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Vol. 10, No. 44

COUNTY NEWS

"The Wisdom to Know and the Courage to Defend the Public Interest"

Nov. 6, 1978



Inflation Role for Counties

WASHINGTON, D.C.—NACo, along with other public interest groups, has been asked to work with the White House and other federal agencies to help identify specific actions which state and local governments can take to reduce inflation. The request was made following President Carter's Oct. 24 announcement of a voluntary program to control inflation. The new program includes voluntary wage and price guidelines and calls for a reduction in the federal budget deficit. White House staff indicate that attention will be focused on the problems of spiraling health costs and those local costs associated with state regulations, on improved state and local productivity, and on the inflationary impact of federal policies on state and local governments.

THE GUIDELINES

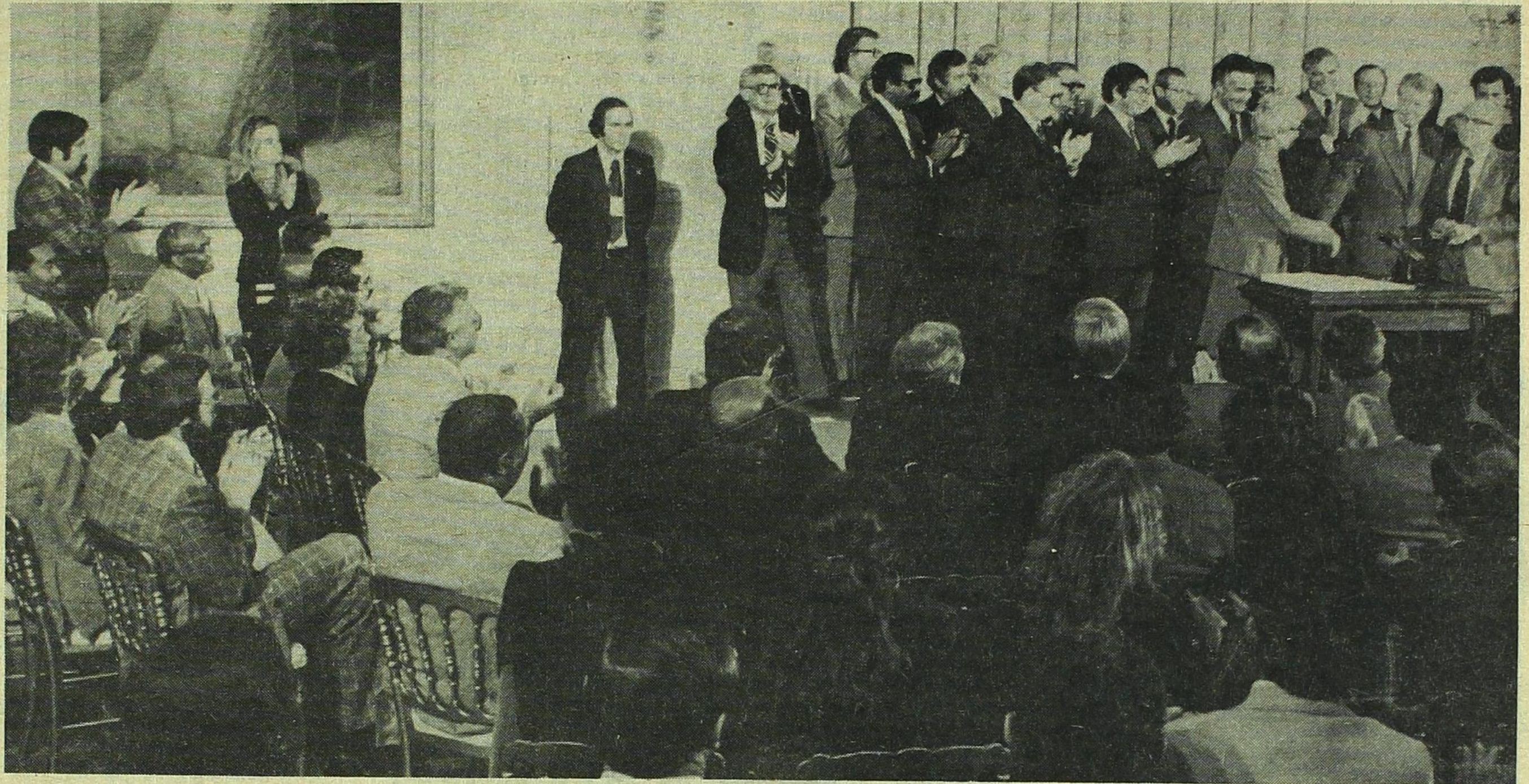
The President's anti-inflation program would hold annual increases in wages and fringe benefit payments to 7 percent or below. These standards apply to all nonfederal employees including those who work in counties and other state and local governments. Private firms are asked to limit annual price increases to one-half of a percentage point below the company's average annual rate of price increase during 1976-77. Although the price guidelines are more flexible than those for wages, the President's target for economy-wide price increases is 5.75 percent. The overall goal is to reduce inflation from the current 8 percent level to between 6 percent and 6.5 percent next year.

In addition, the plan calls for a reduction in the federal budget deficit, considered a major contributor to inflation, to approximately \$30 billion or less. This would be accomplished through a combination of restraints on federal spending and moderate economic growth. Such spending limits will probably have a negative impact on federal aid programs for state and local governments.

COMPLIANCE

As an incentive for compliance with the voluntary guidelines, the President proposes a "real wage increase," whereby union workers or other "groups" who meet the program's 7 percent wage standard would receive a tax rebate if the inflation rate exceeds 7 percent next year.

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President Carter Signs CETA Into Law

NACo President Charlotte Williams, Genesee County (Mich.) commissioner, led a delegation of county representatives to the White House Oct. 27 for the signing of the new Comprehensive Employment and Training Act (CETA). President Carter is seen shaking hands with Sen. Muriel Humphrey (D-Minn.). By his side is Rep. Augustus Hawkins (D-Calif.) who was among the chief supporters of the program in the House. Included among

the county representatives (seen to left of podium) are: Herman Ivory, commissioner, Muskegon County, Mich. and chairman of the NACo Employment Steering Committee; Pete Mirelez, commissioner, Adams County, Colo.; Joseph Toner, councilman, New Castle County, Del.; and Pat Moore, of the Mid-Willamette (Ore.) Manpower Consortium.

Groups Join for Jail Reform

WASHINGTON, D.C.—People who do not belong in jail, and jail conditions that aren't suitable for people, were the concerns that prompted representatives from more than 40 national organizations to establish the National Coalition for Jail Reform.

Meeting recently at Harpers Ferry, W. Va., representatives from such groups as NACo, the American Bar Association, the American Correctional Association, the National Council on Crime and Delinquency, the National League of Cities, the National Governors Association and the National Sheriffs Association formed the first broad-based alliance in the criminal justice field.

Within the next three months, the representatives will ask their organizations to formally approve membership in the coalition. NACo's Criminal Justice and Public Safety Steering Committee has already endorsed the "mission statement" for the coalition.

Rosemary Ahmann, commissioner, Olmsted County, Minn. and NACo's chairwoman for corrections, headed the NACo delegation. Ahmann referred to the creation of the coalition as a "giant step in the movement for jail reform in our country. Without the coordinated involvement of many organizations and levels of government, county government's ability to respond to the crisis would be extremely difficult," she noted.

Nancie Crabb, councilwoman,

Duval County, Fla., who also attended the conference as a NACo representative, added, "I am glad that NACo has been a key actor in this whole process."

WHY JAIL REFORM?

Participants at the conference focused attention of the following data:

- According to the 1970 National Jail Census, 51 percent of the people

in jail have never been convicted of any crime; most are awaiting trial.

- The FBI Uniform Crime Reports show that alcohol offenses are the most common reasons people are arrested; one out of seven arrests is for public drunkenness.

- Most people in jail are misdemeanants.

- Many jails have become institutions of last resort for

See COALITION, page 28



Newsday Photo

EXPERIENCE IS THE BEST TEACHER—A high school student in Nassau County, N.Y. attempts to pick up coins while wearing heavy gloves. The 16-year old student is enrolled in a gerontology course developed by a local teacher and the county's Department of Senior Citizen Affairs. Wearing heavy gloves allows students to experience the frustrating loss of dexterity encountered by many elderly people.

Nassau Youth Given New Insight into Plight of Aging

NASSAU COUNTY, N.Y.—The number of elderly Americans is increasing dramatically, and so is the elderly's segregation from the rest of society. Many neighborhoods lack even a few elderly residents and few homes include grandparents along with the parents and children.

Ironically, at a time when Americans, especially the young, should be growing more knowledgeable about older people, many are forced to base their opinions on rather distorted images offered by television commercials and comedy shows.

In Nassau County, according to Adelaide Attard, the director of the county's Department of Senior Citizen Affairs, a local high school teacher and her department's staff have tried to counter this problem by developing the state's first accredited high school gerontology course.

Several years ago, Thomas Patton, a social studies teacher at Long Beach High School, who was assisting students in volunteer community work, noticed that some students were puzzled by what they encountered in local nursing homes and boarding hotels for the elderly.

"There were a lot of questions about the elderly and about the elderly's motivations," Patton recalls.

AT ABOUT THE same time, Rena Iacona and Judy Clark, in the Long Beach office of the Senior Affairs Department, were looking for a way to continue an experimental program that had brought young and old county residents together for discussions.

Iacona and Clark heard about Patton and soon all three began developing a curriculum.

See COURSE, page 2

This issue of County News contains a complete rundown of who's who this year in NACo—its board, steering committees, affiliates and related organizations. Pull out and keep for easy reference.

Volunteer Effort Aims To Curb Hospital Costs

WASHINGTON, D.C.—County officials have an important role to play in keeping hospital costs down. In addition to its support of hospital cost containment legislation, NACo participates in a voluntary program to hold down costs.

The nationwide program, known as the Volunteer Effort (VE), is being carried out by a coalition of groups involved in providing, purchasing and using health care. Since counties fall into all three of these categories, NACo is helping provide leadership. Milwaukee County (Wis.) Supervisor Terrance Pitts is a member of the VE national steering committee, which sets policy and direction for the program.

At a recent steering committee

meeting, presidential counselor Robert Strauss emphasized administrative support for the concept of voluntarism in fighting inflation. He and Barry Bosworth, director of the Council on Wage and Price Stability, told the VE leadership that specific objectives and public visibility and accountability are essential to any voluntary success. County interest and participation in the VE is clearly needed and wanted, they emphasized.

AHEAD OF SCHEDULE

At the meeting it was reported that the progress of the VE in meeting its current goal is ahead of schedule. The fiscal '78 goal was to decrease growth in hospital costs by

two percentage points, from 15.6 to 13.6 percent. The current level of 12.7 percent is nearly halfway to the fiscal '79 goal of another 2 percent reduction, to 11.6 percent.

The VE is being implemented by state steering committees which devise specific goals and strategies for containing hospital costs in each state. The participation of local government representatives is actively sought and has been achieved in about 20 state steering committees.

State VE programs are encouraging each hospital to set its own containment objectives and to devise its own strategies for achieving them. State steering committees will have programs for

recognizing, through a voluntary certification process, those hospitals which are committed to effective cost review. Technical assistance will be available through the state and national VE programs to hospitals with special cost problems.

COUNTY PARTICIPATION

County officials can support the VE in a number of ways:

- Counties can seek membership on state VE steering committees. The state hospital association should be contacted to pursue this option.

- County officials can ask how their own problem hospitals and other community hospitals are helping the VE and encourage their participation.

- Counties can exercise leadership in implementing communitywide cost containment strategies, such as organizing shared services among hospitals and keeping down capital expenditures.

More information on the Volunteer Effort and how counties can participate is available from the American Hospital Association, state hospital association and medical society, and from NACo's Health Services Program. Future *County News* features will tell the stories of hospitals which have met their cost containment challenge successfully.

—Donna Brown
NACo



HUD SECRETARY VISITS KING COUNTY—King County Executive John Spellman, NACo third vice president, exchanges a few words with HUD Secretary Patricia Harris in Seattle, just prior to opening ceremonies at the national NAHRO (National Association of Housing and Redevelopment Officials) conference last month.

Counties Will Cooperate in Fight Against Inflation

Continued from page 1

year. This portion of the plan, however, requires congressional approval.

The Council on Wage and Price Stability together with Alfred E. Kahn, the new anti-inflation chief, will monitor those sectors of the economy dominated by large firms and employee groups for compliance with the program. In addition, the federal government will limit government procurement activities, to the extent possible, to firms which observe the voluntary wage and price standards.

If the President's plan does not reduce inflation, the next step appears to be mandatory wage-price controls.

NACo RESPONSE

Last July at NACo's annual conference in Atlanta, delegates pledged to help curb inflation by "urging the President and Congress to balance the federal budget at the earliest possible date and to assume our share of that responsibility."

County officials, through NACo, have told the White House that they want to be involved in federal level efforts to reduce the national debt and to find ways to save costs through such means as less red tape and simplified regulations.

Counties have also indicated they would like to be apprised of which companies are cooperating within the general limits and join with the federal government to be "prudent" buyers.

FURTHER INFORMATION

Regulations concerning the new anti-inflation program were

published at the end of last week in the *Federal Register*. For specific questions, contact the Council on Wage and Price Stability by calling toll free, 800/368-9191 or 202/456-6766, or by writing to 726 Jackson Place N.W., Washington, D.C. 20506.

—George Cato

FEDERAL PHASEOUT BEGINS

Airline Deregulation Signed

WASHINGTON, D.C.—President Carter has signed an airline deregulation bill which eliminates nearly 40 years of federal control of the nation's airlines. The law also phases out government supervision of airline routes and fares by 1982 and ensures essential air service to small communities for 10 years.

The President said he hoped the measure will pave the way for Congress to "lift the heavy hand of government regulation" in other segments of the transportation industry next year.

Civil Aeronautics Board Chairman Alfred Kahn, who did much to promote low fares even before the deregulation bill passed, and who has now been appointed the nation's top inflation fighter, told reporters at the bill signing that the scramble for unusual routes would be like "a second Oklahoma land rush."

The recent signing opened the door to airline representatives who

had been camped out day and night at the Civil Aeronautics Board headquarters to claim title to hundreds of unusual air routes.

The new law authorizes the airlines to cut fares by up to 50 percent without prior CAB approval and to pick one new route without advance CAB approval each January for the next three years.

The CAB will lose all authority over routes after 1981 and all authority over fares at the end of 1982, stripping the board of the two major ways it had to regulate airlines since 1938.

Under the deregulation measure, a carrier with an unused, non-stop route will lose it if another airline promises to begin flights before the original carrier resumes service.

THE BILL ALSO provides small communities with essential air transportation service, something NACo

students are a mixture of juniors and seniors who can take the course as a social studies elective.

So far none of the students has announced intentions of pursuing gerontology as a career, although Patton believes that such an event is "likely."

On the other hand, Patton says, he has observed a "dramatic attitude change" in his students.

"There is antagonism at first," he says, "but then the old and the young people find their affinities."

Among the problems shared by both groups, he says, are economic dependence, sexual taboos and lack of freedom about where to live.

"Because I'm middle-aged," he adds with a laugh, "I tend to be the odd one out of these discussions."

BESIDES DISCUSSIONS, the students also participate in—and

even lead—exercise classes. They do not, however, assist in nursing or caring for the elderly they visit.

And they learn about the elderly. One student wrote of her third visit to a nursing home: "Two couples announced their engagement while Tom [Patton] and I were there. I thought that was great as well as unusual because most people wouldn't think of getting married at that age or remarrying if they had been married before. This showed that old people still have feelings of love..."

