunday from 8 to 9 a.m. where a continental breakfast will be served. This is your opportunity to get the first look at exhibits in an unhurried, relaxed atmosphere before the hall officially opens at 9 a.m. Unfortunately, spouses and youth will not be admitted to this event.

Welcoming ceremonies get underway at 10:30 a.m. in the International Ballroom with the world-acclaimed Children's Choir of Chi-

cago. The Opening General Session follows with Attorney General Janet Reno as the featured speaker.

After an afternoon of workshops, delegates can look forward to a stimulating evening at the Museum of Science and Industry — this year's Conference-Wide Event.

Originally built for the 1893 Columbian Exposition, the museum is currently Chicago's number one tourist attraction. You'll experience the excitement of the high seas in a German submarine captured during WWII, explore the dark recesses of a subterranean coal mine and journey into space during an unforgettable simulated shuttle ride, plus much more.

While you load up your plate with delicacies from "the County that Cooks," you will be entertained throughout the evening by various acts including a jazz ensemble and a blues band.

Buses will leave the hotels beginning at 6 p.m.

Monday, July 19

Monday's General Session, starting at 10:30 a.m., will be broadcast live to nearly 200 sites across the country. Experts from the health care field will participate in a forum on health care system reform, including Health and Human Services Secretary Donna Shalala who will present the Administration's proposals live from Washington, D.C. President Clinton has also been invited to participate. NACo's own proposal and the findings from its health care hearings will also be discussed.

Afterward, a box lunch will be served in the Exhibit Hall from 12:15 to 1:30 p.m.

Take me out to the ball game! See the Chicago White Sox take on the world champion Toronto Blue Jays on Monday night. The \$10 ticket price covers transportation and a special gift. Buses will begin departing at 5:30 p.m. The first pitch is at 7:05 p.m.

Order your tickets today by calling Margaret Westlove at the Paysaver Credit Union, 708/268-8900, ext. 3332.

Tuesday, July 20

For you early risers, the annual 5K Run and Fitness Walk starts at 7 a.m. in Grant Park, along beautiful Lake Michigan. Awards and T-shirts will be handed out. Delegates can register at the start of the race.

ABC News Correspondent and National Public Radio Commentator Cokie Roberts headlines Tuesday's General Session, beginning at 9 a.m.

After the Annual Business Meeting at 10:45 a.m., delegates are invited back to the Exhibit Hall at 12:30 p.m. for a box lunch and a last chance to peruse the exhibits. Election of NACo officers and Board members will get underway at 2 p.m.

On your last night, sit back and enjoy the soothing sounds of Johnny Mathis at the Inaugural Gala at the Chicago Theater. Comedienne Jeannine Burnier will open the show and Mathis is sure to delight delegates with his string of memorable hits including "Chances Are," "Wonderful, Wonderful" and "It's Not For Me To Say."

Sign up early for Spouse and Youth Tours

While conference delegates hunker down at the Chicago Hilton and Towers to debate issues and shape policy, their spouses and children will have plenty to see and do thanks to the variety of activities Cook County has cooked up.

From a behind-the-scenes tour of Comiskey Park, to a leisurely day at the Chicago Art Institute, to a thrilling ride on the Shock Wave roller coaster at Six Flags Great America, the city of Chicago awaits!

Saturday, July 17

Saturday Safari — Both NACo delegates and families are invited to join the expedition to Brookfield Zoo, one of the largest in the country. Don't miss Habitat Africa,

Brookfield's newest and most conservation-oriented exhibit, a 5.1 acre savannah set in a mythical African reserve called Makundi National Park. Bus departs at 9:30 a.m.; returns at 3:30 p.m.

Monday, July 19

Batter Up: A Day at Comiskey Park — America's favorite pastime is a never-ending love affair in Chicago. Children of NACo delegates and their parents will be treated to a behind-the-scenes tour of the beautiful "state-of-the-art" Comiskey Park, followed by a baseball clinic led by White Sox coaches and former players. Bus departs at 10 a.m.; returns at 2 p.m.

Chicago on Foot — The best way to see Chicago's world-fa-

mous architecture and outdoor sculpture is on foot. On this walking tour you will experience the genius of such masters as Picasso, Marc Chagall, Louis Sullivan, Miro, Calder, Holabird and Root, and many more. And for a heightened perspective on the work of famed architect Daniel Burnham, you'll visit the world's tallest building, the Sears Tower. Tour departs at 9:30 a.m.; returns at 2 p.m.

Lasting Impressions — Spend a day with the masters as you peruse the Art Institute, one of the world's premiere art museums, noted for its collection of French Impressionist works and American Arts. Presentation begins at 10:30 a.m.

Continued, next page



58th ANNUAL CONFERENCE

MORE SPOUSE AND YOUTH TOURS

Who's Who of Chicago — This tour will guide you past the TV studio of Oprah Winfrey; the former home of Muhammad Ali; the site where Enrico Fermi developed the atomic bomb; the home of George Pullman, inventor of the "sleeping car"; and much more. Bus departs at 10:30 a.m.; returns at 3:30 p.m.

Monday, July 19 and Tuesday, July 20

Play It by Ear — We'll provide you with lunch, point you in the right direction and the rest is up to you. You may want to bask in the sun at Oak Street Beach, shop along the "Magnificent Mile" or simply "people watch."

Something for Everyone — Cruise down the Chicago River past the exact spot where Chicago's first settler, Jean Baptiste DuSable, opened a trading post in 1781. View some of the most spectacular architecture in the world. Play a leisurely game of indoor miniature golf. Visit an interactive children's museum. Shop at dozens of specialty stores. It all happens at North Pier Chicago! Bus departs at 9:30 a.m.; returns at 3:30 p.m.

Tuesday, July 20

Great America Thrills — Test your courage on the Shock Wave roller coaster at one of the country's premier entertainment centers. With more than 130 rides, white-knuckle roller coasters and a number of stage shows, Six Flags Great America is guaranteed to give everyone a thrill! Bus departs at 9 a.m.; returns at 5 p.m.

Not Your Usual Garden Variety — Green thumbs are not required for this magical tour of Chicagoland's most spectacular gardens. As the tour winds through the picturesque North Shore, you'll pass elegant estates (several designed by Frank Lloyd Wright), and meticulously manicured landscapes. Nestled near the world-famous Ravinia Festival Park, the Chicago Botanic Gardens, a 300-acre living museum, is one of the world's youngest and fastest growing botanic gardens. Bus departs at 9:30 a.m.; returns at 4 p.m.

Something's Fishy — Visit the world's largest aquarium. Amble along the Shedd Aquarium's Pacific Northwest Coastal Trail and watch beluga whales, dolphins, sea otters and seals. Dare to visit the mummies' tombs at the Field Museum of Natural History and to walk among the towering dinosaurs. Trace the history of the universe at one of the world's celebrated museums. Bus departs at 10 a.m.; returns at 3 p.m.

Designers' Paradise — See how the designers do it when you explore the Merchandise Mart, the world's largest wholesale design center, housing 1,800 showrooms.

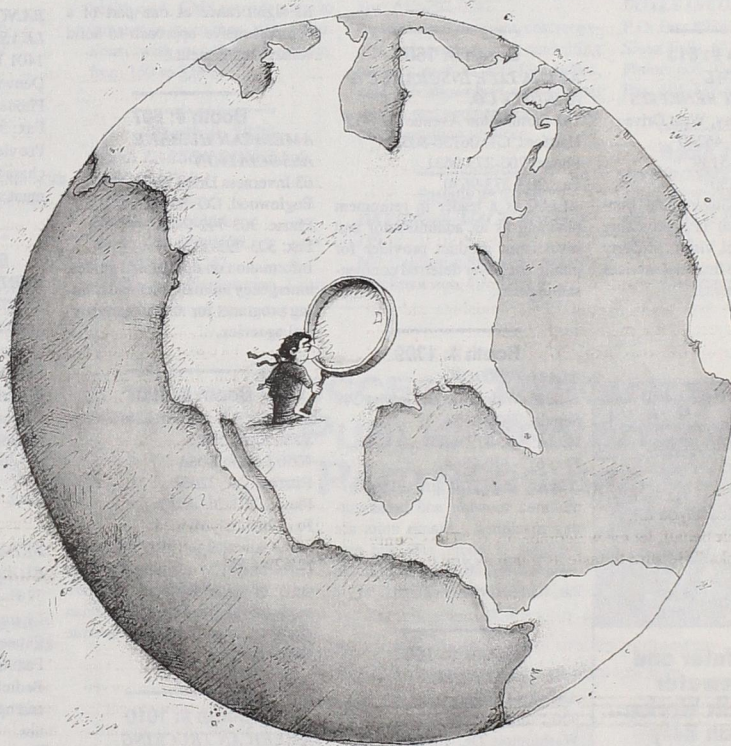
Bus departs at 9:30 a.m.; returns at 2 p.m.

These activities, including lunches, are free to all spouses and youth registered for the conference,

but tickets are required.

To sign up before your arrival in Cook County, call 312/629-6773. For on-site registration, and to pick up pre-ordered tickets, go to the

Cook County Hospitality Booth, located in the Grand Ballroom of the Chicago Hilton and Towers, in the conference registration area.



Now There's An Easier Way To Find Out About The RTC.

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Seguin, TX 78158
Phone: 512-379-1480
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THE ALUMINUM ASSOCIATION

900 19th Street, N.W.
Washington, DC 20006
Phone: 202-862-5161
Fax: 202-862-5164

The Aluminum Association will be displaying information about aluminum recycling. NACo members are encouraged to visit and learn more about the value of aluminum and the benefits of aluminum recycling.

Booth #: 1114

AMERICAN CITY AND COUNTY

6151 Powers Ferry Road
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Fax: 404-618-0301

AMERICAN CITY & COUNTY is a municipal publication for mayors, city and county managers, public works directors, department heads and consulting engineers. Our readers are involved in all aspects of local government.

Booth #: 1712

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1250 Connecticut Ave., N.W.,

2nd Floor
Washington, DC 20036
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Fax: 202-463-5180

The American Forest & Paper Association (AFPA) is the national trade association of the forestry, pulp, paperboard and wood products industry. AFPA will provide information on paper recycling and its significance as one part of a comprehensive approach to solid waste management.

Booth #: 607

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Fax: 713-870-7182

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Booth #: 1601

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Fax: 301-251-5212

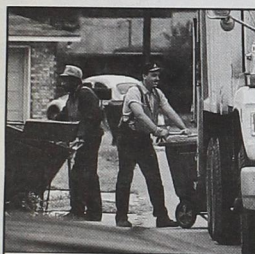
Created in 1984, the Bureau of Justice Assistance (BJA) supports the criminal justice system by funding state and local programs, providing training and technical assistance, and administering special programs. To ensure that BJA program information reaches the criminal justice community, the BJA Clearinghouse offers: information specialists to answer questions, publications, referrals to other sources and an electronic bulletin board.