For those interested in learning more about the course, a booklet will soon be available. For copies write Teaching about Aging, Long Beach High School, Lagoon Drive West, Long Beach, N.Y. 11561

—Phil Jones
NACo

Procedures Proposed for Challenge of Census Data

WASHINGTON, D.C.—The Oct. 31 Federal State Register (Vol. 43, No. 211) details a proposed rule from the Bureau of the Census which will establish standard procedures for states or local governments to challenge certain population or per capita income estimates.

The proposed rule will provide a two-part procedure which, among others, allows for a formal hearing upon request of a state or unit of local government.

The proposed rule, a result of General Revenue Sharing formula concerns, indicates the challenge procedure, evidence requirements and the filing schedules. Comments on the proposed rule must be received on or before Jan. 2, 1979 to the Director, Bureau of the Census, Washington, D.C. 20233. Supplementary information can be obtained by contacting Daniel B. Levine, Associate Director for Demographic Fields, Bureau of Census, Room 2061, FB No. 3, Washington, D.C. 20233, 301/763-5167.

Counties who choose to comment should forward copies to Bruce Talley, associate director, NACo.

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Published weekly except during Christmas week and the week following the annual conference by National Association of Counties
1735 New York Ave., N.W.
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Entered as second class mailing at Washington, D.C. and additional offices. Mail subscription \$35 per year for nonmembers, \$30 for members purchasing 10 or more subscriptions. Member county surplus subscriptions are \$20, member counties purchasing 10 or more surplus subscriptions \$15. Send payment with order to above address. While utmost care is used, *County News* cannot be responsible for unsolicited manuscripts.

1979 Board of Directors

As representatives of the voting membership of the National Association of Counties (NACo), the Board of Directors is the policymaking body. Board members serve for one year and must come from counties that are members of NACo.

The Board is composed of the following members who are member-elected: the President; four Vice Presidents; Fiscal Officer; Immediate Past President; one elected county official from each state having a NACo member county; one elected county official from each of the 10 states having the largest voting representation in NACo, and one elected county official from each state having 100 percent of its counties as members of NACo (and having at least 45 weighted votes).

Other Board members include two elected by the Western Interstate Region; affiliate directors elected by each NACo affiliate organization; and 10 at-large directors appointed by the President to balance race, sex or urban/rural inequities.

Nominations for state representation, regular and at-large, are submitted by the state associations of counties to a nominating committee appointed by the NACo President.

The Board sits as a Resolutions Committee for the "American County Platform," the official policy statement of county government. Committee members receive recommendations from NACo steering committees on specific issues. Upon approval by the Resolutions Committee, such recommendations are submitted to the general membership for a vote at the NACo annual meeting. Interim policy decisions are made by the Board of Directors, but are subject to revision by the voting membership at the next annual meeting.

The Board of Directors also has the general supervision, management, control and budget of the Association.



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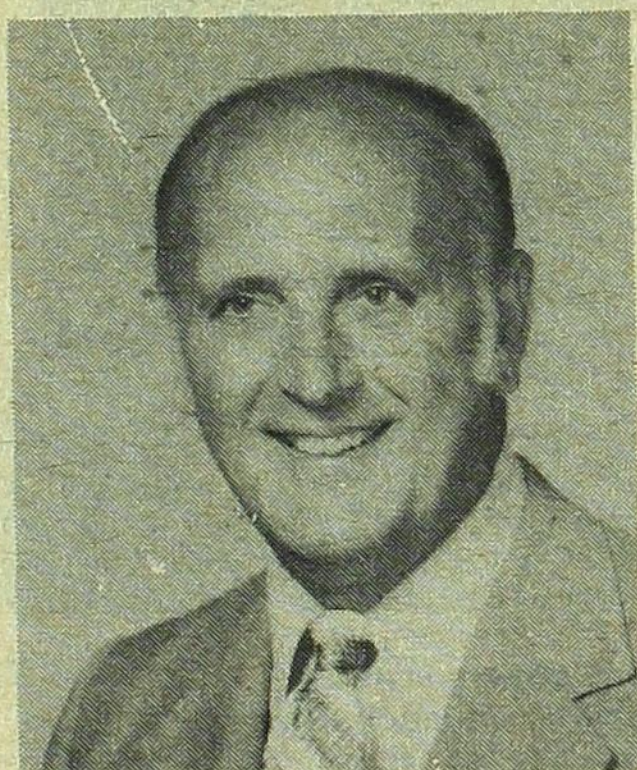
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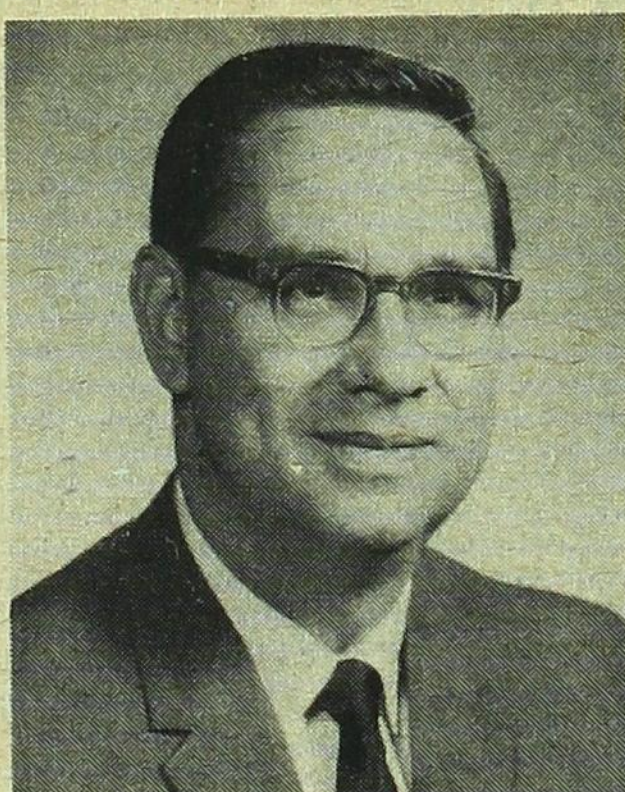
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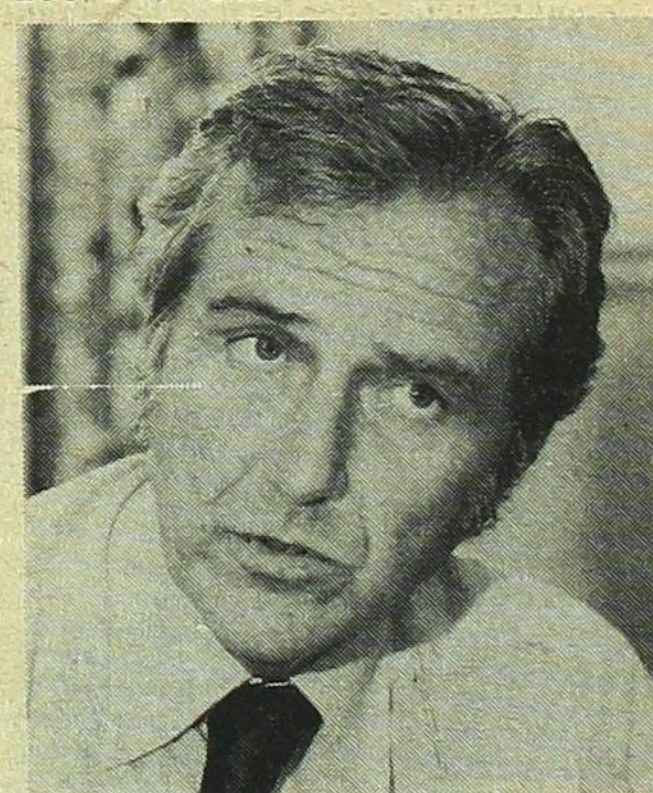
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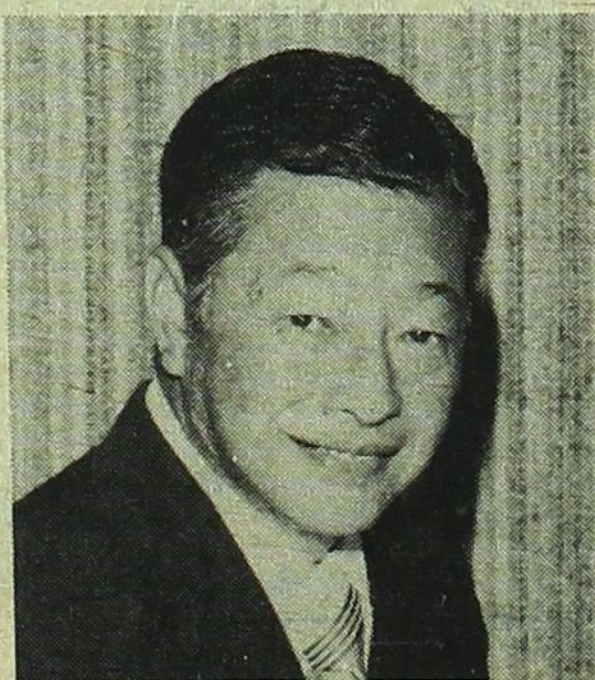


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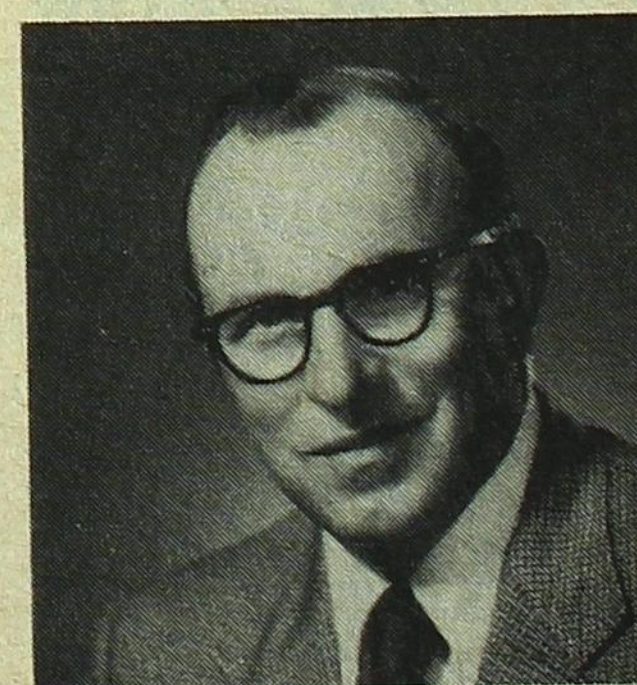
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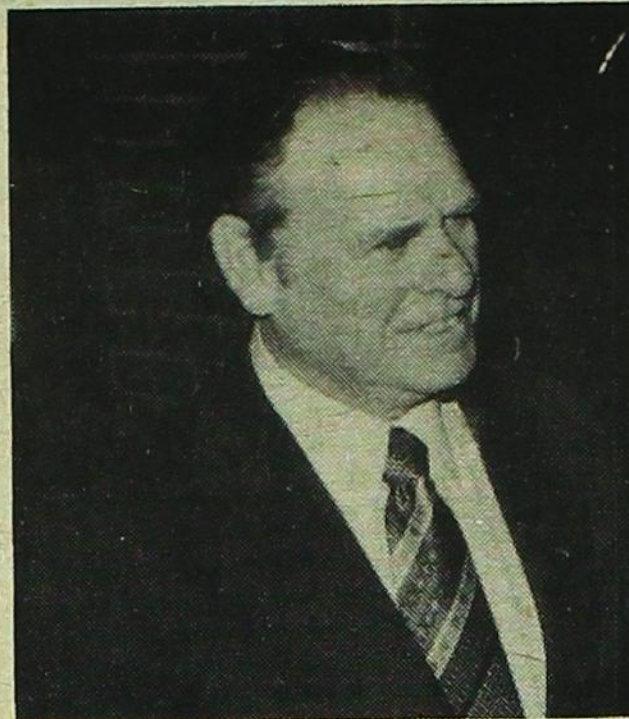