Booth #: 1522

BUREAU OF JUSTICE STATISTICS

1600 Research Blvd. MS 2b
Rockville, MD 20850
Phone: 301-251-5141
Fax: 301-251-5212

The Bureau of Justice Statistics is the statistical agency of the U.S. Department of Justice. Their mission is to collect, analyze, publish and disseminate crime and justice data. The BJS Clearinghouse, a component of the National Criminal Justice Reference Service (NCJRS), responds to requests from policy-makers, practitioners, researchers, and others for crime and justice data. They also distribute BJS publications, conduct literature searches of the NCJRS Data Base, and provide referrals to agencies.



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cies and organizations that disseminate justice statistics.

Booth #: 618

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Phone: 301-763-2370
Fax: 301-763-4794

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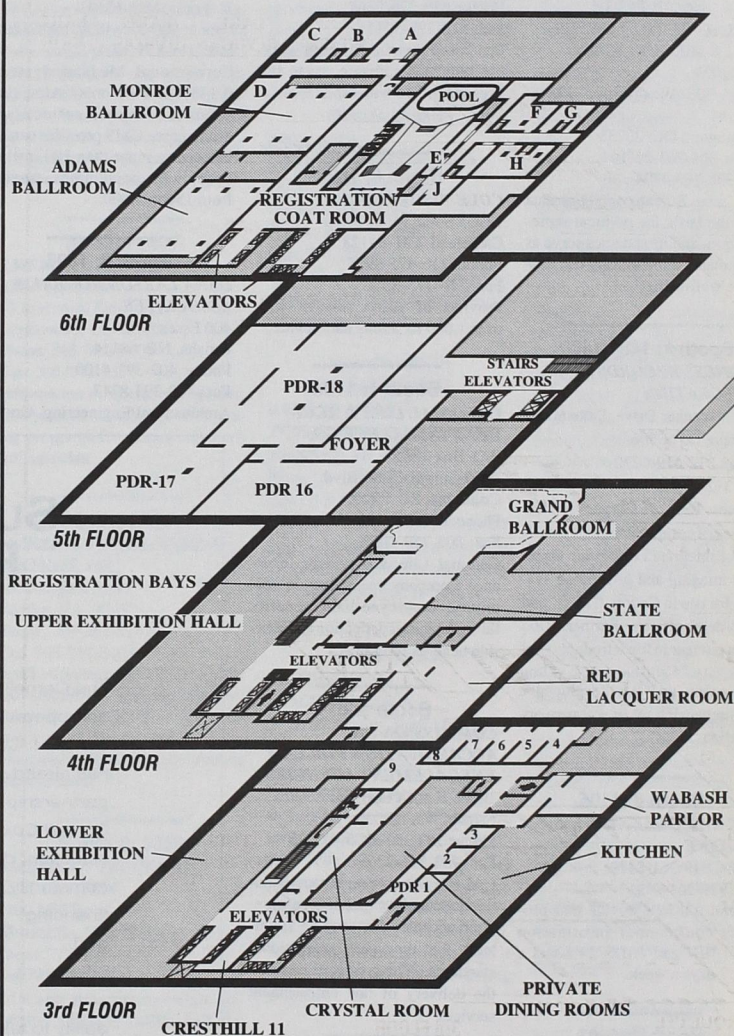
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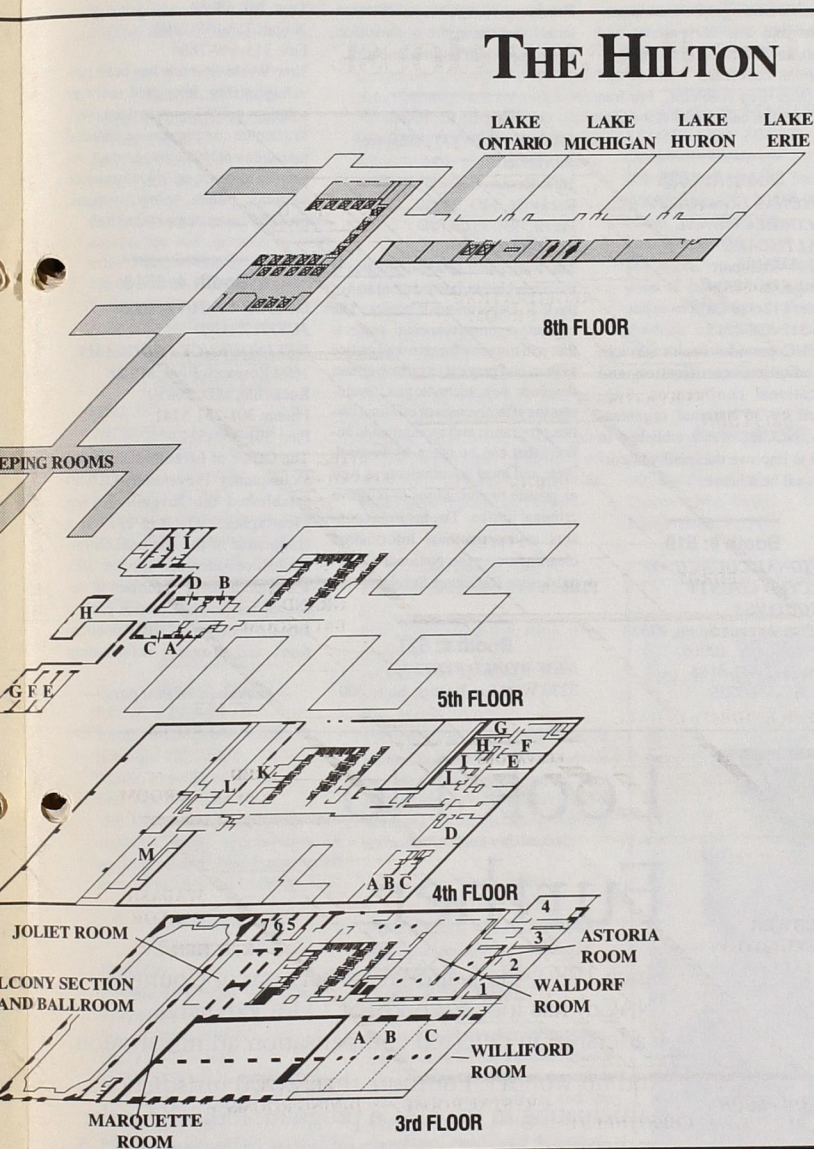
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Booth #: 1022 NATIONAL CLEARINGHOUSE FOR ALCOHOL AND DRUG INFORMATION

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National Clearinghouse for Alcohol and Drug Information (NCADI) is the Federal resource of current print and audiovisual information about alcohol and other drugs. NCADI's holdings include

scientific findings, prevention programs and kits for parents and youth, and information about organizations concerned with alcohol and other drug problems. For free publications, call 1-800-729-6686.

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Booth #: 521 NEW WORLD SYSTEMS

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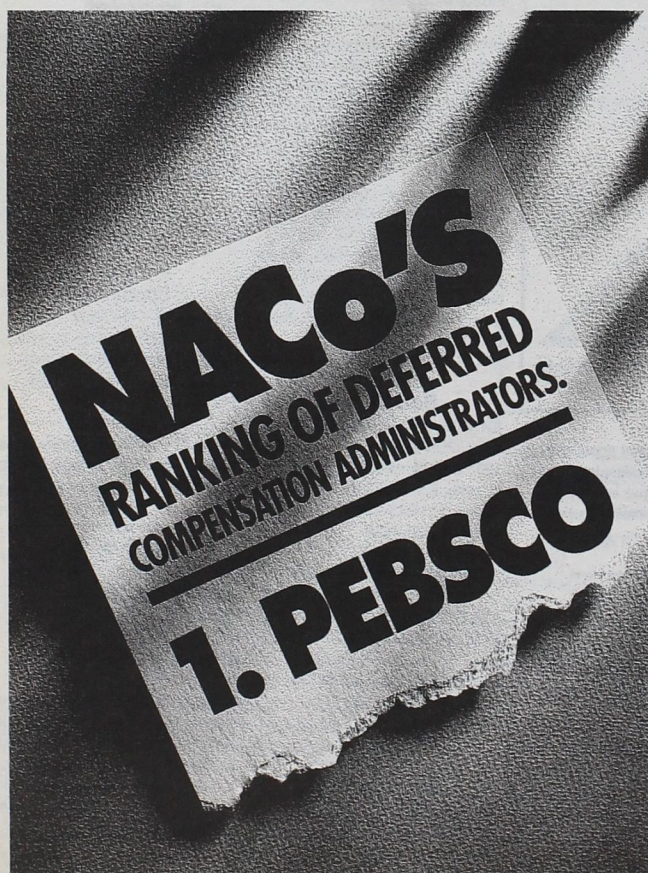
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— Continued on next page —



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NATIONAL
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COUNTIES

EXHIBITORS

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Phone: 201-882-7122
Fax: 201-882-4153

OPI is the industry leader in the design, construction and operation of large-scale waste-to-energy facilities in North America. OPI operates 24 WTE facilities in 15 states with 4 additional projects under construction.

Booth #: 514

OMI, INC.

900 Rockmead, Suite 265
Kingwood, TX 77339
Phone: 713-358-9134
Fax: 713-358-5840

Operations Management International, Inc. is a national leader in water and wastewater contract operations with more than 80 project facilities throughout the United States and abroad.

Booth #: 604

PAINE WEBBER

700 Louisiana, Suite 3700
Houston, TX 77002
Phone: 713-236-3132
Fax: 713-228-6348

The Divisional Institutional Accounts Group, specializing in working with Public Funds in all areas of investment banking.

Booth #: 1701

PEBSCO

2 Nationwide Plaza, 2nd Floor
Columbus, OH 43215
Phone: 614-249-8400
Fax: 614-249-2459

PEBSCO is a third-party administrator dedicated to providing a program of products and services to help meet the financial security needs to the public sector employee work force at retirement.

Booth #: 1521

PENCO

26 Century Blvd.
Nashville, TN 37214
Phone: 615-872-3500
Fax: 615-872-3522

Since 1975, PENCO has been providing cost-effective risk assessment, risk management and insurance programs for public entities all across America. PENCO has the skills, experience and dedication to design and service insurance for every need.

Booth #: 507

PERSPECTO MAP CO., INC.

5702 George Street

Richmond, IL 60071

Phone: 815-678-4111

Fax: 815-678-4071

Economic development and tourism marketing brochures featuring 3D aerial perspective maps called PERSPECTOVISION 'r.' These are also easy-to-understand navigable guides.

Booth #: 1018

PRE-PAID LEGAL GROUP MARKETING, INC.

321 East Main
Ada, OK 74820
Phone: 405-436-1234
Fax: 405-436-7410

Pre-Paid Legal Services, Inc., pioneer of legal service plans in the U.S. Designs, administers, markets plan for families, groups. 2,600 licensed, practicing attorneys nationwide. Publicly-held, listed on AMEX.

Booth #: 903

PRISON HEALTH SERVICES, INC.

3565 Piedmont Road, Bldg. Two, Suite 410
Atlanta, GA 30305
Phone: 404-816-7471
Fax: 404-816-1462

PHS provides comprehensive healthcare programs to correctional facilities throughout the U.S. We offer fourteen years of experience in lowering costs, reducing liability and gaining client satisfaction.

Booth #: 1617

PWT WASTE SOLUTIONS, INC.

500 Southland Drive, Suite 124
Birmingham, AL 35226
Phone: 205-823-5231
Fax: 205-823-6820

Design/build and process engineering services for the Tunnel Reactor Composting System in biosolids and MSW applications, and the Captor Nutrient Removal System for tertiary wastewater treatment.

Booth #: 504

THE QUANDEL GROUP, INC.

4755 Linglestown Road, Bldg. 200
Harrisburg, PA 17112
Phone: 717-657-0909
Fax: 717-652-6282

Construction Management services for office, prison, courthouse, nursing home and all county-related building construction projects.

Booth #: 611

RAD ELEC INC.

7499 Whitepine Road
Richmond, VA 23237
Phone: 804-743-7744
Fax: 804-743-3540

Rad Elec manufactures and distributes the E-PERM System radon monitoring equipment. We also

represent the Thomson & Nielsen line of continuous radon gas and progeny monitors.

Booth #: 1514/1516

RESOLUTION TRUST CORPORATION

801 17th Street, N.W., Suite 917
Washington, DC 20434-0001
Phone: 202-416-7122
Fax: 202-416-2511

The RTC was established to dispose of failed savings and loans, and to sell the assets of those thrifts. Products include financial instruments; real estate owned; and furniture, fixtures and equipment.

Booth #: 923

RISO, INC.

300 Rosewood Drive, Suite 210
Danvers, MA 01923
Phone: 508-777-7377

Fax: 508-777-2517

The RISO Publisher combines a Risograph digital duplicator with a PC or Apple Macintosh to offer powerful document processing capabilities — high-speed printing, input scanning and stand-alone copy/duplicating.

Booth #: 407

ROLLINS ENVIRONMENTAL SERVICES

P.O. Box 2349
Wilmington, DE 19899
Phone: 302-426-3518
Fax: 302-426-3873

Household hazardous waste collection and disposal services.

Booth #: 1407

ROSSER FABRAP/JUSTICE SYSTEMS

100 Peachtree Street

Atlanta, GA 30303

Phone: 404-876-3800

Fax: 404-876-3800

Comprehensive Planning, Architecture and Engineering Services.

Booth #: 1013

SCHONSTEDT INSTRUMENT COMPANY

1775 Wiehle Avenue
Reston, VA 22090
Phone: 703-471-1050
Fax: 703-471-1795

Magnetic and Cable Locators designed for detecting buried iron and steel objects and tracing underground cables and pipes.

Booth #: 1120

SCRIP CARD

448 East 6400 South, #400

— Continued on next page —



SHE MAY NOT BE FAMILIAR WITH LICKING COUNTY, OHIO. BUT SHE KNOWS STANDARD & POOR'S.

Informed financial decisions begin with a rating from Standard & Poor's. No matter who you are or where you're from, a municipal rating from S&P provides you with reliable, objective credit assessments.

Participants in the financial markets expect unparalleled rating services from S&P—and they get them. Both issuers and investors benefit from our commitment to providing unbiased credit information to the municipal market through our credit analysis, seminars and publications.

We invite your inquiries into our ratings and services.



STANDARD & POOR'S RATINGS GROUP

New York
Vickie Tillman
Executive Managing
Director
(212) 208-1723

San Francisco
Steve Zimmermann
Managing Director
(415) 765-5000



EXHIBITORS

Salt Lake City, UT 84107
Phone: 801-268-3135
Fax: 801-268-1333
Scrip Card: Consultants and managers of prescription benefits; Scrip Preferred, a national PPO network. Total electronic point-of-sale claims processing.

Booth #: 1501

SCT - SYSTEMS AND COMPUTER TECHNOLOGY

4 Country View Road
Malvern, PA 19355
Phone: 215-640-5152
Fax: 215-640-5162
Applications software for finance, human resources, courts and utilities. On-site services — the computing management alternative. On-site services partnerships help clients complete the transition toward new hardware and software.

Booth #: 1103

SEDGWICK, INC.

P.O. Box 21804
Columbia, SC 29221
Phone: 803-772-1111
Fax: 803-772-6361
Sedgwick is a global leader in servicing the risk management needs of public entities and intergovernmental risk sharing pools. The spectrum of public sector risk services provided by Sedgwick includes claims management, risk control, financial and actuarial services, insurance brokering, employee benefits, and related risk management consultancy.

Booth #: 1102/1104

SEQUOIA PACIFIC VOTING EQUIPMENT

10940 S. Parker Road, #412
Parker, CO 80134
Phone: 303-840-9887
Fax: 716-487-0926
Election systems and voting trends for the '90s.

Booth #: 1622

SERVICE AMERICA CORPORATION

800 West Arthur Avenue
Elk Grove Village, IL 60007
Phone: 708-593-8300
Fax: 708-593-1716
Corrections Food Services and inmate commissary services for county jails and correctional facilities.

Booth #: 1504

SHESHUNOFF INFORMATION SERVICES, INC.

505 Barton Springs Rd., Suite 1100
Austin, TX 78704
Phone: 512-472-2244

Fax: 512-476-1251
Financial Institution Rating Service — As Public Officials, You Should Know How Strong Your Banks Are ... Also, Leverage Your County Funds With Up-to-Date Financial Information.

Booth #: 603/605

THE SIDWELL COMPANY

28W240 North Ave.
West Chicago, IL 60185
Phone: 708-231-0206
Fax: 708-231-8206
Geographic Information Systems; Land Records Management; Aerial Photography; Governmental Data and Services.

Booth #: 517

SOCIAL SECURITY ADMINISTRATION

4-G-10 Annex,
6401 Security Blvd.
Baltimore, MD 21235
Phone: 410-965-3986
Fax: 410-965-0696
The Social Security Administration booth provides information about Social Security programs and the people we serve.

Booth #: 513

SOLID WASTE & POWER

410 Archibald St.
Kansas City, MO 64111
Phone: 816-931-1311
Fax: 816-931-2015
Solid Waste & Power is the leading publication for solid waste managers.

Booth #: 1704

THE ST. PAUL COMPANIES

385 Washington Street
St. Paul, MN 55102
Phone: 612-223-3349
Fax: 612-223-2628
The St. Paul's Public Sector Services Group is dedicated to meeting your specific insurance program, claim and risk management needs. Our commitment is to provide Top Quality Service in areas of claims, risk management and underwriting. The St. Paul Companies (A+) is among the largest property-liability insurers in the United States.

Booth #: 1607

STANDARD & POOR'S CORPORATION

25 Broadway, 21st Floor
New York, NY 10004
Phone: 212-208-1757
Fax: 212-208-0020
Educational materials related to S&P Ratings on securities issued by a wide range of municipal entities — from local towns and cities, to states and state authorities.

Booth #: 1421

STATES SELF-INSURERS RISK RETENTION GROUP, INC.

1303 Hightower Trail, Suite 220
Atlanta, GA 30350
Phone: 404-640-0609
Fax: 404-594-2232

The Company is owned by and provides excess liability coverage exclusively for public entities. Coverage includes general liability, auto, public officials and law enforcement liability.

Booth #: 910

THE SUGAR ASSOCIATION, INC.

1101 15th Street, N.W., #600
Washington, DC 20005
Phone: 202-785-1122
Fax: 202-785-5019
The Sugar Association will present public education materials on diet, health, nutrition and fitness issues including educational videos, computer software and publications.

Booth #: 1506

SURFACE SYSTEMS, INC.

10420 Baur Blvd.
St. Louis, MO 63132
Phone: 314-569-1002
Fax: 314-569-3567
SSI manufactures and installs roadway pavement weather monitoring systems and provides real-time and forecasted weather information to ice and snow maintenance officials for greater safety and reduced maintenance costs.

Booth #: 306

SZABO CORRECTIONAL SERVICES

2000 Spring Road, Suite 300
Oak Brook, IL 60521
Phone: 708-571-8250
Fax: 708-571-0280
Szabo Correctional Services, a Division of ARA Services, totally specializes in food service to correctional institutions. For more information, please call 1/800/777-7090.

Booth #: 1707

TIGER CORPORATION

3301 North Louise Avenue
Sioux Falls, SD 57107
Phone: 605-336-7900
Fax: 605-338-9702
Rotary mowers, boom mowers, flail mowers, ditchers and sweepers, loaders, road drags, guardrail cleaners, guard rail mowers, triple rear rotary mower.

Booth #: 520

TRIMIN SYSTEMS, INC.

1970 Oakcrest Avenue, Suite 211
Roseville, MN 55113
Phone: 612-636-7667
Fax: 612-636-9932

TriMin will demonstrate and discuss Tract Index, Vital Statistics and Image technology on the IBM AS/400.

Booth #: 1702

TWENTIETH CENTURY INVESTORS

4500 Main, Suite 1200
Kansas City, MO 64111-7709
Phone: 800-345-2021
Fax: 816-932-4360

Twentieth Century Investors is a no-load mutual fund company offering a full family of funds ranging from conservative money market to more aggressive stock funds.

Booth #: 1411/1413

UNISYS CORP.

P.O. Box 500
Blue Bell, PA
Phone: 215-986-4133
Fax: 215-986-2812

Booth #: 1107

UNIVERSITY OF ILLINOIS COOPERATIVE EXT. SERV.

25 E. Washington
Chicago, IL 60602
Phone: 312-201-0909
Fax: 312-201-1077
Cooperative Extension Service is an alliance between county and federal governments and the nation's land grant universities. CES offers practical education on horticulture/agriculture and environmental topics; consumer, health and family issues; and youth development.

Booth #: 610

U.S. ARMY CONSTRUCTION ENGINEERING RESEARCH LABORATORIES

2902 Farber Drive
Champaign, IL 61826
Phone: 217-352-6511
Fax: 217-373-7222
The U.S. Army CERL conducts research on infrastructure and environmental issues. USACERL has an aggressive program to transfer its technologies to state and local governments and the private sector.

Booth #: 1016

U.S. CONFERENCE OF MAYORS

1620 Eye Street, N.W.
Washington, DC 20006
Phone: 202-293-7330
Fax: 202-429-0422
The National "Buy Recycled" Campaign is an effort funded by the

U.S. EPA to assist local governments in buying recycled-content products.