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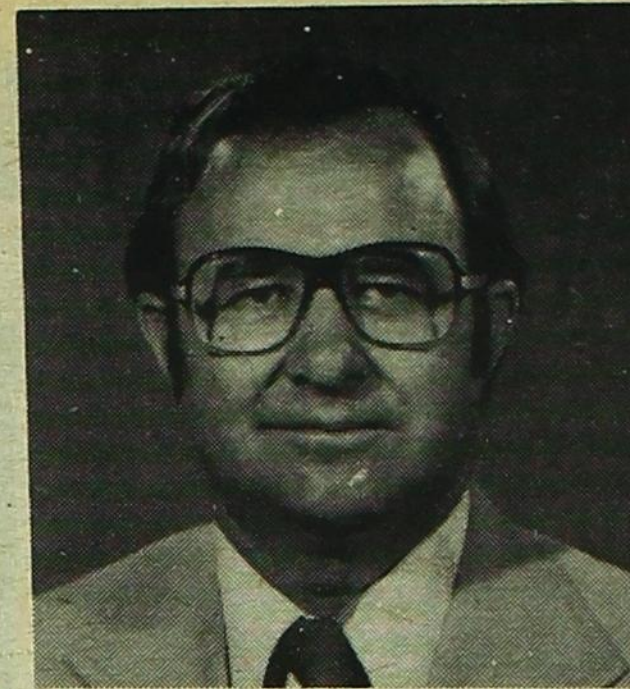
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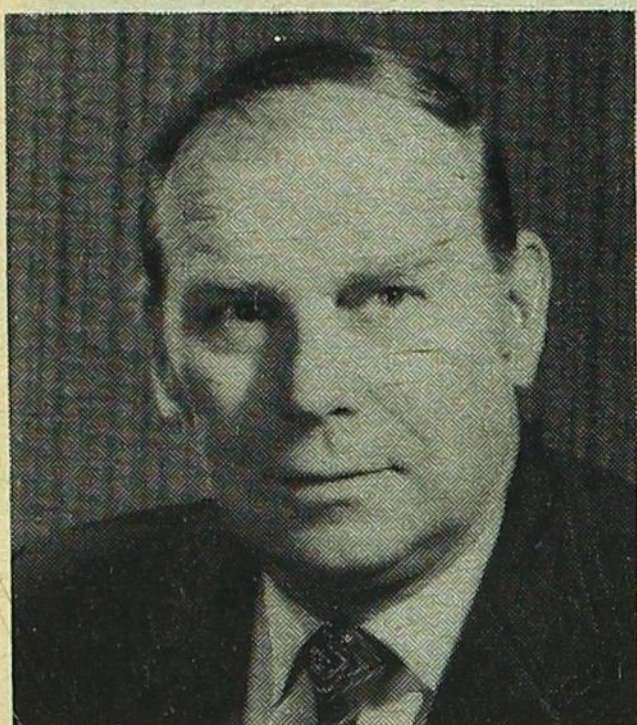
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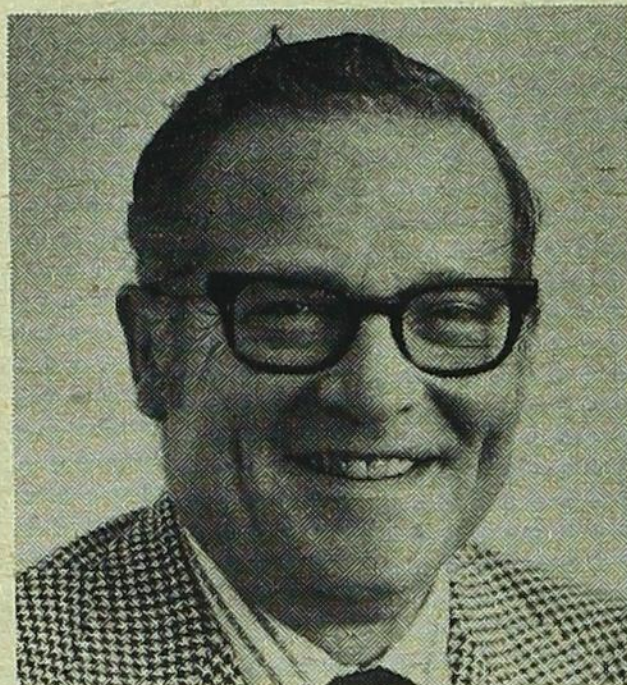
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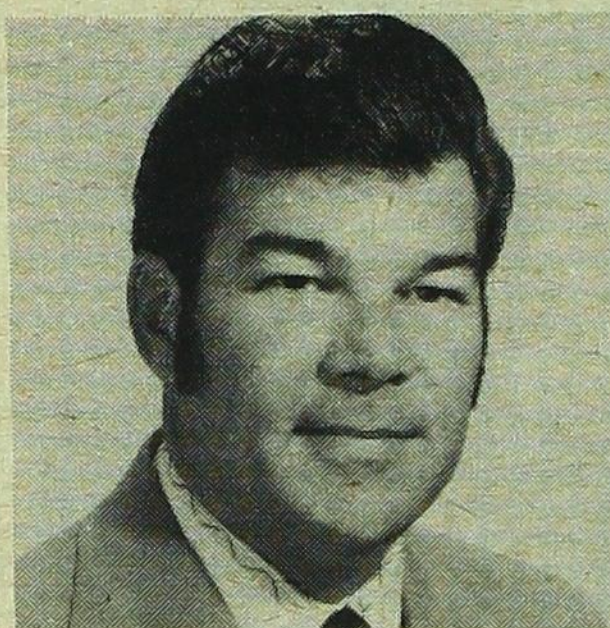
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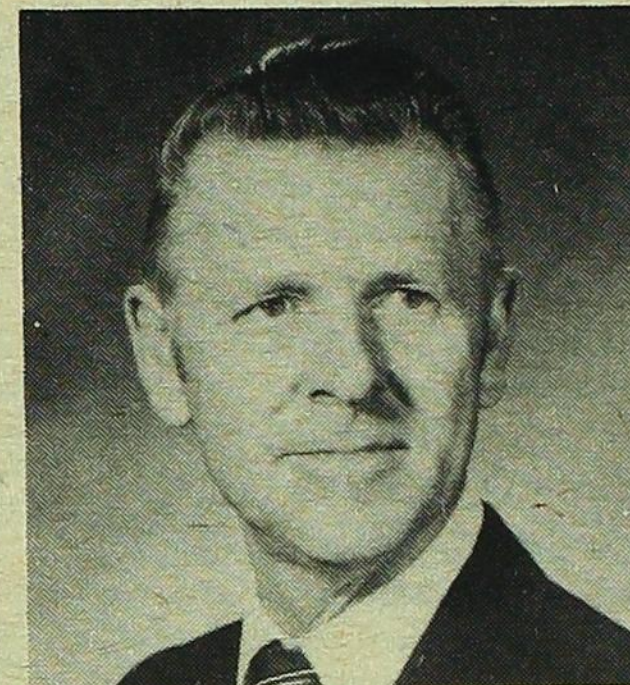
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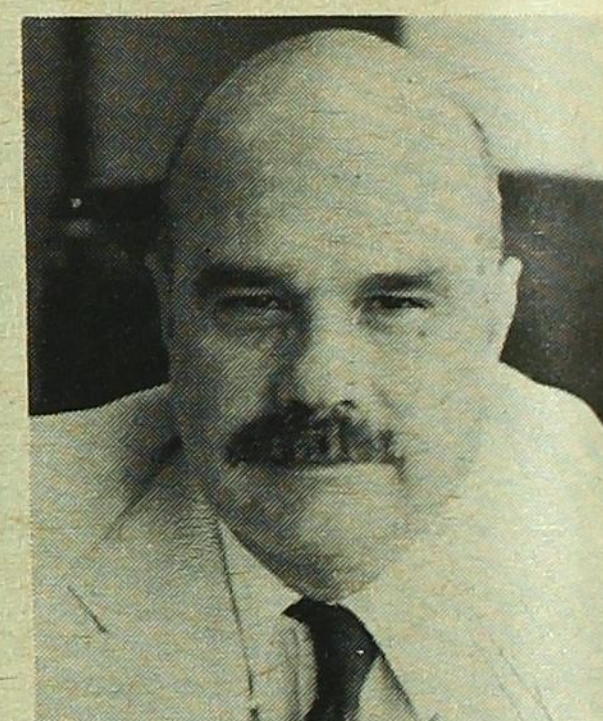
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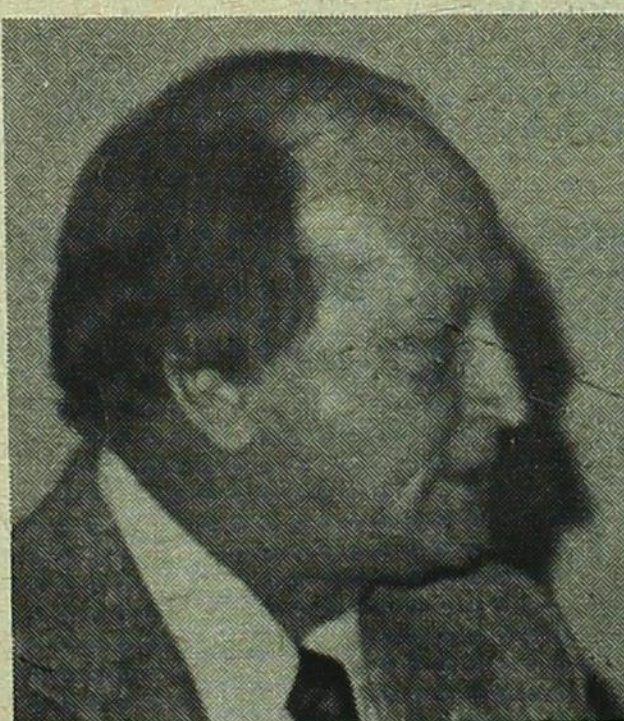
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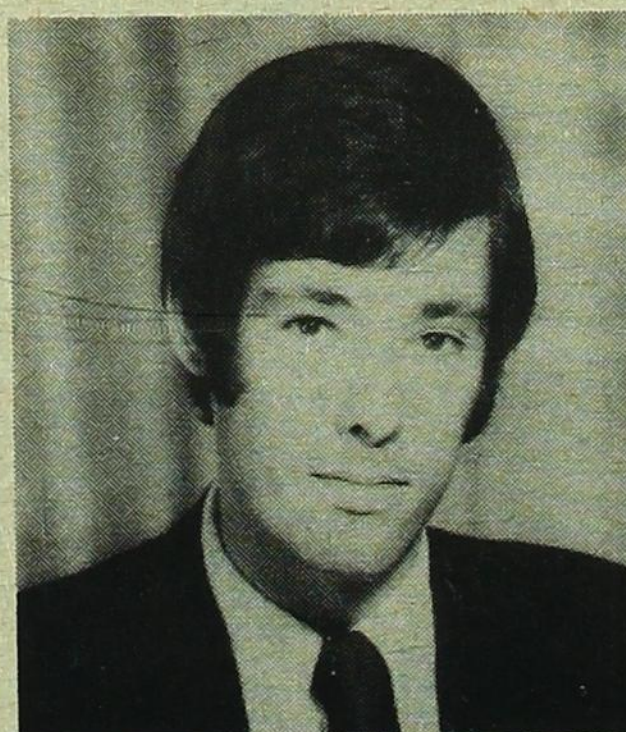
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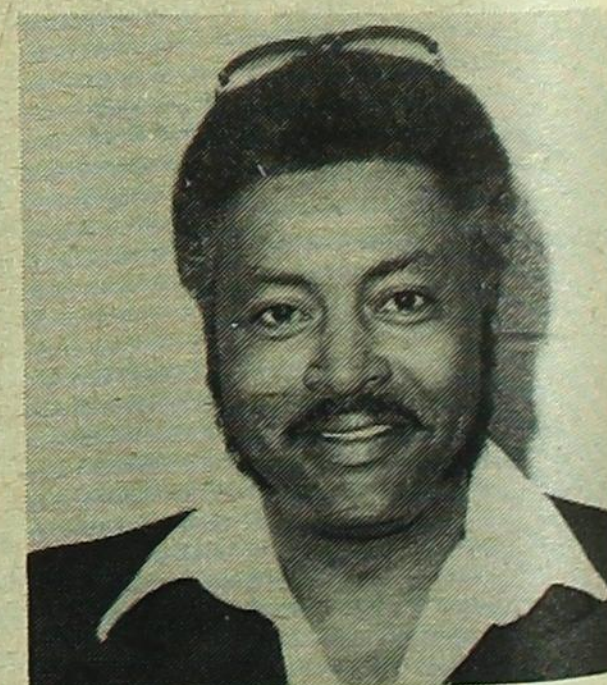
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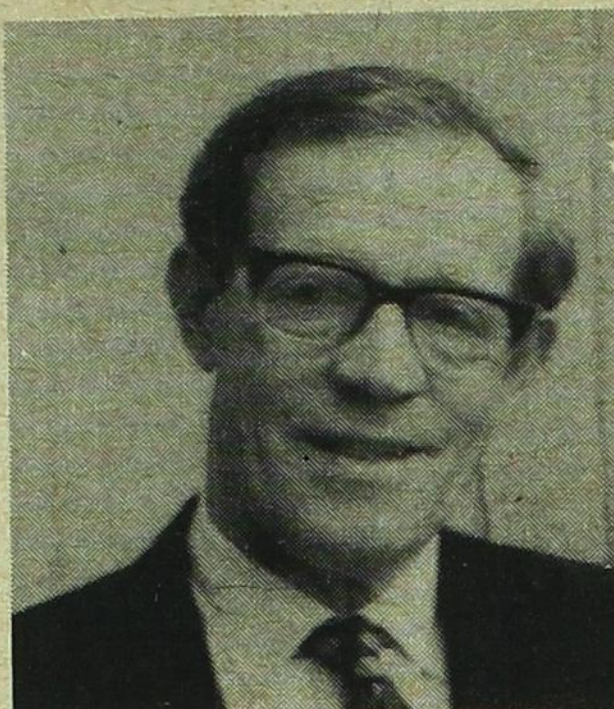


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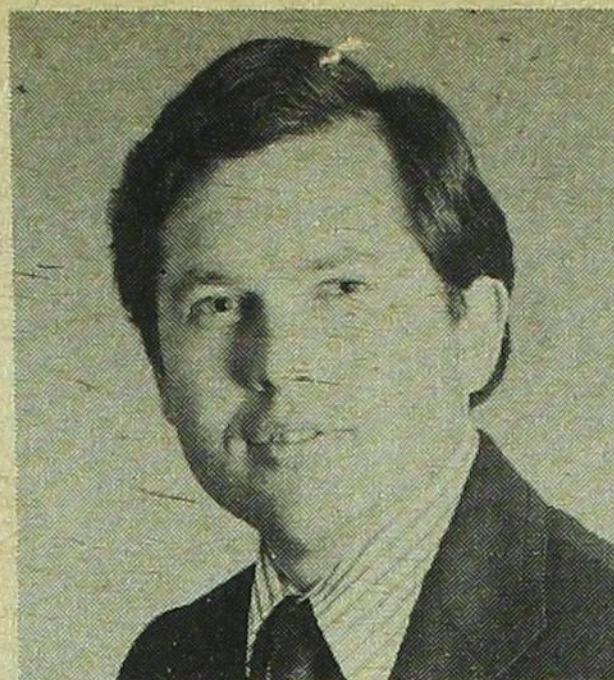
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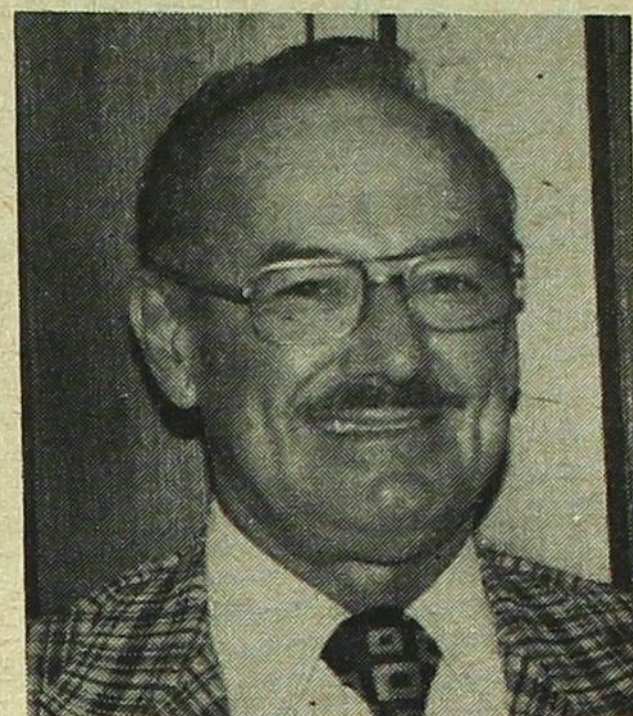
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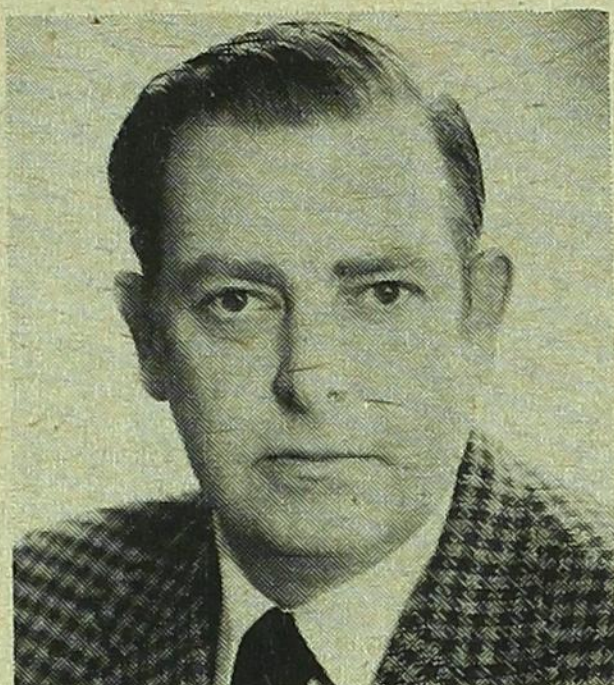
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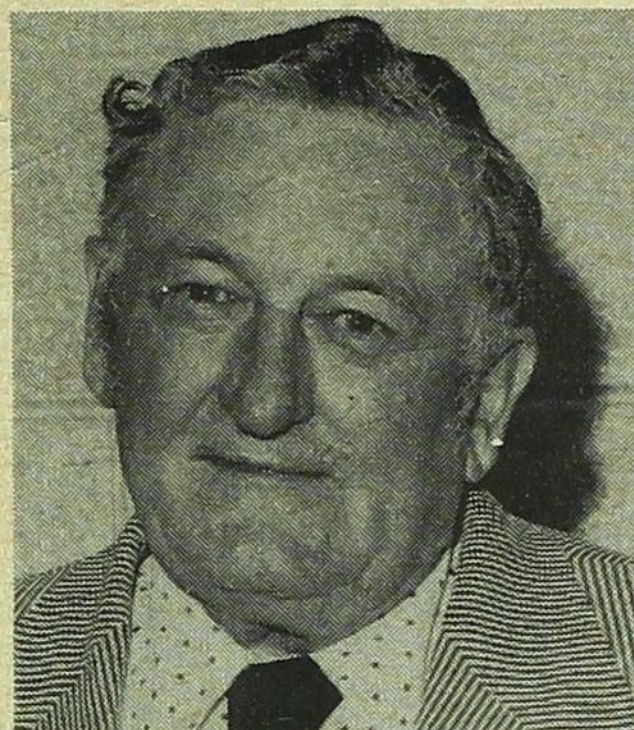
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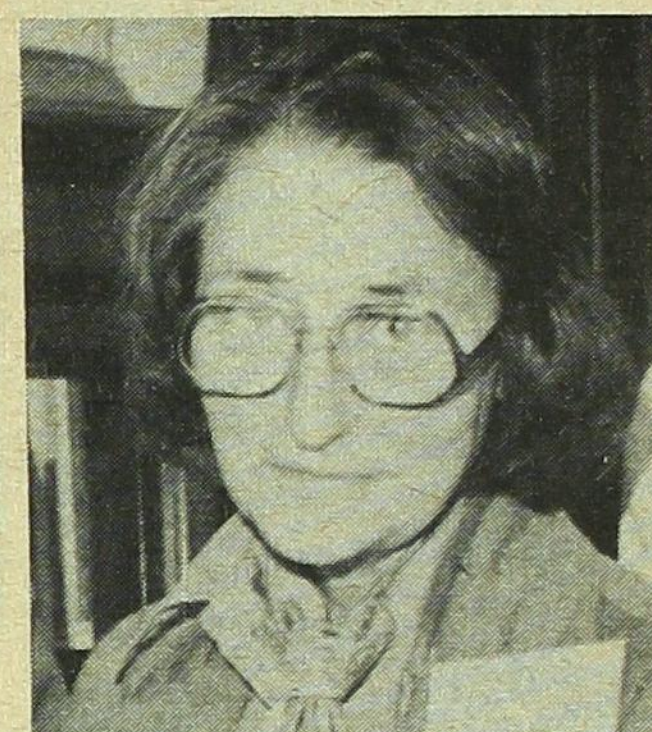
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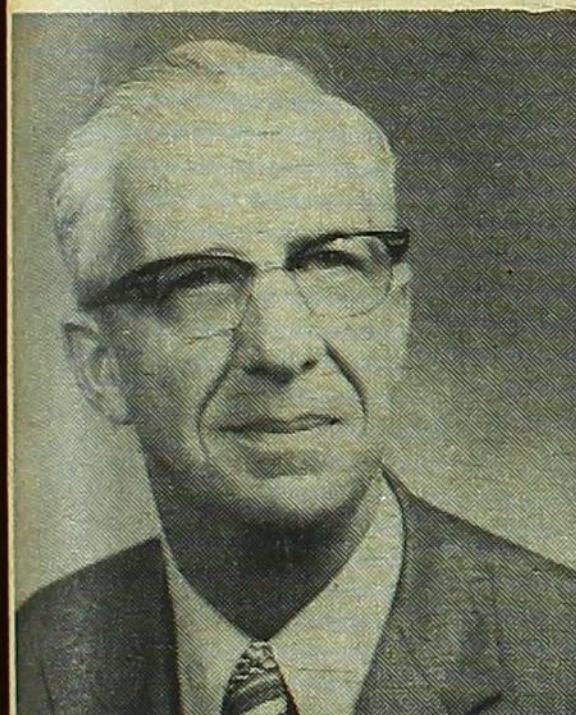
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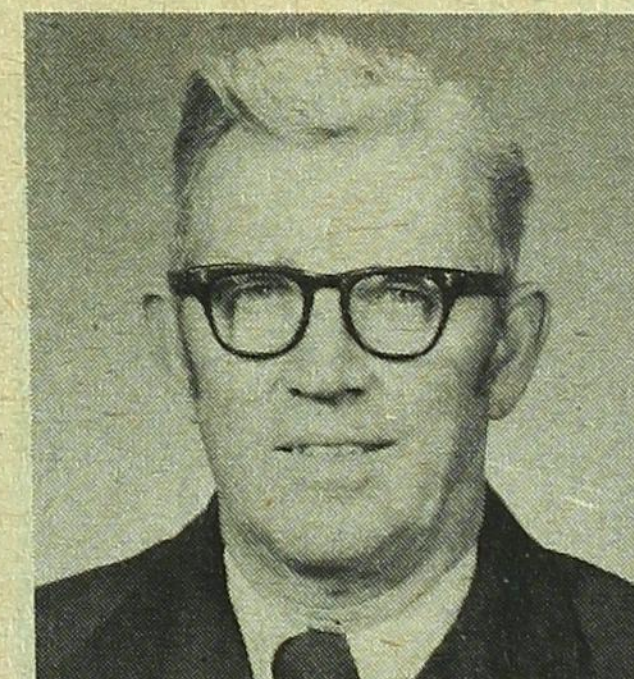
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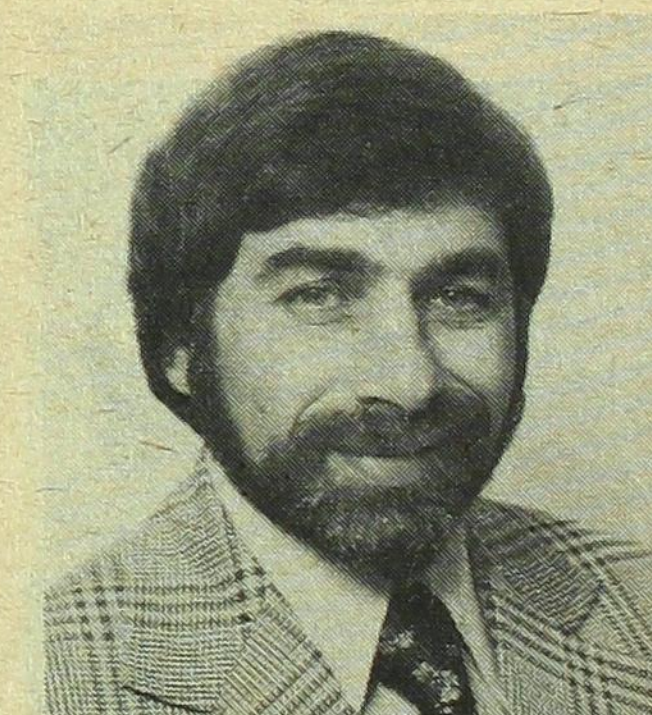
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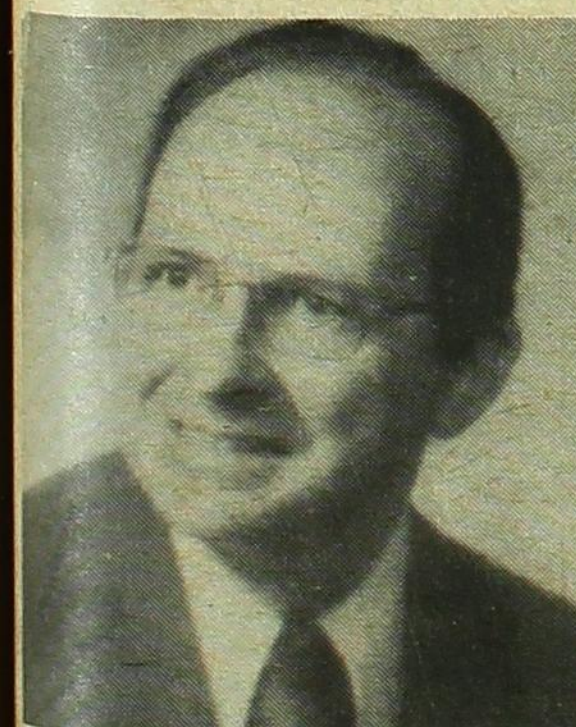
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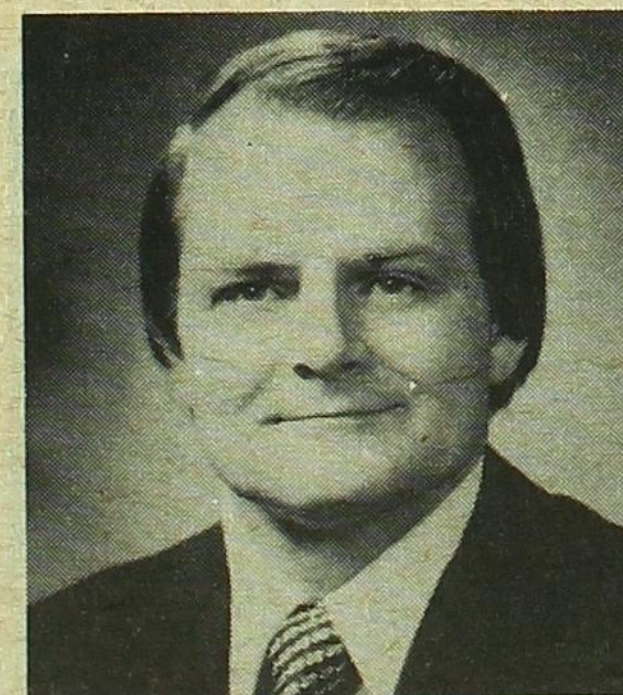
Mel Lakin
Commissioner
Ferry County
Courthouse
Republic, Wash. 99166
509/775-3705



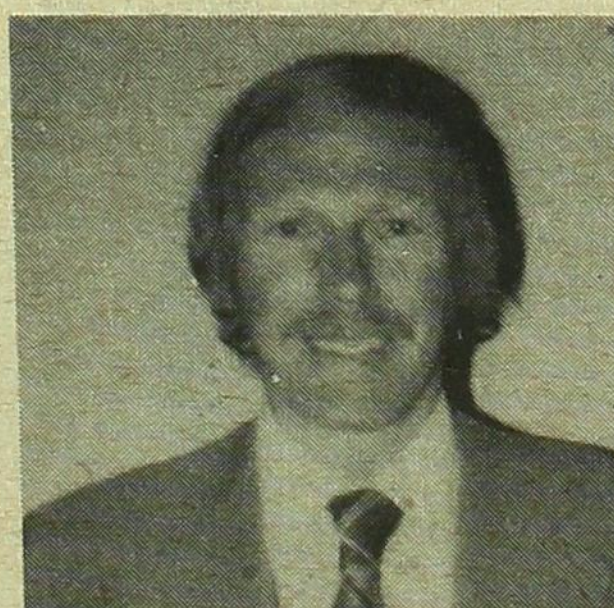
J. Brett Lazar, M.D. (NACHO)
Health Officer
Montgomery County
611 Rockville Pike
Rockville, Md. 20852
301/279-1990



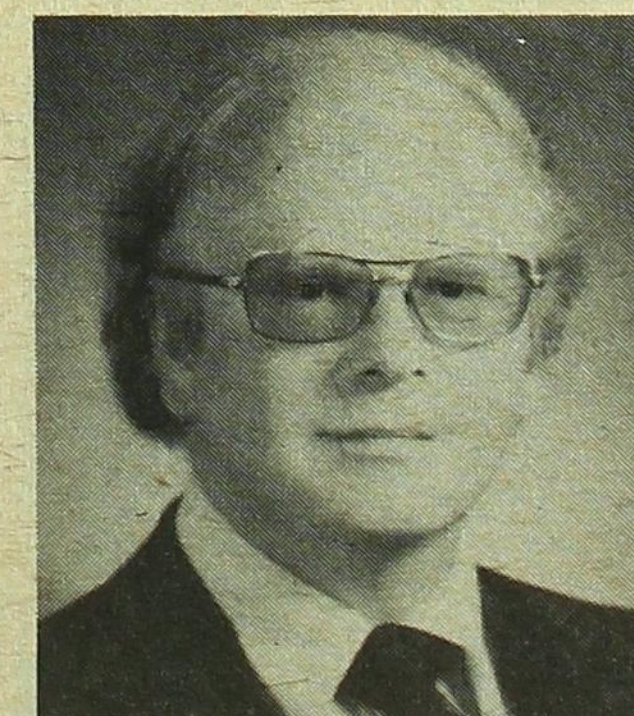
Bernard L. Lieder (NACE)
County Engineer
Polk County
P.O. Box 27
Crookston, Minn. 56716
218/281-3952



Fred A. Lockwood
Chairman, Board of Commissioners
Scotts Bluff County
Courthouse
Gering, Neb. 69341
308/436-5061

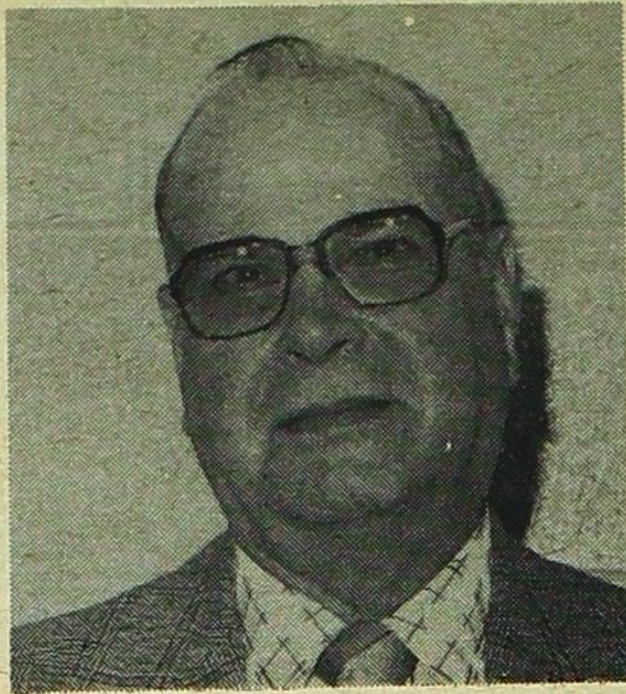


John Lynch (NACCDD)
Director
Department of Planning and
Community Development
King County
Courthouse
Seattle, Wash. 98104
206/344-7503

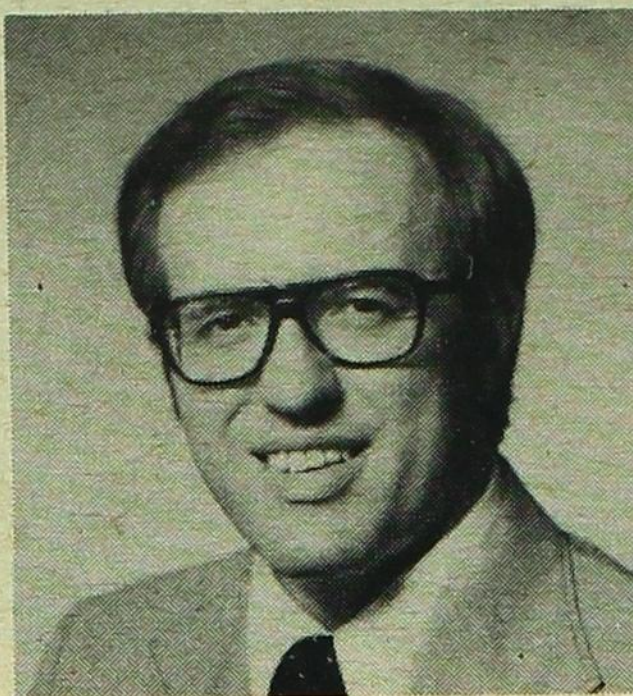


Douglas J. Maloney (NACCA)
County Counsel
Marin County
Civic Center
San Rafael, Calif. 94903
415/479-1100