Booth #: 905

USDA FOREST SERVICE, CF

201 14th Street, S.W.
(PO Box 96090)
Washington, DC 20250
Phone: 202-942-4234
Fax: 202-205-1271
Items for display will be material on Economic Action Plans, Urban and Community Forestry, and Resource Management.

Booth #: 907

USDA-FS, FOREST PRODUCTS LABORATORY

One Gifford Pinchot Drive
Madison, WI 53705
Phone: 608-231-9479
Fax: 608-231-9592
Forest Service Research is developing new technologies to convert wood fiber wastes and plastic wastes to value-added products.

Booth #: 606

USDA RURAL INFORMATION CENTER

10301 Baltimore Blvd., Room 304
Beltsville, MD 20705-2351
Phone: 301-504-5372
Fax: 301-504-5181

Booth #: 1110

USDA SOIL CONSERVATION SERVICE

Room 6101-S, P.O. Box 2890
Washington, DC 20013
Phone: 202-720-6475
Fax: 202-690-1221
Learn how USDA's Soil Conservation Service can help you. Publications available on floodplain management, clean water and other program assistance.

Booth #: 1112

U.S.D.I. - BUREAU OF LAND MANAGEMENT

1849 C Street, N.W.
(Room 401-LS)
Washington, DC 20240
Phone: 202-653-8853
Fax: 202-653-7006
The BLM recently awarded a contract for its Automated Land and Mineral Records System (ALMRS) to provide better service through access, data sharing and reliable information.

Booth #: 305

U.S. ENVIRONMENTAL PROTECTION AGENCY Office of Solid Waste

— Continued on next page —

Office of Solid Waste
401 M Street, S.W.
Washington, DC 20460
Phone: 202-260-4646
Fax: 202-260-6252

Informational materials and documents on EPA's municipal solid waste management program will be available. Staff will be on hand to answer questions and to assist delegates.

Booth #: 1315

US WEST COMMUNICATIONS

1801 California Street, #1940
Denver, CO 80202
Phone: 303-965-7004
Fax: 303-896-6965

US West will showcase voice, data, image and video solutions in booth 1315. Learn about the Enterprise data networking services from US West and how they support multimedia applications for local government.

Booth #: 1011

UTAH'S COLOR COUNTRY

425 South 700 East
St. George, UT 84770
Phone: 800-869-6635
Fax: 800-628-1619

Utah's Color Country is located in the southwest corner of Utah. Here you will find six national parks — Zion, Bryce, Lake Powell, Grand Canyon North Rim, Capitol Reef and Great Basin National Parks. Also located in Color Country is St. George, Utah, the site for the 1995 Western Interstate Region Conference of the National Association of Counties. A 32-page information guide for both Color Country and St. George are available at the

booth free of charge.

Booth #: 1021

VALUATION COUNSELORS GROUP, INC.

300 S. Wacker Drive
Chicago, IL 60606
Phone: 312-360-0200
Fax: 312-360-1113

Accounting for fixed assets for financial reporting purposes in County Governments.

Booth #: 908

VALUE-ADDED COMMUNICATIONS, INC.

820 Jupiter Road
Plano, TX 75074
Phone: 214-578-1160
Fax: 214-881-7376
Value-Added Communications' System 20 (ITAC) Automated Call Processing products and services are found in correctional facilities. VAC supplies hardware, software, inmate phones and ongoing maintenance service.

Booth #: 1527

WACKENHUT CORRECTIONS CORP.

1500 San Remo Avenue
Coral Gables, FL 33146
Phone: 305-666-5656
Fax: 305-662-7370
Wackenhut Corrections Corporation provides worldwide services for the design, construction, financing, operation and management of private correctional facilities.

Booth #: 1301

WASTE MANAGEMENT, INC.

3003 Butterfield Road

Oak Brook, IL 60521
Phone: 708-572-2418
Fax: 708-916-6859

The world's largest solid waste collection, transport and disposal company. Also the world's leading environmental services consulting company with many related services.

Booth #: 1427

WHEELABRATOR

Liberty Lane
Hampton, NH 03842
Phone: 603-929-3000
Fax: 603-929-3365

SMARTMART EXHIBITORS

Booth # 413/417

EASTMAN KODAK CO.

1901 W. 22nd Street
Oak Brook, IL 60521
Phone: 708-218-5222
Fax: 708-218-5360

Imaging solutions for government including records management, document production and digital pictorial imaging.

Booth #: 411

SMITH/NORRIS CORP.

5459-1 Black Avenue
Pleasanton, CA 94566
Phone: 510-484-5619
Fax: 510-484-5493

Completely flexible, feature-rich, parameter-driven, cashier management system. Ideally suited to meet the changing needs of any department transacting business with the public.

Test your local trivia knowledge

The correct responses to the following trivia quiz will be published in the *Annual Daily*. Look for copies of the conference newsletter each morning in the lobby of your hotel and in the conference registration area.

- 1) Whose cow kicked over the lantern that set Chicago ablaze?
- 2) Just how tall is the Sears Tower?
- 3) Who was the most famous member of the Chicago Seven?
- 4) During what 1968 event did rioting break out in the streets of Chicago?
- 5) What Chicago gangster was shot exiting a theatre?
- 6) Name the former Chicago mayor who was assassinated in Miami.
- 7) Members of this Chicago baseball team were banned from the major league after gambling away the World Series.
- 8) What makes the Chicago River unique among rivers?
- 9) Name the famous striptease act at the 1893 World's Fair in Chicago.
- 10) Name the Chicago mayor who took up residence in a housing project.
- 11) They call Los Angeles the "City of Angels." What do they call Chicago?
- 12) What was the nickname Carl Sandburg used in reference to Chicago?
- 13) Name the World War II hero who is memorialized by an airport.
- 14) What team did Bulls coach Phil Jackson play for in the NBA?
- 15) What ex-Chicagoan became famous as the masked cowboy who used silver bullets?
- 16) Name the Chicago author who wrote *The Jungle*.
- 17) Name the University of Chicago Professor who developed the atomic bomb.
- 18) This Chicago native invented the "sleeping car."
- 19) Name the world's tallest completely residential building.
- 20) This Chicago philanthropist was also the founder of one of the city's most famed department stores.
- 21) What year was Chicago incorporated (according to the city seal)?
- 22) He was the University of Chicago president who conceived the Great Books Program.
- 23) What Spanish artist designed the huge sculpture in Daley Plaza?
- 24) Name the airport originally known as Chicago Municipal Airport.
- 25) What Nobel Peace Prize Winner founded Chicago's Hull House?
- 26) What was the last office Harold Washington held before he was elected Mayor of Chicago?
- 27) When were lights installed at Wrigley Field?
- 28) How many times was Richard J. Daley elected mayor of Chicago?
- 29) What does the second star on the Chicago flag represent?
- 30) Which of the following was invented in Chicago? The Hostess Twinkie, Cracker Jacks, spray paint, the zipper or pinball.

Keep an eye out for exhibitor giveaways

Don't miss out on the special vendor promotions being offered in the Educational Exhibits area. Special drawings for prizes or giveaways await the drop of your business card. Unless otherwise noted, check the booth for the time and date of the drawing.

Booth #	Exhibitor	Giveaways/Prizes	Drawing Date
405	MBIA Corp.	CD Walkman or Watchman	1 each day
604	Paine Webber	Ping Putter	1 each day
607	American Humane Association	American Humane Association sweatshirt	
613	Acordia Local Government Benefits, Inc.	Sony Watchman	
1002	MLS, Inc.	Leather briefcase	Tuesday, July 20
1006	Community Health Systems, Inc.	Silverware valued at \$100	
1019	Liberty Healthcare Corp.	Mont Blanc Pen	
1421	States Self-Insurers Risk Retention Group, Inc.	Television	
1506	Surface Systems, Inc.	Briefcase	
1605	Aetna Life Insurance and Annuity Company	10 travel clock radios	
1611	Federal Wage and Labor Law Institute	2 sets of reference guides and ADA manuals valued at \$150 each.	

Note: Our conference host, Cook County, will also have a daily drawing for door prizes at the Cook County Hospitality Booth.

The Choice Is Yours



NACoNET

Leading Counties To Progress

The road to progress is easier thanks to NACoNET. We are a joint program of NACo and EDS. What we offer is a new and convenient way of helping counties like yours achieve real progress through technology.

Our concept is simple and effective. NACoNET provides counties a single source for high-quality, innovative, and comprehensive information technology services through a nation-wide program that is accessible *and* affordable.

NACoNET views technology as a means, not an end. Our job is not to simply recommend that you purchase more technology. Our job is to help you use technology to produce the performance and results you need and expect. That's how NACoNET views real progress.

NACoNET offers your county proven experience, trained professionals, and innovative technology-based services.

These are a few examples of how NACoNET can work for your county:

Reduce Costs

Integrate criminal justice systems thereby eliminating redundancy and duplication.

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Re-engineer tax and billing systems to increase collections and simplify payment.

Improve Citizen Services

Integrate human services data so case information can be accessed by all departments to better serve citizens.

Enhance Productivity

Modernize data processing to increase turnaround time and enhance productivity.

Call today for your NACoNET Information Kit and get rolling on a better road to county progress.