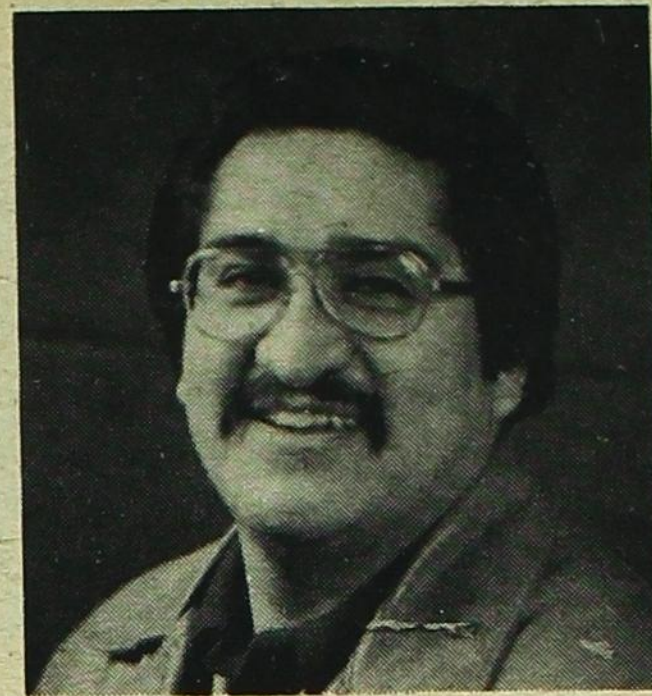
Board of Directors



Joseph H. Manypenny
Commissioner
Hancock County
Court St.
New Cumberland, W.Va. 26047
304/564-3311



Fred C. McIlhattan
Commissioner
Clarion County
Courthouse
Clarion, Pa. 16214
814/226-4000



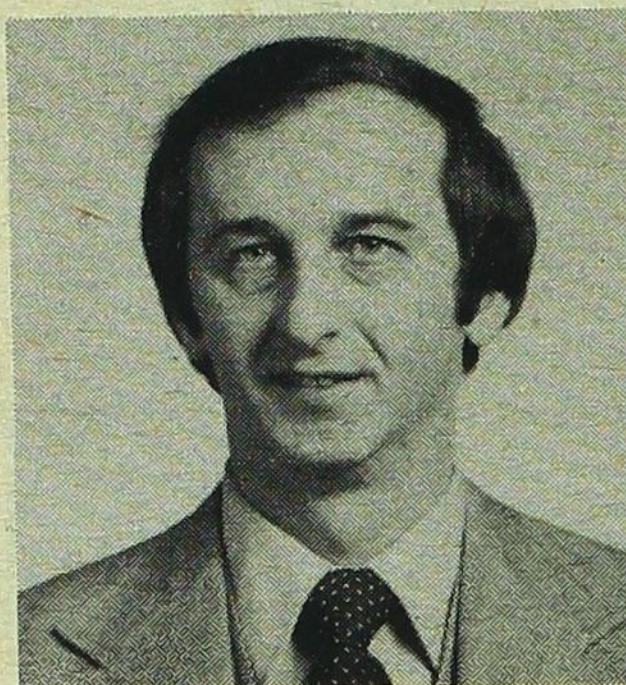
Pete M. Mirelez
Commissioner
Adams County
Courthouse
Brighton, Colo. 80206
303/659-2120



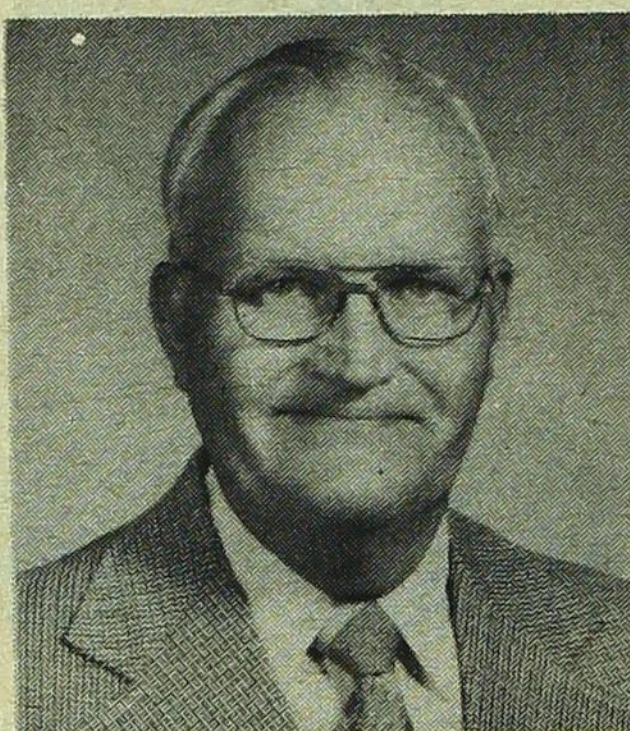
John Mulroy
Executive
Onondaga County
605 County Office Building
Syracuse, N.Y. 13202
315/425-3516



Suzanne H. Muncy (NACo/CIC)
Intergovernmental Grants
Coordinator
Montgomery County
100 Maryland Ave.
Rockville, Md. 20850
301/279-1403



William J. Murphy
County Executive
Rensselaer County
Courthouse
Troy, N.Y. 12180
518/270-5360



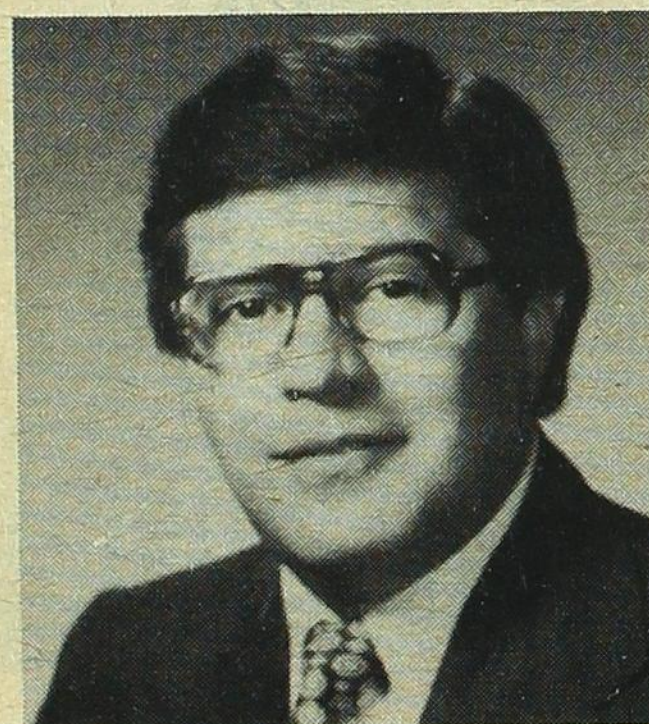
Ray G. Nelson
Commissioner
Republic County
Route 2
Courtland, Kan. 66939
913/527-2508



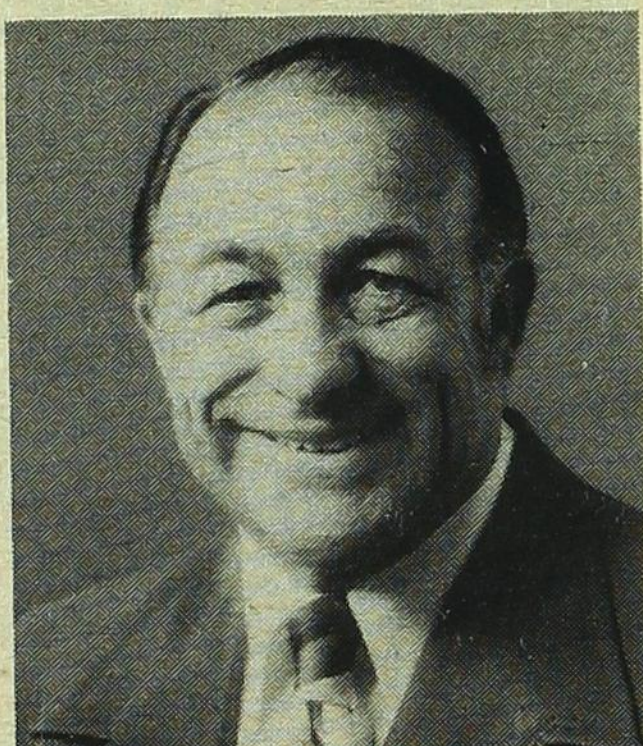
David Nichols (NACA)
Manager
San Mateo County
County Government Center
Redwood City, Calif. 94063
415/364-5600



Marjorie Page (NACRC)
Clerk and Recorder
Arapahoe County
5334 So. Prince
Littleton, Colo. 80166
303/795-4400



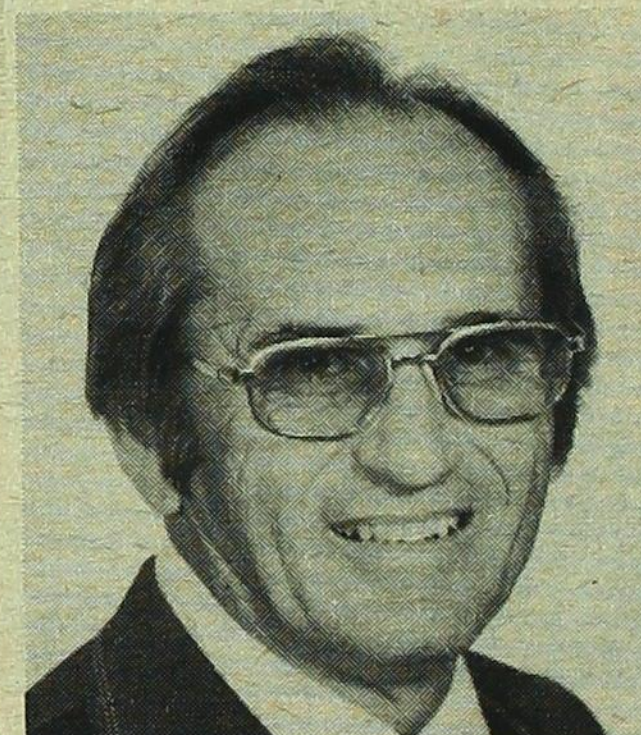
Ed Pastor
Supervisor
Maricopa County
111 South Third Ave.
Phoenix, Ariz. 85003
602/262-3415



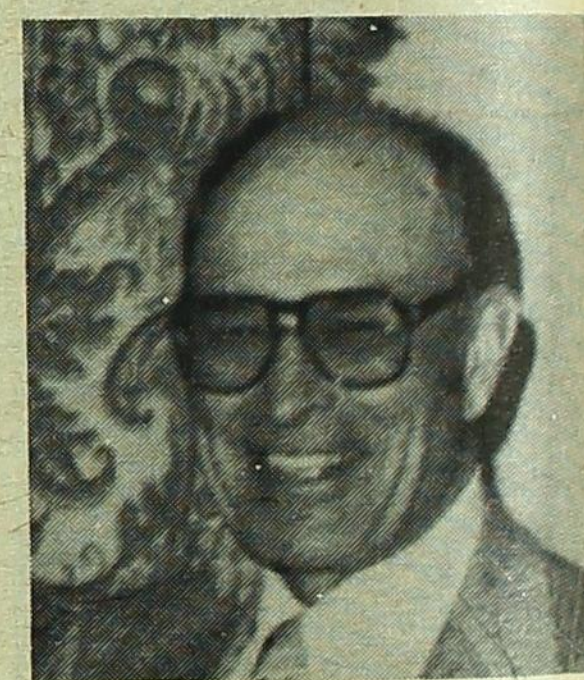
Jack R. Petitti
Commissioner
Clark County
400 East Stewart Ave.
Las Vegas, Nev. 89101
702/386-4011



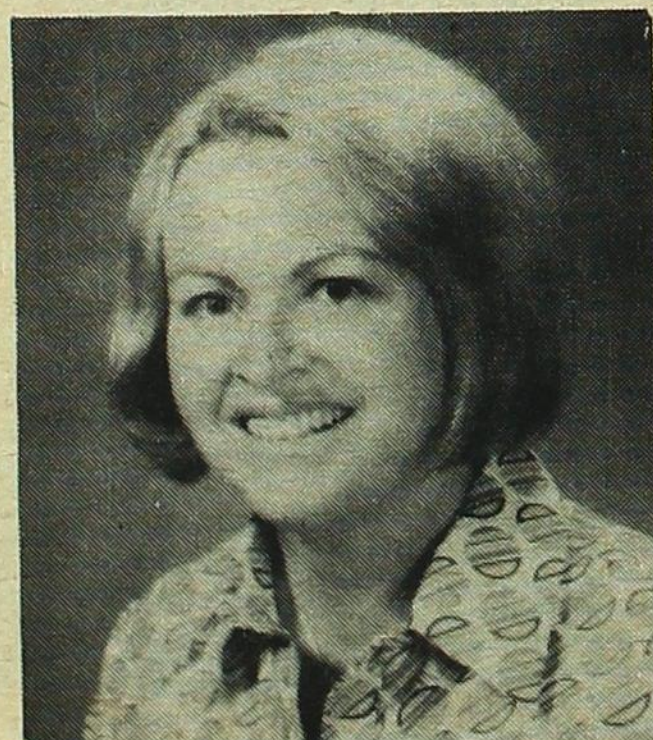
Terrance Pitts
Supervisor
Milwaukee County
901 North Ninth St.
Milwaukee, Wis. 53233
414/278-4241



Jack Simmers
Commissioner
Polk County
P.O. Box 60
Bartow, Fla. 33830
813/533-1161



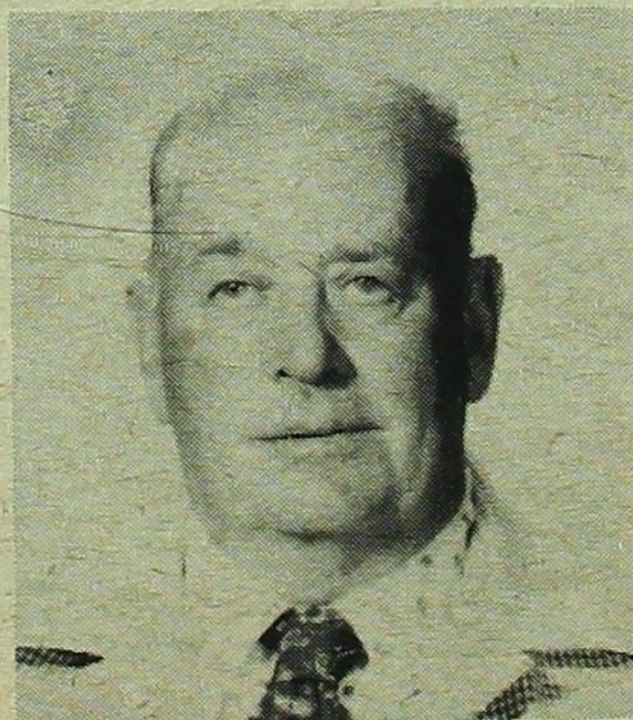
Dale L. Skaalure
Commissioner
Chouteau County
Ferry Route, Box 6
Big Sandy, Mont. 59520
406/622-3631



Sandra Smoley
Supervisor
Sacramento County
700 H St.
Sacramento, Calif. 95825
916/440-5471



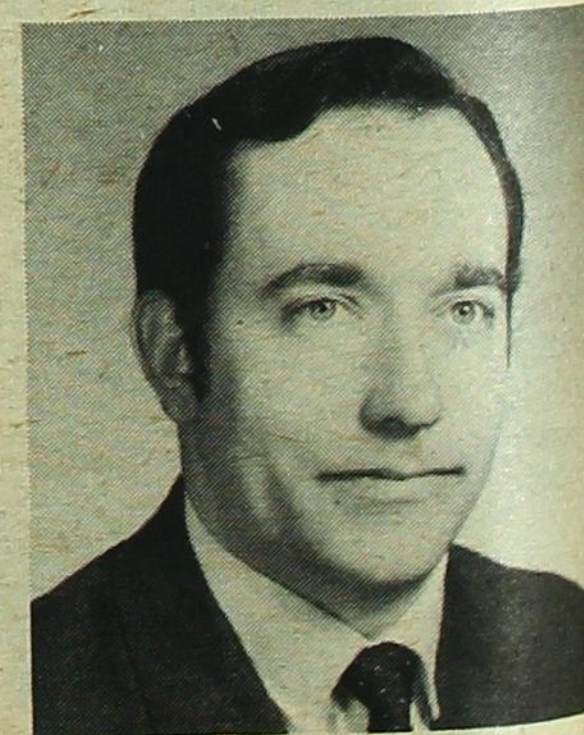
Oscar Soliz
District Clerk
Nueces County
Courthouse
Corpus Christi, Tex. 78401
512/884-8259



Dale Sowards (WIR)
Commissioner
Conejos County
Courthouse
Manassa, Colo. 81141
303/376-5257



Mary Louise Symon
Chairman, Board of Supervisors
Dane County
1816 Vilas Ave.
Madison, Wis. 53709
608/266-4360



William Thomas (NACPD)
Planning Director
Onondaga County
1100 Civic Center
421 Montgomery St.
Syracuse, N.Y. 13202
315/425-2611

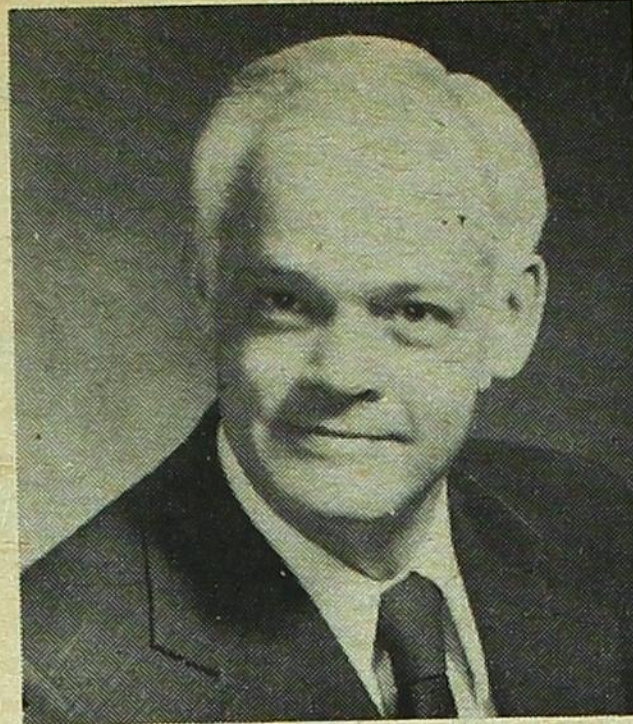
Board of Directors



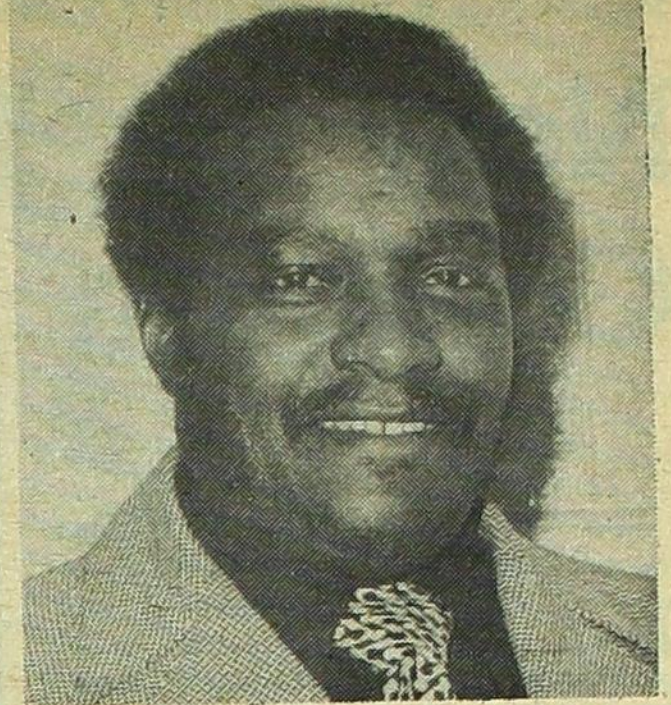
Wally Toevs
Commissioner
Boulder County
Courthouse
Boulder, Colo. 80302
303/441-3500



Joseph F. Toner
Councilman
New Castle County
144 East Third St.
Wilmington, Del. 19720
302/571-7520



Richard Wilcox
Commissioner
Oakland County
1200 North Telegraph Rd.
Pontiac, Mich. 48053
313/627-2820

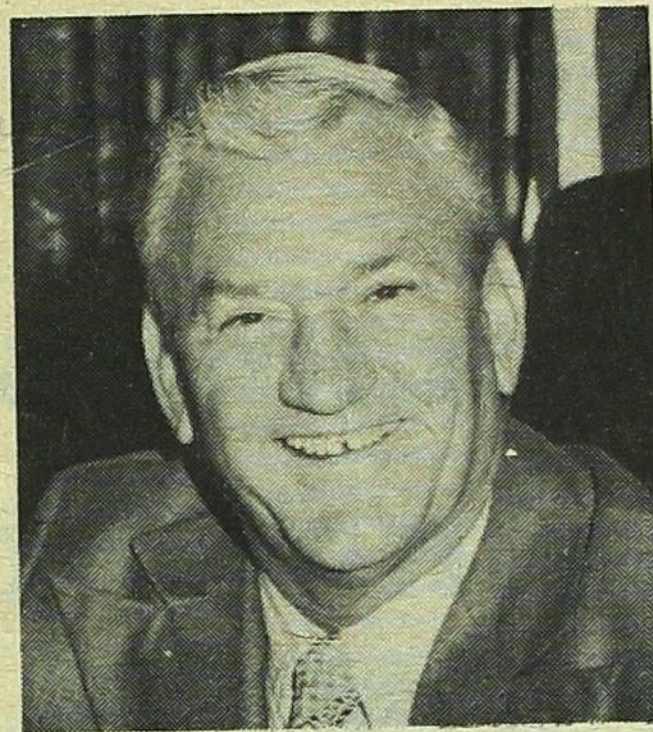


Frederick Wilson
Police Juror
Lincoln Parish
805 Second St.
Ruston, La. 71270
318/255-3663

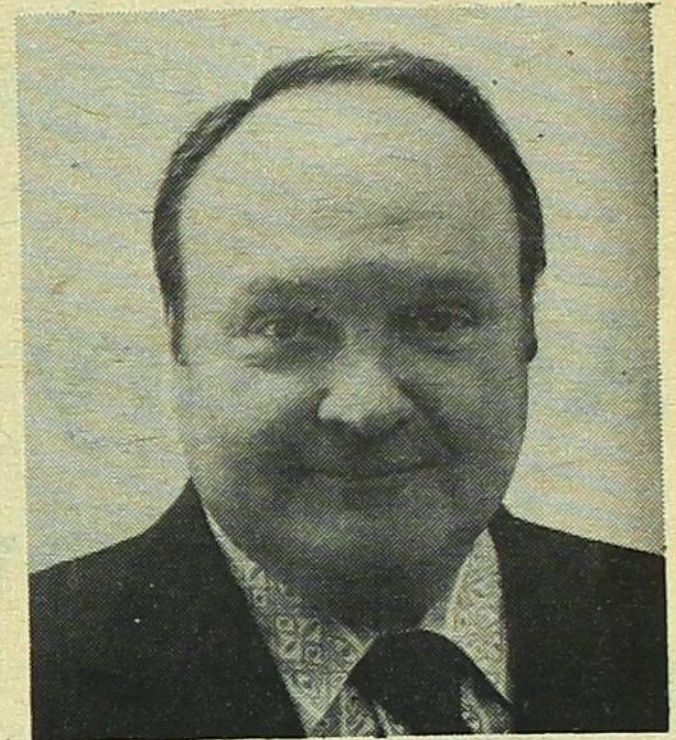
Honorary Directors



Gil Barrett
Dougherty County Commissioner
P.O. Box 858
Albany, Ga. 31702
912/436-0514



W.W. Dumas
Mayor-President
East Baton Rouge Parish
Baton Rouge, La. 70801
504/389-3100



Dan C. Lynch
Douglas County Commissioner
Courthouse
Omaha, Neb. 68102
402/444-7025

Photos were unavailable for the following list of board members:

Clarence Bishop
Commissioner
Baldwin County
Route 2, Box 195
Fairhope, Ala. 36532

Aaron Cart
President
Acadia Parish Police Jury
Route 2, Box 419
Crowley, La. 70526
318/783-3107

Tommie Coker
Supervisor
Lauderdale County
Route 10, Box 285
Meridian, Miss. 39301
601/483-9561

Herbert Cowhick
Commissioner
Faulk County
Route 1, Box 40
Cresbard, S.D. 57435
605/598-6224

Nancie S. Crabb
Councilwoman
Duval County
City Hall, Room 1000
Jacksonville, Fla. 32202
904/633-3680

Louise Descheeny
Supervisor
Apache County
P.O. Box 1539
Chinle, Ariz. 86503
602/337-4364

J. Raymond Diehl Jr. (NACHA)
Acting Executive Health
Administrator
Community Hospital
Monroe County
435 East Henrietta Rd.
P.O. Box 905
Rochester, N.Y. 14603
716/473-7080

Bob Eckels
Commissioner
Harris County
16330 Clay Rd.
Houston, Tex. 77084
713/221-6300

Arthur Edmonds
Supervisor
Yolo County
Courthouse
Woodland, Calif. 95695
916/662-4142

Carroll Fader
Mayor
Ketchikan Gateway Borough
344 Front St.
Ketchikan, Alaska 99901
907/225-6151

Eugene J. Hanson
Supervisor
Mono County
P.O. Box 378
Mammoth Lakes, Calif. 93546
714/935-4457

Michael Hayes
Freeholder
Camden County
Courthouse
Camden, N.J. 08101
609/757-8178

Charles Kent
Commissioner
Tift County
P.O. Box 826
Tifton, Ga. 31794
912/382-5350

Merl Leonard
Chairman, Board of Commissioners
Twin Falls County
Courthouse
Twin Falls, Idaho 83301
208/734-3300

Arthur Lewis (NACMO)
Director, Office of Manpower
Wayne County
1600 David Stott Building
1150 Griswold
Detroit, Mich. 48226
313/224-7160

Ray Luchini
Chairman, Board of Commissioners
Dona Ana County
104 Courthouse
Las Cruces, N.M. 88011
505/523-5634

A.R. "Archie" McGee
Legislator
Jackson County
415 East 12th St.
Kansas City, Mo. 64106
816/881-4477

Michael E. McLaughlin
Commissioner
Middlesex County
Courthouse
Concord, Mass. 01742
617/494-4000

Berry L. Mobley
Councilman
Lancaster County
Courthouse
Lancaster, S.C. 29720
803/283-4131

Mervin Nordeng
State's Attorney
Cass County
P.O. Box 2806
Fargo, N.D. 58102
701/232-2536

John Palermo
Commissioner
Mahoning County
Courthouse
Youngstown, Ohio 44503
216/782-2446

James Rannels
Commissioner
Big Horn County
Courthouse
Basin, Wyo. 82410
307/469-2352

Lynwood Roberts
Councilman
DuVal County
City Hall, Room 1000
Jacksonville, Fla. 32202
904/633-3580

James S. Sterling
Supervisor
Mohave County
P.O. Box 390
Kingman, Ariz. 86402
602/753-2141

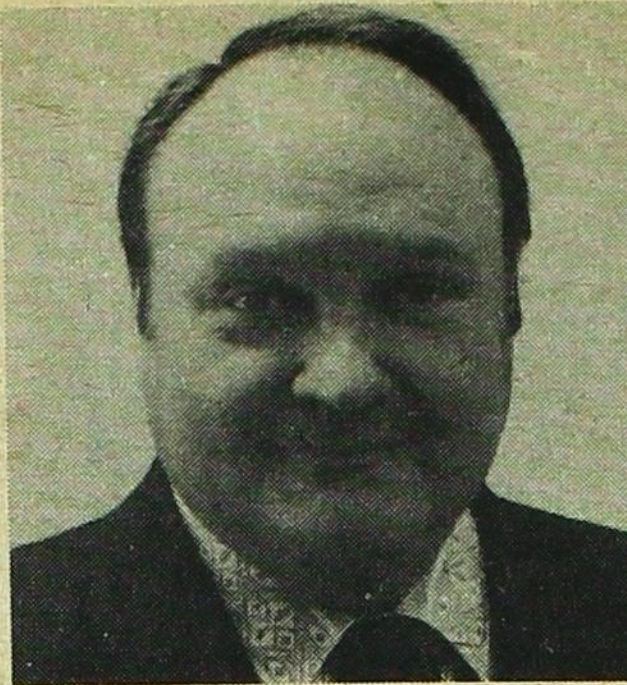
Raymond T. Tilghman
President, Board of Commissioners
Charles County
Courthouse
LaPlata, Md. 20646
301/934-8141

New Coalition

The New Coalition of State and Local Officials was created to present a unified approach at the federal level to solving local problems. Working through issue-oriented task forces, representatives of states, counties and cities develop a common base from which to deal with the federal government. In addition to the county officials pictured here, the coalition is comprised of four governors, four state legislators and four mayors.



John V. N. Klein, County Executive
Suffolk County
Veterans' Memorial Highway
Hauppauge, New York 11787
516/979-2900



Dan C. Lynch, Commissioner
Douglas County
Courthouse
Omaha, Nebraska 68102
402/444-7025



Charlotte Williams, Commissioner
Genesee County
County Building
Flint, Michigan 48502
313/766-8926



Harold Hayden, Commissioner
Genesee County
1101 Beach Street
Flint, Michigan 48502
313/766-8926

Advisory Commission on Intergovernmental Relations



Lynn G. Cutler, Supervisor
Black Hawk County
Courthouse
Waterloo, Iowa 50703
319/291-2416



Doris W. Dealaman, Freeholder
Somerset County
Administration Building
Somerville, New Jersey 08876
201/725-4700

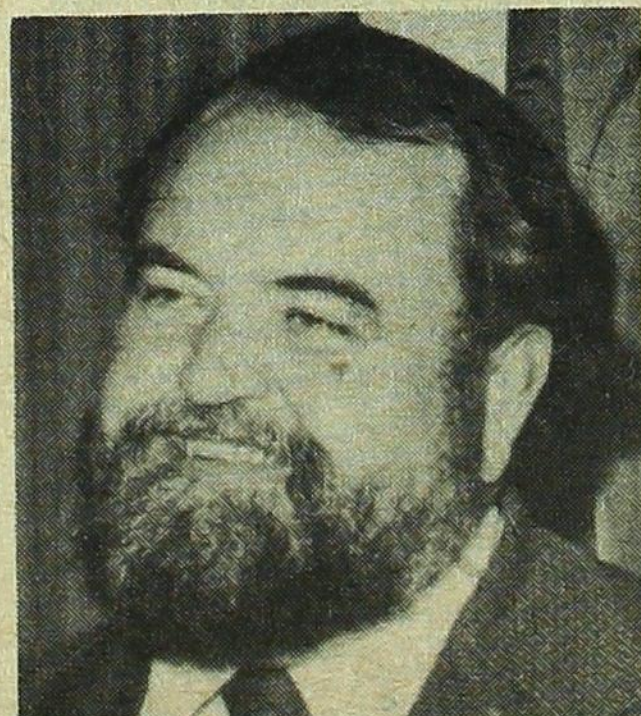


William O. Beach, Judge
Montgomery County
P.O. Box 368
Clarksville, Tennessee 37040
615/647-6787

ACIR was established by Congress in 1959 as a permanent national bipartisan body which would monitor the operation of the federal system and recommend improvements. Its 26 members represent the federal government, state and local governments and the public. County representatives are chosen from a slate submitted by NACo. After selecting specific intergovernmental issues for investigation, ACIR solicits review and comment by all affected levels of government, technical experts and other interested groups. Its findings are published, and draft bills and executive orders are developed to implement ACIR policies.