1-800-551-2323

NACoNET

NACo'S 1993 ANNUAL CONFERENCE

Member counties and vote allocations

Will	12	Marshall	2	Morris	1	Louisiana	Howard	6	Saginaw	7
Winnebago	8	Monona	1	Morton	1	Counties	Kent	21	Schoolcraft	1
		Muscataine	2	Nemaha	1	Votes	Montgomery	24	Shiawassee	3
21 Counties	191 Votes	O'Brien	1	Ness	1		Prince George's	23	St. Clair	5
		Osceola	1	Norton	1		Queen Anne's	2	Tuscola	2
Indiana		Palo Alto	1	Osage	1		Somerset	1	Washtenaw	9
		Plymouth	1	Osborne	1		St. Mary's	3	Wayne	64
Counties	Votes	Pocahontas	1	Ottawa	1		Talbot	1	Wexford	1
Blackford	1	Polk	11	Phillips	1		Washington	4		
Elkhart	5	Sac	1	Pottawatomie	1		Wicomico	3	53 Counties	280 Votes
Hamilton	4	Scott	5	Pratt	1		Worcester	2		
Hendricks	3	Shelby	1	Reno	2					
Jackson	2	Sioux	1	Republic	1		23 Counties	159 Votes	Minnesota	
Knox	2	Story	3	Rice	1				Counties	Votes
La Porte	4	Tama	1	Riley	3				Aitkin	1
Lake	15	Van Buren	1	Rooks	1		Massachusetts		Anoka	8
Madison	5	Wapello	2	Saline	2		Counties	Votes	Becker	1
Marion	26	Warren	2	Scott	1		Barnstable	1	Beltrami	2
Newton	1	Washington	1	Sedgwick	13		Bristol	1	Benton	1
Owen	1	Webster	2	Seward	1		Essex	1	Big Stone	1
Parke	1	Winnebago	1	Stanton	1		Middlesex	1	Blue Earth	2
Pike	1	Winneshiek	1	Stevens	1		Nantucket	1	Brown	1
Vanderburgh	6	Woodbury	4	Sumner	1		Norfolk	1	Carlton	1
Warren	1	Worth	1	Thomas	1		6 Counties	6 Votes	Carver	2
Wayne	3	Wright	1	Washington	1				Cass	1
Whitley	1			Wichita	1				Chippewa	1
		67 Counties	107 Votes	Wyandotte	6				Chisago	1
18 Counties	82 Votes								Clay	2
		Kansas		71 Counties	111 Votes		Michigan		Clearwater	1
							Counties	Votes	Cook	1
Iowa		Counties	Votes	Kentucky			Antrim	1	Cottonwood	1
		Allen	1				Baraga	1	Crow Wing	2
Counties	Votes	Anderson	1	Counties	Votes		Benzie	1	Dakota	9
Adair	1	Atchison	1	Allen	1		Berrien	6	Dodge	1
Allamakee	1	Barber	1	Barren	2		Cass	2	Douglas	1
Benton	1	Barton	1	Boone	2		Charlevoix	1	Faribault	1
Black Hawk	4	Butler	2	Bourbon	1		Cheboygan	1	Fillmore	1
Boone	1	Chase	1	Boyle	1		Chippewa	2	Freeborn	2
Bremer	1	Cherokee	1	Breckinridge	1		Clare	1	Goodhue	2
Buena Vista	1	Cheyenne	1	Bullitt	2		Clinton	2	Hennepin	33
Butler	1	Clay	1	Butler	2		Delta	2	Houston	1
Calhoun	1	Cloud	1	Campbell	3		Dickinson	1	Hubbard	1
Cedar	1	Coffey	1	Clark	1		Eaton	3	Isanti	1
Cerro Gordo	2	Comanche	1	Clay	1		Emmet	2	Itasca	2
Cherokee	1	Decatur	1	Franklin	2		West Baton Rouge	1	Jackson	1
Chickasaw	1	Dickinson	1	Garrard	1		Genesee	14	Kanabec	1
Clay	1	Douglas	3	Grant	1		Gogebic	1	Kandiyohi	2
Clayton	1	Edwards	1	Hancock	1		Grand Traverse	3	Kittson	1
Clinton	2	Ellis	1	Hardin	3	44 Counties	Hillsdale	2	Lac Qui Parle	1
Delaware	1	Finney	2	Harlan	2		Huron	2	Lake	1
Dickinson	1	Franklin	1	Harrison	1	Maine	Ingham	9	Lake Of The Wood	1
Dubuque	3	Geary	1	Jefferson	21	Counties	Iron	2	Le Sueur	1
Emmet	1	Graham	1	Kenton	5	Votes	Isabella	5	Lincoln	1
Fayette	1	Grant	1	Knox	1		Jackson	8	Lyon	1
Floyd	1	Gray	1	Lincoln	1		Kalamazoo	16	Marshall	1
Franklin	1	Hamilton	1	Livingston	1		Kent	1	Martin	1
Fremont	1	Harvey	1	Lyon	1		Lake	3	McLeod	2
Greene	1	Haskell	1	Marshall	1		Lapeer	1	Meeker	1
Grundy	1	Haskell	1	Menifee	1	4 Counties	Leelanau	3	Morrison	1
Hamilton	1	Jackson	1	Montgomery	1		Lenawee	4	Mower	2
Hancock	1	Jefferson	1	Nelson	1		Livingston	23	Murray	1
Henry	1	Jewell	1	Nicholas	1	Maryland	Macomb	1	Nicollet	1
Howard	1	Johnson	12	Oldham	2	Counties	Menominee	3	Nobles	1
Humboldt	1	Kearny	1	Pendleton	1	Votes	Midland	1	Norman	4
Jackson	1	Kingman	1	Perry	1		Missaukee	5	Olmsted	1
Jackson	1	Leavenworth	3	Pike	3		Monroe	2	Pennington	1
Jefferson	1	Linn	1	Powell	1		Montcalm	1	Pine	1
Johnson	4	Logan	1	Rowan	1		Montmorency	5	Pipestone	1
Jones	1	Lyon	2	Russell	1		Muskegon	2	Polk	2
Kossuth	1	Marion	1	Scott	1		Newaygo	35	Ramsey	16
Lee	2	Marshall	1	Shelby	1		Oakland	1	Red Lake	1
Linn	6	McPherson	1	Union	1		Oceana	1	Redwood	1
Louisa	1	Meade	1	Warren	3		Ontonagon	1	Renville	1
Lucas	1	Miami	1	Wayne	1		Osceola	1	Rice	2
Lyon	1	Mitchell	1	Webster	1		Otsego	6	Rock	1
Mahaska	1	Montgomery	2				Ottawa	1		
				42 Counties	80 Votes					

Roseau	1	Chariton	1	Boone	1	Essex	25	North Carolina		Pitt	4
Scott	2	Clay	5	Buffalo	2	Gloucester	8	<i>Counties</i>	<i>Votes</i>	Polk	1
Sherburne	2	Cooper	1	Cass	1	Hudson	18	Alamance	4	Randolph	4
Sibley	1	Crawford	1	Cheyenne	1	Mercer	11	Alexander	1	Richmond	2
St. Louis	7	Dallas	1	Cuming	1	Middlesex	22	Alleghany	1	Robeson	4
Stearns	4	Davies	1	Custer	1	Monmouth	18	Anson	1	Rockingham	3
Steele	1	Dent	1	Dawson	1	Morris	14	Ashe	1	Rowan	4
Stevens	1	Franklin	3	Douglas	14	Salem	3	Avery	1	Rutherford	2
Todd	1	Henry	1	Hall	2	Somerset	8	Beaufort	2	Sampson	2
Traverse	1	Jefferson	6	Hamilton	1	Union	16	Bertie	1	Scotland	2
Wabasha	1	Lewis	1	Holt	1			Bladen	1	Stanly	2
Waseca	1	Lincoln	1	Howard	1	15 Counties	188 Votes	Brunswick	2	Stokes	2
Washington	5	Macon	1	Keith	1			Buncombe	6	Surry	2
Watonwan	1	Marion	1	Nemaha	1	New Mexico					
Wilkin	1	Monroe	1	Otoe	1	<i>Counties</i>	<i>Votes</i>	Burke	3	Swain	1
Winona	2	Oregon	1	Phelps	1	Bernalillo	16	Cabarrus	4	Transylvania	1
Wright	3	Perry	1	Platte	1	Catron	1	Caldwell	3	Tyrrell	1
Yellow Medicine	1	Phelps	2	Saline	1	Chaves	2	Camden	1	Union	3
		Putnam	1	Sarpy	4	Cibola	1	Carteret	2	Vance	2
79 Counties	175 Votes	Randolph	1	Saunders	1	Colfax	1	Caswell	1	Wake	14
		Ray	1	Seward	1	Curry	2	Catawba	4	Warren	1
Mississippi		St. Charles	7	Washington	1	De Baca	1	Chatham	2	Washington	1
<i>Counties</i>	<i>Votes</i>	St. Louis	32	Wayne	1	Dona Ana	5	Cherokee	1	Watauga	2
Adams	2	Taney	1	Webster	1	Eddy	2	Chowan	1	Wayne	4
Bolivar	2	Texas	1			Grant	1	Clay	1	Wilkes	2
Calhoun	1	30 Counties	83 Votes	25 Counties	43 Votes	Lincoln	1	Cleveland	3	Wilson	3
Claiborne	1					Los Alamos	1	Columbus	2	Yadkin	1
Clarke	1					Luna	1	Craven	3	Yancey	1
Covington	1	Montana		Nevada		McKinley	2	Cumberland	9	100 Counties	256 Votes
De Soto	3	<i>Counties</i>	<i>Votes</i>	<i>Counties</i>	<i>Votes</i>	Mora	1	Currituck	1		
Forrest	3	Blaine	1	Carson City	2	Otero	2	Dare	1		
Grenada	1	Broadwater	1	Clark	24	Quay	1	Davidson	4	North Dakota	
Harrison	6	Carbon	1	Douglas	1	Rio Arriba	2	Davie	1	<i>Counties</i>	<i>Votes</i>
Hinds	8	Chouteau	1	Elko	2	Roosevelt	1	Duplin	2	Adams	6
Humphreys	1	Custer	1	Esmeralda	1	San Juan	3	Edgecombe	2	Barnes	1
Jackson	4	Dawson	1	Eureka	1	Sandoval	2	Forsyth	9	Billings	1
Jasper	1	Deer Lodge	1	Humboldt	1	Santa Fe	4	Franklin	2	Botineau	1
Jefferson Davis	1	Fallon	1	Lander	1	Sierra	1	Gaston	6	Bowman	1
Jones	2	Fergus	1	Lincoln	1	Socorro	1	Gates	1	Burleigh	2
Kemper	1	Flathead	2	Lyon	1	Taos	1	Graham	1	Cass	4
Lauderdale	3	Gallatin	2	Mineral	1	Torrance	1	Granville	2	Cavalier	1
Leflore	2	Glacier	1	Nye	1	Union	1	Greene	1	Dickey	1
Lowndes	2	Granite	1	Pershing	1	Valencia	2	Guilford	11	Divide	1
Madison	2	Hill	1	Storey	1			Halifax	2	Dunn	1
Monroe	2	Jefferson	1	Washoe	9	28 Counties	60 Votes	Harnett	3	Eddy	1
Panola	1	Judith Basin	1	White Pine	1			Haywood	2	Emmons	1
Pearl River	2	Lewis And Clark	2					Henderson	3	Foster	1
Prentiss	1	Lincoln	1	17 Counties	50 Votes	New York		Hertford	1	Grand Forks	3
Quitman	1	Madison	1			<i>Counties</i>	<i>Votes</i>	Hoke	1	Hettinger	1
Scott	1	McCone	1			Broome	7	Hyde	1	LaMoure	1
Sharkey	1	Meagher	1	New Hampshire		Cattaraugus	3	Iredell			