National Association of Regional Councils

NARC is a member organization of regional councils around the country. It aims at strengthening the ability of local governments—county, city and town—to deal with common needs, to make regional decisions and, through cooperation, to get the most from the tax dollar. Elected county officials are appointed by NACo to serve on the NARC board.



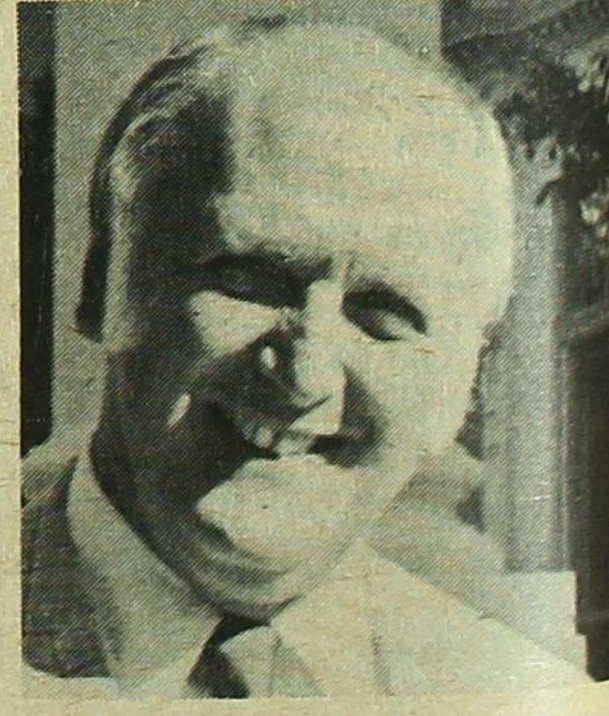
Francis B. Francois, Councilman
Prince George's County
County Administration Building
Upper Marlboro, Maryland 20870
301/952-3791



Roy Orr, Commissioner
Dallas County
4403 W. Illinois
Dallas, Texas 75211
214/339-8381



John Spellman, County Executive
King County
Courthouse
Seattle, Washington 98104
206/344-4040



J. Richard Conder, Chairman
Board of Commissioners
Richmond County
Courthouse
Rockingham, North Carolina 28379
919/895-9747

Steering Committees

1978-1979

To the Membership

It is after a great deal of concentration and many soul searching hours that I am now ready to announce the makeup of all steering committees—chairpersons and members—for my year as president. Each committee received my individual attention before the final selection was made. The procedures I followed in making the final selections were:

- I spent a day in Washington to meet with staff and hear their comments and suggestions.
- The last week in August, Dottie Byars spent two days with me in Flint for the purpose of reviewing the state associations' recommendations and putting the list of suggestions in some kind of order.
- Two weeks ago, I spent another day in Washington and finalized my selections, obtained telephone numbers and made telephone calls to confirm my selections.

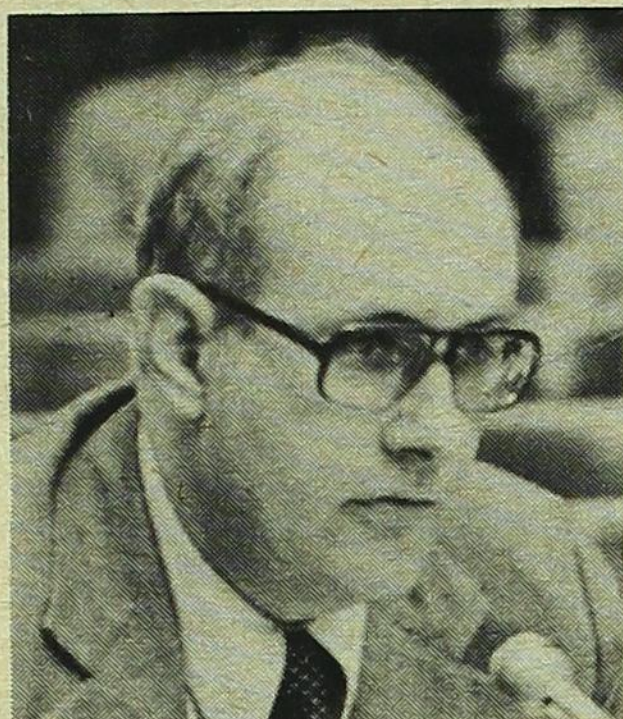
I did not return Board members to Steering Committee chairpersonships. My reasoning is that NACo leadership should be broadened to include not only Board members, but other county officials as well. After making my decisions, phone calls were made to those Board members who had chaired committees, requesting them to serve in a vice chair role. All of them accepted my decisions.

I feel that a great deal of trust was placed in me in July and I hope you all realize how seriously I take the responsibility of the Presidency. If there are any misunderstandings about or disagreements with my decisions, I hope you will accept that what I did was what I felt best for NACo.

Knowing full well, as I'm sure you must, that there are a great many more qualified people than there are positions, my task was difficult to accomplish. I do want you to know, however, that no matter how difficult the task, I will bear the load: and with your continued support in the future, NACo will continue its outstanding record of accomplishments.

Warmest regards.

Charlotte L. Williams



Scott

Chairman
James M. Scott, Supervisor
Fairfax County
7223 Lee Highway
Falls Church, Virginia 22046
703/532-1474

Vice Chairman
Jack Simmers, Commissioner
Polk County
P.O. Box 60
Bartow, Florida 33830
813/533-1161

Chairman for Urban Development
Ben L. Erdreich, Commissioner
Jefferson County Department of
Public Welfare
Courthouse
Birmingham, Alabama 35203
205/325-5760

Vice Chairman for Urban Development
Harold Hayden, Commissioner
Genesee County
Courthouse
Flint, Michigan
313/766-8926

Chairman for Economic Development
Betty Gill, Commissioner
Marion County
Courthouse
Fairmont, West Virginia 26554
304/366-1940

Vice Chairman for Economic Development
Yukus Inouye, Commissioner
Utah County
Courthouse
Provo, Utah 84601
801/373-5510

Chairman for Housing
Jewell Newman, Councilman
East Baton Rouge Parish
Baton Rouge, Louisiana 70807
504/755-9699

Community Development

All matters pertaining to general community development and redevelopment in urban and rural areas; residential, commercial and industrial development; public facilities, financing and development; housing in rural and urban areas; development of new communities, building and housing codes; subdivision regulation; and drought assistance.

Vice Chairman for Housing
Vic Canty, Chairman
St. Clair County Board of
Supervisors
Courthouse
Belleville, Illinois
618/277-6600

Chairman for Drought and Natural Disaster
Sharon Levy, Supervisor
Fresno County
Hall of Records
Fresno, California 93721
209/488-3531

Vice Chairman for Drought and Natural Disaster
Bert Tsuchiya, Councilman
Kauai County, Lihue, Hawaii
808/245-3678

Chairman for Rural Development
Lester Anderson, Commissioner
Blue Earth County
Route 2
Mapleton, Minnesota 56055
507/625-3031

Vice Chairman for Rural Development
Robert Barber, Legislator
Chautauqua County
County Office Building
Mayville, New York 14757
716/665-5220

Continuing (One Year)

David A. Yetman, Supervisor
Pima County
131 West Congress
Tucson, Arizona 85701
602/792-8126

Robert Tempel, Commissioner
Prowers County
Box 89
Wiley, Colorado 81902
303/829-4553

J. C. Griswell, Chairman
Clayton County Board
Courthouse
Jonesboro, Georgia 30236
404/478-9911

James "Rick" LeBlanc, Police Juror
Lafayette Parish
523 St. Julian
Lafayette, Louisiana 70501
318/233-6220

Fred King, County Coordinator
Coos County
P.O. Box 44
Colebrook, New Hampshire 03576
603/752-4100

Ray Wolfe, Commissioner
Montgomery County
457 West Third Street
Dayton, Ohio 45402
513/225-4493

Fred C. McIlhatten, Commissioner
Clarion County
Courthouse
Clarion, Pennsylvania 16214
814/226-4000

Berry L. Mobley, Councilman
Lancaster County
P.O. Box 357
Lancaster, South Carolina 29720
803/285-1565

Dr. Don Loftis, Director of
Community Development
Hamilton County
Courthouse
Chattanooga, Tennessee 37402
615/757-2540

Role of Steering Committees

Steering committees study issues, recommend new policy positions and interpret the American County Platform, the official policy statement of NACo. Platform amendments and resolutions from member counties are submitted to the appropriate steering committee for review and recommendation.

Steering committee members are nominated by the state associations of counties and appointed by the NACo president for two years on a staggered schedule. **One-year term** indicates members are finishing out their appointments. **Two-year terms** are new appointments.

The various chairmen and vice chairmen are elected officials who are appointed by the NACo president for one year. At least two-thirds of the members of each steering committee must be elected officials. Many committees have a much greater elected representation. Steering committee appointees must be from member counties.

Each steering committee reviews legislation and issues within its jurisdiction. In many cases, however, informal arrangements are made for joint consideration of broad based issues.

Community Development

R. T. "Dick" Anderson, Commissioner
Tarrant County
100 West Weatherford
Ft. Worth, Texas 76102
817/336-9551

Katie L. Dixon, Recorder
Salt Lake County
City-County Building
Salt Lake City, Utah 84111
801/535-7311

Francis J. Pitts, Chairman
Kenosha County Board
2566 Lincoln Road
Kenosha, Wisconsin 53140
414/656-6455

Two Year Term

Jacqueline Rogers, Director
Montgomery County Office of
Community Development
100 Maryland Avenue
Rockville, Maryland 20850
301/279-1325

John Lynch, Director
King County Department of
Planning and Community
Development
Courthouse
Seattle, Washington 98104
206/344-7503

Sergio Pereira, Assistant County
Manager
Dade County
Courthouse
Miami, Florida 33130
305/579-5311

Ronald Roaks, Community
Development Coordinator
Onondaga County
1200 Civic Center
Syracuse, New York 13202
315/425-3772

Lester Simon, Director
Harris County Community
Development Agency
4625 North Freeway
Houston, Texas 77022
713/692-6385

Jim Curran, Director
Wayne County Office of Program
Development and Coordination
City/County Building
Detroit, Michigan 48226
313/224-5036

Walter Webdale, Director
Fairfax County Department of
Housing and Community
Development
9401 Lee Highway
Fairfax, Virginia 22031
703/691-2914

Jack DiSarno, Director of
Community Development
Pender County
P.O. Box 1149
Burgaw, North Carolina 28425
919/259-5609

Merilyn Sherwood, Commissioner
Ottawa County
15983 Harbor Point Drive
Spring Lake, Michigan 49456
616/842-0080

Cindy Waites, Councilmember
Richland County
418 Edisto Avenue
Columbia, South Carolina 29240
803/254-7139

Mary Eleanor Wall, Board Member
DuPage County
451 South Kenilworth
Elmhurst, Illinois 60126
312/682-7282

Jeff Morrison, Assemblyman
City and Borough of Juneau
155 South Seward Street
Juneau, Alaska 99801
907/586-2803

Roy Hoover, Manager
Los Angeles County Department of
Community Development
2999 West Sixth Street
Los Angeles, California 90020
213/380-3680

Paul Zucker, Assistant Chief
Administrative Officer for
Integrated Planning
San Diego County
County Administration Center
San Diego, California
714/236-4597

Thomas Foulks, Commissioner
El Paso County
5311 Alta Loma Road
Colorado Springs, Colorado 80918
303/598-7828

William P. Cooke, Councilman
New Castle County
City/County Building
Wilmington, Delaware 19801
302/571-7520

Dr. Neno J. Spagna, Community
Development Administrator
Collier County
3850 27th Avenue S.W.
Naples, Florida 33942
813/455-2168

Jack Martin, Commissioner
Orange County
P.O. Box 1393
Orlando, Florida 32802
305/420-3291

Walter Russell, Chairman
DeKalb County Board of
Commissioners
Courthouse
Decatur, Georgia 30031
404/371-2881

Larry Disney, Executive Director
for Housing and Community
Development
Pike County
Courthouse
Pikeville, Kentucky 41501
606/432-2553

Aaron Broussard, Councilman
Jefferson Parish
3349 Cannes Place
Kenner, Louisiana 70062
504/367-6611

Kenneth J. Mouton, Police Juror
Lafayette Parish
229 Gauthier Road
Lafayette, Louisiana 70501
318/233-0620

George A. Grier, Administrative
Assistant to the Commissioners
Carroll County
225 North Center Street
Westminster, Maryland 21157
301/876-2085

William Patterson, Commissioner
Oakland County
1200 North Telegraph Road
Pontiac, Michigan 48053
313/858-0100

Spurgeon Harvey, Jr., Commissioner
St. Clair County
2807 24th Street
Port Huron, Michigan 48060
313/984-4227

Bennie J. Chavez, Commissioner
Santa Fe County
P.O. Box 20
Chimayo, New Mexico 87532
505/988-8871

Peter Eschweiler, Commissioner
Westchester County Planning
Department
Office Building
White Plains, New York 10601
914/682-3100

Ronald Hill, County Manager
Cherokee County
Route 2, Box 266
Murphy, North Carolina 28906
704/337-5527

Alfred W. Mackay, Commissioner
Ashtabula County
2921 Austinburg Road
Ashtabula, Ohio 44001
210/998-7428

Franklin Radeloff, Commissioner
Wood County
1 Courthouse Square
Bowling Green, Ohio 43402
419/352-6531

Salvatore Sirabella, Administrative
Assistant to Commissioner
James Flaherty
Allegheny County
Courthouse
Pittsburgh, Pennsylvania 15219
412/355-5310

Francis L. Kuntz, Commissioner
Elk County
Courthouse
Ridgway, Pennsylvania 15853
814/776-1161

Lynn J. Feveryear, Community
Development Coordinator
Salt Lake County
3808 South West Temple
Salt Lake City, Utah 84115
801/535-7474

Robert McNichols, County
Administrator
Pulaski County
P.O. Box 151
Pulaski, Virginia 24301
703/980-8888

W. G. Van Lear, Supervisor
Alleghany County
Mounted Route, Box 72
Clifton Forge, Virginia 24422
703/863-4911

Robert Dunn, Councilman
King County
Courthouse
Seattle, Washington 98104
206/344-4100

John D. Henson, Commissioner
Putnam County
Route 1, Box 943-C
Winfield, West Virginia 25213
304/755-1194

JoAnn Elson, Assemblywoman
Kenai Peninsula Borough
P.O. Box 2788
Kenai, Alaska 99611
907/283-3141



Hammell

Chairman
Richard Hammel, Chairman
Genesee County Board of
Commissioners
1101 Beach Street
Flint, Michigan 48502
313/766-8926

Vice Chairman
Philip Elfstrom, Chairman
Kane County Board
Courthouse
Geneva, Illinois 60134
312/232-9520

Chairman for Corrections
Rosemary Ahmann, Commissioner
Olmsted County
Courthouse
Rochester, Minnesota 55901
507/285-8115

Vice Chairman for Corrections
Floyd E. Wilson, Jr., Councilman
Prince George's County
County Administration Building
Upper Marlboro, Maryland 20870
301/952-3700

Chairman for Courts
Nancie S. Crabb, Councilwoman
Duval County
220 East Bay Street
Jacksonville, Florida 32202
904/633-3680

Vice Chairman for Courts
Robert McCorkle, Commissioner
Chatham County
8403 Royal Oak
Savannah, Georgia 31406
912/233-4148

Chairman for Criminal Justice
Planning
Jackie L. Currie, Commissioner
Wayne County
City-County Building
Detroit, Michigan 48226
313/224-0916

Vice Chairman for Criminal Justice
Planning
Robert Sweeney, Commissioner
Cuyahoga County
1219 Ontario Street
Cleveland, Ohio 44113
216/623-7181

Chairman for Emergency
Preparedness
(To be filled)

Vice Chairman for Emergency
Preparedness
James P. Nettles, Commissioner
Sumter County
665 Henderson Street
Sumter, South Carolina 29150
803/773-8706

Chairman for Juvenile Justice
Carolyn Lathrop, Associate Judge
Boone County
City-County Building
Columbia, Missouri 65201
314/874-7510

Vice Chairman for Juvenile Justice
John G. Campbell, Commissioner
Adams County
1972 Geneva Street
Aurora, Colorado 80010
303/364-8667

Chairman for Law Enforcement
Jeanne Malchon, Commissioner
Pinellas County
315 Haven Street
Clearwater, Florida 33518
813/448-2363

Vice Chairman for Law Enforcement
Gary D. Adams, Chairman
Champaign County Board of
Commissioners
204 East Elm Street
Urbana, Illinois 61801
217/384-3772

Criminal Justice and Public Safety

All matters pertaining to the criminal justice system including law enforcement, courts and corrections; civil disturbances; firearm control; juvenile delinquency; and emergency preparedness.