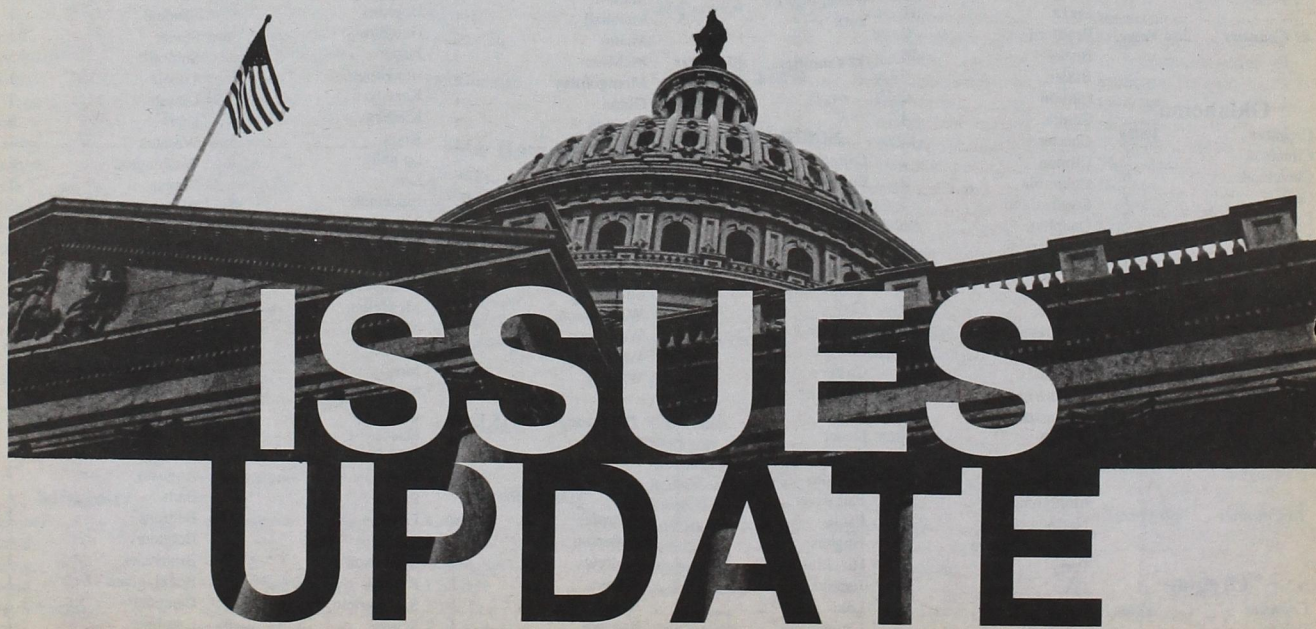
Member counties and vote allocations

Ashland	2	Benton	3	Tioga	2	Lincoln	1	Bastrop	2	Shackelford	1
Ashtabula	4	Clackamas	9	Union	2	Lyman	1	Baylor	1	Starr	2
Athens	2	Clatsop	2	Venango	2	Marshall	1	Bee	1	Stephens	1
Auglaize	2	Columbia	2	Warren	2	McCook	1	Bell	7	Swisher	1
Belmont	3	Coos	2	Washington	7	McPherson	1	Bexar	38	Taylor	4
Butler	10	Crook	1	Westmoreland	12	Meade	1	Bosque	1	Terrell	1
Clermont	5	Curry	1	Wyoming	1	Mellette	1	Brooks	1	Terry	1
Clinton	2	Deschutes	3	York	11	Miner	1	Caldwell	1	Tyler	1
Coshocton	2	Douglas	3			Minnehaha	4	Calhoun	1	Upton	1
Crawford	2	Gilliam	1	41 Counties	282 Votes	Pennington	3	Cameron	9	Val Verde	2
Cuyahoga	45	Grant	1			Perkins	1	Carson	1	Washington	1
Erie	3	Harney	1			Potter	1	Cass	1	Webb	5
Fairfield	4	Hood River	1	South Carolina		Roberts	1	Chambers	1	Wharton	1
Fayette	1	Jackson	5	Counties	Votes	Todd	1	Cochran	1	Wheeler	1
Franklin	31	Jefferson	1	Bamberg	1	Tripp	1	Collin	9	Wilbarger	1
Fulton	2	Josephine	2	Barnwell	1	Turner	1	Comal	2	Willacy	1
Gallia	1	Klamath	2	Beaufort	3	Union	1	Comanche	1	Williamson	5
Geauga	3	Lake	1	Berkeley	5	Walworth	1	Concho	1	Yoakum	1
Greene	5	Lane	9	Charleston	10	Ziebach	1	Crane	1	Zapata	1
Hamilton	28	Lincoln	2	Clarendon	1	41 Counties	47 Votes	Culberson	1	Zavala	1
Jefferson	3	Linn	3	Colleton	2			Dallas	59		
Lake	7	Malheur	1	Darlington	2	Tennessee		Delta	1	100 Counties	342 Votes
Logan	2	Marion	8	Dillon	1	Counties	Votes	Denton	9		
Lucas	15	Morrow	1	Dorchester	3	Anderson	1	DeWitt	1		
Mahoning	9	Multnomah	19	Edgefield	1	Bradley	3	Dimmit	1	Utah	
Marion	3	Polk	2	Fairfield	1	Cumberland	2	Duval	1	Counties	Votes
Medina	4	Sherman	1	Florence	4	Dickson	2	Edwards	1	Beaver	1
Mercer	2	Tillamook	1	Georgetown	2	Fayette	1	Ellis	3	Box Elder	2
Miami	3	Umatilla	2	Greenville	11	Franklin	2	Erath	1	Cache	3
Montgomery	19	Union	1	Greenwood	2	Gibson	2	Fayette	1	Carbon	1
Muskingum	3	Wallowa	1	Hampton	1	Hamilton	9	Fisher	1	Daggett	1
Ottawa	2	Wasco	1	Horry	5	Hardeman	1	Fort Bend	8	Davis	6
Pike	1	Washington	10	Lancaster	2	Hardin	1	Franklin	1	Duchesne	1
Preble	2	Wheeler	1	Lexington	6	Hawkins	2	Frio	1	Emery	1
Ross	3	Yamhill	3	Marion	2	Haywood	1	Galveston	7	Garfield	1
Sandusky	2			McCormick	1	Henry	1	Garza	1	Grand	1
Scioto	3	36 Counties	108 Votes	Newberry	2	Jefferson	2	Gillespie	1	Iron	1
Seneca	2			Oconee	2	Knox	11	Goliad	1	Juab	1
Shelby	2			Orangeburg	3	Lauderdale	1	Grayson	3	Kane	1
Summit	17	Pennsylvania		Richland	9	Lawrence	2	Gregg	4	Millard	1
Trumbull	8	Counties	Votes	Saluda	1	Loudon	1	Guadalupe	3	Morgan	1
Union	2	Adams	3	Spartanburg	8	Macon	1	Hale	2	Piute	1
Van Wert	1	Allegheny	42	Sumter	4	Madison	3	Harris	64	Rich	1
Warren	4	Beaver	6	Union	1	Marion	1	Hemphill	1	Salt Lake	23
Wyandot	1	Berks	11	Williamsburg	2	Marshall	1	Hood	1	San Juan	1
		Bradford	2	York	5	Maury	2	Hopkins	1	Sanpete	1
47 Counties	284 Votes	Bucks	18			McMinn	2	Hutchinson	1	Sevier	1
		Butler	5	32 Counties	104 Votes	Montgomery	4	Jasper	1	Summit	1
Oklahoma		Carbon	2			Obion	1	Jim Hogg	1	Tooele	1
Counties	Votes	Centre	4	South Dakota		Overton	1	Kenedy	1	Uintah	1
Cimarron	1	Chester	12	Counties	Votes	Perry	1	Kleberg	1	Utah	9
Cleveland	6	Clinton	2	Beadle	1	Putnam	2	Knox	1	Wasatch	1
Custer	1	Columbia	2	Bon Homme	1	Rutherford	4	La Salle	1	Washington	2
Le Flore	2	Cumberland	7	Brown	2	Scott	1	Lee	1	Wayne	1
Logan	1	Dauphin	8	Brule	1	Sevier	2	Lipscomb	1	Weber	5
Love	1	Delaware	18	Butte	1	Shelby	26	Live Oak	1		
Major	1	Elk	2	Charles Mix	1	Smith	1	Madison	1	29 Counties	72 Votes
Mayes	2	Erie	9	Clay	1	Sumner	4	Martin	1		
Oklahoma	19	Forest	1	Codington	1	Washington	3	Matagorda	2		
Osage	2	Huntingdon	2	Corson	1	Weakley	2	McMullen	1		
Pawnee	1	Jefferson	2	Custer	1	Williamson	3	Milam	1	Counties	Votes
Sequoyah	2	Juniata	1	Davison	1	Wilson	3	Moore	1	Accomack	1
Stephens	2	Lackawanna	7	Day	1			Navarro	2	Albemarle	3
Texas	1	Lancaster	14	Deuel	1	39 Counties	115 Votes	Newton	1	Alleghany	1
Tulsa	16	Lehigh	10	Dewey	1			Nueces	10	Amelia	1
Washington	2	Mercer	4	Douglas	1			Palo Pinto	1	Arlington	6
		Monroe	4	Fall River	1	Texas		Panola	1	Augusta	2
16 Counties	60 Votes	Montgomery	22	Faulk	1	Counties	Votes	Parker	3	Bath	1
		Northampton	8	Hughes	1	Anderson	2	Parmer	1	Bedford	2
Oregon		Northumberland	4	Perry	1	Andrews	1	Presidio	1	Botetourt	1
Counties	Votes	Pike	1	Jerauld	1	Aransas	1	Robertson	1	Brunswick	1
Baker	1	Schuylkill	5	Lake	1	Archer	1	Runnels	1	Buckingham	1
		Somerset	3	Lawrence	1	Bandera	1	San Patricio	2	Campbell	2
								Scurry	1	Caroline	1

Charles City	1	Patrick	1	Chelan	2	Yakima	6	Bayfield	1	Wood	3
Charlotte	1	Pittsylvania	2	Clallam	2			Brown	7		
Chesterfield	7	Powhatan	1	Clark	8	38 Counties	172 Votes	Buffalo	1	39 Counties	123 Votes
Culpeper	1	Prince Edward	1	Columbia	1			Burnett	1		
Cumberland	1	Prince George	1	Cowlitz	3			Clark	1		
Dickenson	1	Prince William	7	Douglas	1	West Virginia		Dane	12	Wyoming	
Essex	1	Pulaski	2	Ferry	1	Counties	Votes	Dodge	3	Counties	Votes
Fairfax	26	Richmond	1	Franklin	2	Braxton	1	Douglas	2	Albany	1
Fauquier	2	Roanoke	3	Garfield	1	Brooke	1	Dunn	2	Big Horn	1
Franklin	2	Rockbridge	1	Grant	2	Clay	1	Eau Claire	3	Campbell	1
Frederick	2	Rockingham	2	Grays Harbor	3	Grant	1	Forest	1	Carbon	1
Giles	1	Russell	1	Island	2	Greenbrier	2	Grant	2	Converse	1
Gloucester	1	Scott	1	Jefferson	1	Harrison	3	Jackson	1	Crook	1
Goochland	1	Shenandoah	1	King	48	Jefferson	2	Jefferson	3	Fremont	2
Greensville	1	Smyth	2	Kitsap	6	Marion	2	Juneau	5	Goshen	1
Hanover	2	Southampton	1	Kittitas	1	Marshall	2	Kenosha	1	Hot Springs	1
Henrico	7	Spotsylvania	2	Klickitat	1	Mercer	3	Lafayette	1	Johnson	1
Henry	2	Stafford	2	Lincoln	1	Mingo	2	Langlade	1	Laramie	3
Isle Of Wight	1	Surry	1	Mason	2	Monongalia	3	Lincoln	3	Lincoln	1
James City	2	Sussex	1	Okanogan	2	Ohio	2	Manitowoc	4	Nastrona	2
King And Queen	1	Warren	1	Pacific	1	Pleasants	1	Marathon	2	Niobrara	1
King George	1	Wise	2	Pend Oreille	1	Raleigh	3	Marinette	1	Park	1
King William	1	York	2	Pierce	19	Wayne	2	Marquette	1	Platte	1
Lancaster	1			San Juan	1	Wyoming	1	Menominee	31	Sheridan	1
Lee	1	69 Counties	140 Votes	Skagit	3			Milwaukee	1	Sublette	1
Louisa	1			Skamania	1	17 Counties	32 Votes	Oconto	1	Sweetwater	2
Mathews	1			Snohomish	15			Price	1	Teton	1
Middlesex	1			Spokane	12			Racine	6	Uinta	1
Montgomery	3	Washington		Stevens	1	Wisconsin		Richland	1	Washakie	1
Nelson	1	Counties	Votes	Thurston	1	Counties	Votes	Sauk	2	Weston	1
New Kent	1	Adams	1	Wahkiakum	6	Adams	1	Sheboygan	4		
Northampton	1	Asotin	1	Walla Walla	2	Ashland	1	Taylor	1	23 Counties	28 Votes
Nottoway	1	Benton	4	Whatcom	5	Barron	2	Trempealeau	3		
				Whitman	2			Walworth	5	1 719 Counties	5 833 Votes

Coming up in County News • July 19

How county issues are doing in the Clinton Administration and the 103rd Congress



News from the nation's counties

In its May issue, the *Zero Population Growth Reporter* rated **CHITTENDEN COUNTY, VT.** the healthiest place in America to raise children.

Chittenden was followed by **EATON COUNTY, MICH.;** **CLAY COUNTY, MINN.;** **MARIN COUNTY, CALIF.;** and **MADISON COUNTY, N.Y.**

The "Children's Stress Index" rated 493 counties, 195 cities and 239 metropolitan areas. Ranking factors included community and family economics, infant and child mortality, educational and public health infrastructures, crime, and levels of pollution.

North

PENNSYLVANIA

• **ALLEGHENY COUNTY** has joined in a public/private partnership with the United Way, the City of Pittsburgh, the Pittsburgh Foundation, and several businesses and corporate foundations to establish a new child care center.

The Downtown Consortium Child Care Center will serve a diverse population of children, including special needs children, and

will feature a "Get Well" room for the care of mildly ill children, and intergenerational programming that will bring children together with seniors from a local adult daycare center.

The county will make a one-time contribution of \$25,000 toward capital costs for the center, and will be guaranteed slots for a minimum of eight children of county employees, with more slots available on a first come-first served basis.

South

FLORIDA

• Keeping a commitment he made three years ago, **SEMINOLE COUNTY** Commissioner Larry Furlong has helped more than 20 young people further their education.

Furlong pledged to donate a quarter of his salary to a scholarship fund for the "hardest working seniors" in the county — students who work hardest at school, at volunteer activities and at life.

Each year, seven students — one from each of the county's secondary schools — receive a \$900 scholarship from the fund. That's enough

to pay for about a semester at a public university or a year at a community college or technical school.

MARYLAND

• **CALVERT COUNTY** Commissioner Michael Moore recently served as a public member to the 52-nation Conference on Security and Cooperation in Europe (CSCE) seminar, "National Minority Issues: Positive Results."

The meeting, held in Warsaw, Poland, examined the role of minorities in the national decision-making process, the role of local government and self-administration, participation of national minorities in public affairs, and binational and multi-national cooperation.

Moore was nominated to serve on the U.S. delegation by Representative Steny Hoyer (D-Md.), who co-chairs the commission. CSCE is a multi-national forum which monitors the implementation of the 1975 Helsinki Final Act. Primarily devoted to human rights issues, the commission also covers economic, scientific, technological and environmental cooperation, as well as military security and disarmament issues.

Midwest

IOWA

• A **LINN COUNTY** program, the Cooperative Multi-Agency Safety Enforcement Effort, is one of 14 programs nationwide recently honored by Secretary of Transportation Federico Peña with the Administrator's Highway Safety Program of Excellence Award.

The program, which combines the resources of local police, the county sheriff's office and the state patrol to target alcohol, speed and safety belt violations, was recognized as an innovative and effective method for increasing highway safety.

MINNESOTA

• A partnership between the **DAKOTA COUNTY** government and the Dakota County Housing and Redevelopment Authority (HRA) saved more than \$1 million when HRA recently issued bonds for senior, multi-family housing construction.

The county board of commissioners authorized the HRA in April to issue general obligation bonds, using the backing of county government to provide a "credit enhancement." That enabled HRA to issue the bonds at a 5.35 percent interest rate.

The bonds issued will provide new 50-unit senior housing facilities in two locations in the county.

West

CALIFORNIA

In an effort to promote a spirit of cooperation among records managers and other organizations of county officers throughout the state, the County Records Managers Association in California has been formed.

The association's bylaws focus on sharing information and technical support, developing standards for records management programs, serving as a clearinghouse on legislation affecting records management, increasing professional development, and promoting the visibility of records management within county governments.

• The **RIVERSIDE COUNTY** Seatbelt Project is one of 14 programs nationwide recently honored by Secretary of Transportation Federico Peña with the Administrator's Highway Safety Program of Excellence Award.

The three-year traffic safety belt education and enforcement project was recognized as an innovative and effective method for increasing highway safety.

The immigration dilemma grows more acute

By Neal R. Peirce
Washington Post Writers Group

If today's California is any measure of where the other 49 states are headed on the immigration issue, stormy seas lie ahead.

The tide of immigration, legal and illegal, flooding across the once-Golden State is tossing up a political backlash of some proportions and raising some deep and troublesome questions about the American character, and where the country may be headed.

California's population is expanding by some 700,000 people a year, mostly immigrants, some 100,000 of them illegal. Seven million of California's 30 million people today are immigrants, heavily Hispanic and Asian. Fueled by growth of immigrant populations and their children, the number of Californians could more than double, to 63 million, in 2040.

Can or should California accept such a tidal wave of people? Isn't there a limit to the carrying capacity of California's land — its water supply, its soil, its natural areas?

The more immediate issue seems to be fiscal and racial. And it is explosive. In 1992 the California Legislature had two bills before it to stem immigration; this year there are 21. Pushed mostly by conservative Republicans with right-wing affiliations, they would deny school or college admittance to any young person who can't produce documentary evidence of being a legal

resident or citizen.

Other bills would make it illegal to provide emergency or prenatal care, access to public housing, driver's licenses or job training to undocumented aliens.

There's surely a mean-spirited edge to the bills. Says Assemblyman Richard Mountjoy of Arcadia, near Los Angeles: "I would hope that through this type of legislation, entire families would go back to where they came from."

None of the bills is likely to pass, though they could surface as voter initiatives. There's voluble opposition. Immigrants, asserts Los Angeles Assemblyman Richard Polanco, have become "the fashionable scapegoats for California's economic problems," just as Chinese were vilified in the last century, or Japanese in the 1940s.

California, of course, has always welcomed immigrants to tend its fields. In Europe, too, affluent majority populations welcome "guest workers" and other immigrants when times are good — and then despise them when economies sour and jobs are suddenly scarce.

But today's California can also measure its immigrant phenomenon in raw dollars. The state auditor general estimates that illegal immigrants alone are costing California state and local governments some \$3 billion a year. The bill for their medical care is said to be \$1 billion a year, for welfare almost \$500 million, for K-12 education \$1.1 billion a year — in a state that has been suffering paralyzing,

multibillion-dollar budget shortfalls.

Defenders say immigrants bring youth, vitality, entrepreneurial vigor to the society. But a study recently done for Los Angeles County reveals a disturbing dichotomy. The taxes paid by immigrants in the county produce \$4.3 billion a year (including sales, income and other taxes). But the lion's share goes to the federal and state governments — with only \$139 million for Los Angeles County. And it's Washington, in turn, that's being accused of renegeing on the commitments it made, under the 1986 immigration act, to pay for the health, welfare, prison and other costs states incur when immigration is heavy.

President Bush sought to zero out federal appropriations for immigration assistance; President Clinton says he'd like to help. But California is expected to get just a fraction of the \$1.45 billion in federal immigration aid it's requesting this year. The issue is also a hot one in other heavy immigration states, such as Texas, Florida, New York and Illinois. Bills to deny benefits to illegal aliens have also sprung up in Georgia and New Jersey.

At the same time Washington is doing precious little to stem the flow of illegal immigration. There's even a bill in the California Legislature this year to allow the governor to call out the National Guard to patrol the California-Mexico border. "California must act on its own to stop the invasion across our borders," said the sponsor, Assembly-

man Pat Nolan of Glendale.

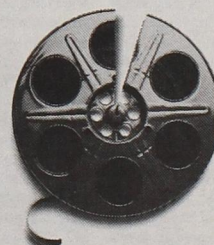
Anyone who pretends this is a straightforward or easily resolved issue is dead wrong. No political party today has a coherent immigrant policy. Environmental concerns lead one to seek limits. Yet it seems cruel and wrongheaded to blame the youngsters — children of immigrants, legal or illegal — for society's dilemma. Indeed, in the fast-approaching day when only 25 percent of California's work force will be white males, the productivity and contribution of today's immigrant children will be critical.

A commentator for the *San Francisco Chronicle* got it right when he wrote recently: "There are undoubt-

edly bigots who want immigration stopped for racial reasons. But opposition to racial bigotry should not blind us to the facts: There are limits to population size, in a theater or in a state, in a phone booth or on the planet."

The question of limits overlaid by race is the unspeakable issue that politicians and most of us in the press have been avoiding like a scourge because it's so tough. Now California, our lead social experiment station, is having to face it square on. As Americans, we're deeply mired in our ambivalence about the issue. What's certain is that it will not go away.

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Notices . . . notices . . . notices

CONFERENCES

■ Tourism, gaming and business retention are topics for two national technical conferences being sponsored by the **National Council for Urban Economic Development (CUED)**.

"*Tourism and Gaming: Strategies for Economic Development*" will be held Sept. 26-28 in New Orleans, La. Economic development officials will discuss and evaluate both tourism and gaming as development strategies. Featured speakers will cover topics including: potentials and pitfalls of gaming, implementing gaming strategy and successful promotion of tourism.

"*Business Retention: From Reactive to Proactive Strategies*," is scheduled for Nov. 1-6 in San Diego, Calif. This conference will show how practitioners can use the information cities are collecting to be more proactive in retaining businesses.

For more information on either conference, contact CUED at 1730 K St., Suite 915, Washington, DC 20006, or

call 202/223-4735.

■ The Seventh Annual 4R Conference and Road Show is Dec. 5-7 in Philadelphia, Pa. This conference is the only one of its kind focused exclusively on the road and bridge industry. Conference programs will feature leading industry experts, case histories, agency studies and real-life experiences that will help improve performance, cut costs and increase profits.

For more information, contact the 7th Annual 4R Conference and Road Show, 380 E. Northwest Highway, Des Plaines, IL 60019-9703.

MISCELLANEOUS

■ The EPA's Oceans and Coastal Protection Division is searching for innovative, successful coastal protection initiatives to spotlight in an upcoming guide. The guide will show innovative projects developed around the nation that can serve as useful models.

The solutions entered should address

coastal environmental threats, such as bacteria and pathogens, contaminated sediments/toxicants, or marine debris.

The solutions might involve achievements in coastal management approaches, innovations in public education or citizen involvement, or scientific and technological advances. Abstracts must be submitted by June 30.

For more information, contact: Stan Austin, U.S. EPA, 401 M St., S.W., (WH-556-F), Washington, DC 20460, or call 202/260-1998.

■ "The Effect of the Collapse of Commercial Property Taxes on Local Government Revenues and Tax Burdens," and the "Impact of Declining Property Values on Local Government Finances," are two publications recently released by the **Urban Land Institute (ULI)**.

In both, ULI compares changes in the value of both commercial and residential properties from 1989 to 1992 and

makes projections through 1994. The national picture, according to ULI projections, will place considerable stress on local governments to either reduce expenses, find new sources of tax revenue or increase the burden on the residential sector.

For more information, or to order contact: Neil Gaffney at 202/624-7087, or mail requests to the Urban Land Institute, 625 Indiana Ave., N.W., Suite 400, Washington, DC 20004.

■ The **National Council of Urban Economic Development (CUED)** has issued several new publications and reports. One is titled "*Forces in the New Economy: Implications for Local Economic Development*," which examines the five key forces of change in the economy. It includes over 30 profiles of innovative localities adapting to change. The cost is \$22.50 for members; \$25.50 for non-members.

Another is titled "*Economic Development Opportunities from Recycling and Environmental Technology*." It focuses on the economic growth potential for recycling programs, environmental technology industry and the fed-

eral research and development agenda. The publication costs \$19.50 for members; \$22.50 for non-members.

For more information on CUED publications, or to order, contact: The National Council for Urban Economic Development, 1730 K St., N.W., Suite 915, Washington, DC 20006, 202/223-4735.

■ "*After Lucas: Land Use Regulation and the Taking of Property Without Compensation*," is a new publication by the **American Bar Association**.

Property rights in land are in a state of flux, in large part due to the Supreme Court's 1992 *Lucas v. South Carolina Coastal Council* opinion. This book examines the impact of *Lucas* on future property rights, development and regulation.

Topics include: the ripeness requirement, growth management, planning and regulatory implementation, historical context, and the role of *Lucas*.

For more information, or to order, contact: The American Bar Association, 750 Lake Shore Drive, Chicago, IL 60611, or call 312/988-5522.

Job market

ADMINISTRATOR—MAHONING COUNTY, OHIO: County of Mahoning desires candidate with Master's degree in Public Administration or related field and eight years progressively responsible professional experience, five of which must be served in an administrative-supervisory capacity managing a variety of functions; or Bachelor's degree in Public Administration or related field and minimum of ten years progressively responsible professional experience, five of which must be served in an administrative-supervisory capacity managing a variety of functions, county/municipal experience preferred. Demonstrated competence in fiscal/budgetary management and commitment to success of open participatory management style. Support to a three-member board of commissioners. Strong oral, written and listening communication skills. Board desires candidate to begin not later than August, 1993. Salary is negotiable, commensurate with experience and qualifications. Contract includes a comprehensive benefit package. Please submit cover letter and resume not later than July 5, 1993 to Robert J. Wasko, Clerk of the Board of Mahoning County Commissioners, Attention Screening Committee, 120 Market Street, Youngstown, OH 44503. No phone calls. All inquiries held confidential.

COUNTY ADMINISTRATOR—MARTIN COUNTY, FLA.: Prior salary \$78,000 + benefits. Administer full-service urban, growing County on Florida southeast coast. Experience and strength in financial management, growth management, employee development, organizational restructuring to enhance efficiency and communications. Responsibilities include managing public works, engineering, parks and recreation, growth management, utilities, solid waste, community development, public safety, budget & finance, human resources and public information management. Reports to a 5-member board of commissioners; \$160 million budget; 630 employees.

Masters Degree in Business or Public Administration preferred or 5 years of chief/senior administrative experience. Filing deadline 9/1/93. Resume with reference to Personnel Director, Martin County Administrative Center, 2401 SE Monterey Road, Stuart, FL 34996. Phone 407-288-5437; FAX 407-288-5439. Under Florida's Open Records Law, resumes are considered public documents and must be provided to the media upon request.

COUNTY ADMINISTRATOR—MIAMI COUNTY, KAN.: (pop. 24,000) accepting applications for new position. Complete job description available. Reports to three member commission. One of fastest growing counties in Kansas; borders Kansas City metropolitan area. \$8 million budget. 150 employees. Requires Master's Degree in public administration, planning or related field; 5 years responsible governmental/administrative experience; thorough knowledge of public administration, local government, budgeting, and corresponding governmental rules and regulations; leadership ability with oral/written communication skills. Salary range \$40,000-\$50,000. Send resume and cover letter to: Board of County Commissioners, Courthouse, Paola, Kansas 66071 by August 16, 1993.

COUNTY ATTORNEY—OTERO COUNTY (Alamogordo), N.M.: Represents the County in state and federal courts involving civil and criminal court proceedings. Serves as house counsel and assists county commission, elected officials and staff on legal matters. Responds to citizens and staff questions regarding code, ordinances or other legal issues. Candidate should have considerable experience in the practice of law. Applicant must have J.D. or L.L.B. degree from an accredited institution and be eligible for admission to the New Mexico Bar. Salary \$35,000-\$45,000 annually. Submit resume with three (3) work related references (with phone numbers) to: Jeanette L. Abney, Personnel Dept., 1000 New York Av-

enue, Room 101, Alamogordo, New Mexico 88310-6935. 505-437-7427. Deadline: June 25, 1993.

COUNTY ENGINEER—BEAUFORT COUNTY, S.C.: Plans and directs the activities of the Engineering Department of Beaufort County. Plans and coordinates services relating to the design, construction, and maintenance of County engineering projects. **MINIMUM REQUIREMENTS:** Bachelor of Science degree in Civil Engineering and five (5) yrs. of experience in Civil Engineering. Must be a Certified Civil Engineer in the State of S.C. **APPLY:** Beaufort County/City Human Resources Department, 1000 Ribaut Rd., Beaufort, S.C. 29902, or send resume to Beaufort County, P.O. Drawer 1228/Beaufort, S.C. 29901. Applications accepted until 7-16-93. **EOE. SALARY:** \$35,886-\$53,297 DQO. **NOTE:** All applicants tentatively selected for this position will be required to submit to urinalysis to screen for illegal drug use prior to appointment.

DIRECTOR OF COMMUNITY PLANNING, HOUSING AND DEVELOPMENT—ARLINGTON COUNTY, VA.: (180,000 population, located in Washington, D.C. metropolitan area). Department Head position leading major multidivision organization responsible for: comprehensive land use planning; community development/improvement programs; construction code administration and enforcement; creating affordable housing and employment opportunities; and assisting in the promoting local economic development and tourism programs. Annual budget of \$19 million with 133 FTE. Appointed by, and reports to professional County Manager and serves as member of County's top management team. Degree(s) and executive-level public management experience in above area(s) required. Participative management style with exceptional interpersonal and interactive skills with commitment to principle of employee empowerment important. Salary

\$75,000; negotiable, depending upon qualifications and experience. Applicants with physical or mental disabilities may request reasonable accommodation throughout the selection process. Request for reasonable accommodation should be directed to the Arlington Selective Placement Program Manager by calling 703/358-3445 or got TTY Users 703/358-3446. Position open until filled; apply at once to: The PAR Group - Paul A. Reaume, Ltd., 100 N. Waukegan Road, Suite 200, Lake Bluff, IL 60044. TEL: 708/234-0005; FAX: 708/234-8309. Arlington County is an Equal Opportunity Employer — Women and Minorities Encouraged to Apply.

DIRECTOR, HUMAN SERVICES—GWINNETT COUNTY, GA.: One of the fastest growing counties in the U.S. (pop. 380,000), located in the Atlanta-Metro area, seeks experienced professional to direct the operations of the various divisions in the Human Services Department, with a budget of \$33.1 million and staff of approx. 185, to include: Parks & Recreation, Special Services (Social & Senior Services). Also provides administrative support to elections & voter registration, extensive service and various subsidized agencies, reports directly to the County Administrator. This position is responsible for departmental long-range planning and coordinating the day-to-day activities of multiple professionals & subordinate managers to ensure the quantity and quality of leisure and aging services. The successful candidate must have 10 years of progressively responsible management experience; extensive experience in a growth environment of a large organization, preferably in Human Services/Parks & Recreation administration; knowledge in fiscal management including the acquisition and management of grants programs; strong communication skills and ability to interact with diverse groups and individuals involved in development issues. A Masters degree in Public Administration or Parks & Recreation preferred. Salary commensurate with experience plus a superior benefits package. Qualified candidates should apply to: Gwinnett County Personnel Division, 75 Lan-

gley Dr., Lawrenceville, GA 30245-6900. Deadline for accepting applications & resumes: July 9, 1993, 5:00 p.m. Gwinnett County supports workforce diversity. Women, minorities and disabled individuals are encouraged to apply.

EXECUTIVE DIRECTOR—THE NATIONAL ASSOCIATION OF COUNTY ENGINEERS (NACE): is accepting applications for a full-time Executive Director. NACE is headquartered in Washington, D.C. and is a growing professional organization with 1,700 plus members. The ideal candidate must have experience in federal, state or local government. Past service as a County Engineer is desirable, but not required. Salary negotiable, dependent upon qualifications. Send resumes to NACE, 440 First St., N.W., Washington, DC 20001. Closing date for applications will be July 10, 1993.

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For more information, call *County News*, National Association of Counties, 202/942-4256.