Criminal Justice and Public Safety

Continuing (One Year)

Walter M. Holcomb, Commissioner
Alachua County
P.O. Drawer 1435
Gainesville, Florida 30501
904/376-3241

Don Scheib, Board Member
Kane County
1225 South Second Street
St. Charles, Illinois 60774
312/584-4438

J. T. "Jim" Branch, Police Juror
Webster Parish
736 Main Street
Minden, Louisiana 71055
318/377-3605

Robert Di Grazia, Director
Montgomery County Department of
Police
2350 Research Boulevard
Rockville, Maryland 20850
301/840-2450

Earl Henley, Supervisor
Goochland County
Courthouse
Goochland, Virginia 23063
804/784-5481

James T. Nelson, Commissioner
Lake County
P.O. Box 655
Baldwin, Michigan 49304
616/745-4444

Kenneth Preadmore, Sheriff
Ingham County
P.O. Box 70
Mason, Michigan 48851
617/676-2431

John O'Sullivan, Director
Hennepin County Criminal Justice
Planning Department
A-2308 Government Circle
Minneapolis, Minnesota 55487
612/348-6497

Francis J. Schneider, Councilman
New Castle County
Public Building
Wilmington, Delaware 19801
302/571-2881

Lenore Johnson, Chairperson
Lake County Board of
Commissioners
Route 1, Box 152A
Two Harbors, Minnesota 55606
218/834-3953

Roger H. Wutschke, Commissioner
Rice County
1201 Mitchell Drive
Faribault, Minnesota 55021
507/334-5184

Guy E. Millard, Administrator
Somerset County
County Administration Building
Somerville, New Jersey 08876
201/725-4700

Oscar Soliz, District Clerk
Nueces County
P.O. Box 1799
Corpus Christi, Texas 78403
512/888-0450

Mack Holley, Sheriff
Utah County
Courthouse
Provo, Utah 84601
801/373-5510

Loren Moos, Commissioner
Lincoln County
Route 1
Edwall, Washington 99008
509/725-3031

Joe Coburn, Commissioner
Mercer County
P.O. Box 337
Athens, West Virginia 24712
304/384-5580

William Hill, Chairman
Madera County Board of
Supervisors
P.O. Box 368
Coarsegold, California 93614
209/674-4641

Albert H. Hayden, Commissioner
Pueblo County
3222 Van Street
Pueblo, Colorado 81005
303/561-8162

Robert Fuller, Planning Section
Supervisor
Orange County Sheriff's
Department
Orlando, Florida 32801
305/420-3061

John Paris, Commissioner
Dawes County
Box 505
Crawford, Nebraska 69339
308/665-1203

James E. Girzone, Commissioner
Rensselaer County Department of
Youth
Courthouse
Troy, New York 12180
518/270-5285

Carl R. Rogers, Director
Black Hawk County Civil Defense
715 Mulberry
Waterloo, Iowa 50705
319/291-4373

Luke Quinn, Probate Judge
Genesee County
919 Beach Street
Flint, Michigan 48502
313/766-8975

Donald Salverda, Commissioner
Ramsey County
Courthouse
St. Paul, Minnesota 55101
612/298-4145

Howard R. Griffin, Commissioner
Scioto County
1680 Charles Street
Portsmouth, Ohio 45662
614/354-5664

Gene Barksdale, Sheriff
Shelby County
160 North Main Street
Memphis, Tennessee 38103
901/528-3600

Betsy Marron, Supervisor
Racine County
1307 South Main Street
Racine, Wisconsin 53403
414/636-3571

Two Year Term

Probate Court Judge **Jasper
Fielding**, Chairman
Coosa County Board of
Commissioners
P.O. Box 6
Rockford, Alabama 35136
205/377-4919

Abraham Aiona, Councilman
Maui County
Wailuku
Maui, Hawaii 96793
808/244-7744

Dwight E. Barton, Clerk of District
Court
Dallas County
Courthouse
Adel, Iowa 50003
515/993-3713

Elizabeth Shaw, County Attorney
Scott County
416 West Fourth Street
Davenport, Iowa 52801
319/326-8600

Everett Patrick, Commissioner
Sedgwick County
Courthouse
Wichita, Kansas 67203
316/268-7411

Lionel Cote, Sheriff
Androscoggin County
2 Turner Street
Auburn, Maine 04210
207/784-7361

Sam Petitto, Commissioner
Macomb County
Court Building
Mt. Clemens, Michigan 48043
313/469-5125

Edward DiMatteo, Sheriff
Dona Ana County
Courthouse
Las Cruces, New Mexico 88001
505/526-6611

Albert N. Abgott, Legislator
Erie County
166 Warren Avenue
Kenmore, New York 14217
716/877-3334

Thomas Nassief, Commissioner
Ashtabula County
6614 Hiram Avenue
Ashtabula, Ohio 44004
216/998-1000

Edmund I. Mallett, County
Administrator
Marion County
Courthouse
Marion, Ohio 43302
614/387-5871

Dennis M. Aaron, Commissioner
Oakland County
1200 North Telegraph Road
Pontiac, Michigan 48053
313/858-0100

Jack McDonald, Commissioner
Oakland County
1200 North Telegraph Road
Pontiac, Michigan 48053
313/858-0100

Ralph W. Maxley, Commissioner
Oakland County
1200 North Telegraph Road
Pontiac, Michigan 48053
313/858-0100

Mary E. Dumas, Commissioner
Wayne County
City-County Building
Detroit, Michigan 48226
313/224-0946

Sam Bowler, Commissioner
Clark County
300 South Fourth Street
Las Vegas, Nevada 89101
702/385-1200

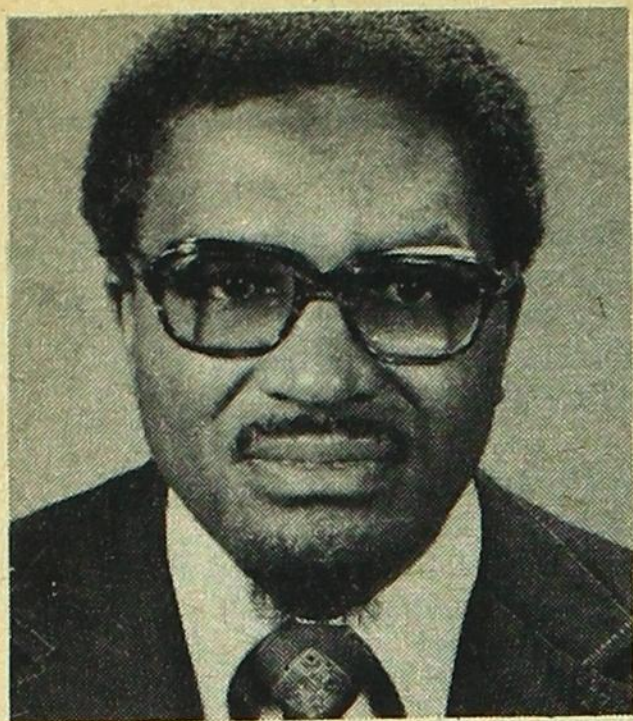
George Sampson, Sheriff
Rockingham County
Route 125
Brentwood, New Hampshire 03833
603/772-4716

Floyd L. Wynne, Commissioner
Klamath County
1504 Eldorado Avenue
Klamath Falls, Oregon 97601
503/882-2501

Leon W. Eisenhard, Commissioner
Lehigh County
RD #2 Lehigh Parkway
Allentown, Pennsylvania 18103
215/797-7145

Win Hickey, Commissioner
Laramie County
City-County Courthouse
Cheyenne, Wyoming 82001
307/634-5621

Thomas T. Noguchi, Chief Medical
Examiner/Coroner
Los Angeles County
1104 North Mission Road
Los Angeles, California 90033
213/226-8021



Ivory

Employment

All matters pertaining to employment and training programs and the jobs aspect of welfare reform. These include youth employment; public service employment; vocational education; migrant and native American programs; rural manpower; employment security; and unemployment insurance.

Chairman
Herman Ivory, Chairman
Muskegon County Board
of Commissioners
Courthouse
Muskegon, Michigan 49440
616/726-3261

Vice Chairman
Jack Moss, Commissioner
Broward County
Courthouse
Ft. Lauderdale, Florida 33301
305/765-5130

**Chairman for Public Service
Employment**
John V. N. Klein, County Executive
Suffolk County
Veterans Memorial Highway
Hauppauge, New York 11787
516/724-2593

**Vice Chairman for Public Service
Employment**
Sara Parsons, Supervisor
Humboldt County
Courthouse
Eureka, California 95501
707/445-7693

**Chairman for CETA Impact and
Scope**
John Driscoll, Commissioner
Rockingham County
Courthouse
Exeter, New Hampshire 03801
603/778-8573

**Vice Chairman for CETA Impact
and Scope**
Dennis Hron, Commissioner
Scott County
208 Jackson Park
Shakopee, Minnesota 55379
612/830-5288

Chairman for Youth Programs
Gerald Weston, Supervisor
Walworth County
312 West North
Whitewater, Wisconsin 53190
414/723-4900

Vice Chairman for Youth Programs
Allen August, Police Juror
Calcasieu Parish
2010 Mill
Lake Charles, Louisiana 70601
318/433-3661

Chairman for Rural Employment
Louise Descheeny, Supervisor
Apache County
P.O. Box 1539
Chinle, Arizona 86503
602/674-5910

**Vice Chairman for Rural
Employment**
Bruce Jones, Chairman
Christian County Board
Rural Route 2
Taylorville, Illinois 62568
217/237-2705

Chairman for Unemployment
Howard Bozeman, Judge
Knox County
Courthouse
Knoxville, Tennessee 37902
615/524-5474

Vice Chairman for Employment
Lillian Bryant, Freeholder
Atlantic County
City Hall
Atlantic City, New Jersey 08401
609/347-5537

Continuing (One Year)

Edward H. Salmon, Freeholder
Cumberland County
Millville Senior High School
Millville, New Jersey 08332
609/825-0014

George Muller, Freeholder
Hunterdon County
Administration Building
Flemington, New Jersey 08822
201/782-4300

W. James Orr, Commissioner
Kalamazoo County
718 Dwillard Drive
Kalamazoo, Michigan 49004
616/381-6713

Frank B. Halsell, Judge
Clay County
Courthouse
Celina, Tennessee 38551
615/243-2161

Paula MacIlwaine, Commissioner
Montgomery County
451 West Third Street
Dayton, Ohio 45422
513/225-4000

Mike Lee, Chairman
Placer County Supervisors
P.O. Box 1228
Loomis, California 95650
916/823-4641

Wally Toevs, Commissioner
Boulder County
Courthouse
Boulder, Colorado 80302
303/441-3500

Richard Cecil, Councilman
New Castle County
800 French
Wilmington, Delaware 19801
302/571-7520

Charles Kent, Chairman
Tift County Commissioners
P.O. Box 826
Tifton, Georgia 31794
912/382-5350

Frank Miller, Board Member
Kane County
534 Kingsway Drive
Aurora, Illinois 60506
312/232-2400

Roy Stanley, Commissioner
Smith County
Courthouse
Tyler, Texas 75702
214/597-6347

Ronald Sessions, Commissioner
Weber County
Municipal Building
Ogden, Utah 84401
801/399-8401

Vernon Marll, Commissioner
Columbia County
Route 3, Box 109
Dayton, Washington 99328
509/382-4542

Thor Lieungh, Supervisor
Racine County
1919 Jerome Boulevard
Racine, Wisconsin 53405
414/632-5937

Hal Anderson, Commissioner
Jefferson County
1700 Arapahoe
Golden, Colorado 80419
303/279-6511

Roland Landry, Commissioner
Androscoggin County
2 Turner Street
Auburn, Maine 04210
207/782-6131

Richard Schoettger, Chief
Administrative Officer
Douglas County
1910 Harney
Omaha, Nebraska 68102
402/444-7143

Pat Moore, Manpower Director
Mid-Willamette Valley Consortium
547 Court Street
Salem, Oregon 97301
503/588-6326

Art Lewis, Manpower Director
Wayne County
2400 David Stott Building
Detroit, Michigan 48226
313/224-7758

Lee Pasquarella, Director
King/Snohomish Manpower
Consortium
506 Second Avenue
Seattle, Washington 98104
206/625-4767

Toby Hayes, Manpower Director
Monroe County CETA
39 Main Street West
Rochester, New York 14614
716/428-5147

Walter Coleman, Manpower Director
Henrico County
5655 South Laburnum Avenue
Richmond, Virginia 23231
804/226-1941

Charles Tetro, Manpower Director
Penobscot County
166 Union Street
Bangor, Maine 04401
207/945-9431

Barbara Monahan, Manpower
Director
Heartland Manpower Consortium
1555 West Main Street
Bartow, Florida 33830
813/533-0621

Dennis Brown, CETA Director
Marin County
21 Tamel Vista Boulevard
Corte Madera, California 94925
415/924-8220

Bob Armstrong, CETA Director
Omaha Consortium
2002 Burt Street
Omaha, Nebraska 68102
402/346-1349

Jim Cooksey, Manpower Director
Dallas County
400 Records Building
Dallas, Texas 75202
214/749-6211

Marion Pines, Manpower Director
Baltimore Consortium
701 St. Paul Street
Baltimore, Maryland 21202
301/396-5558

Les Crowe, CETA Director
Pierce County
2401 South 35th Street
Tacoma, Washington 98409
206/593-4940

John Hemphill, Manpower Director
LaPorte County
Superior Courthouse
Michigan City, Indiana 46360
219/872-9158

Vickie O'Quin, CETA Director
Arapahoe County
5231 South Santa Fe
Littleton, Colorado 80120
303/795-7306

May Shelton, Director
Washoe County Employment and
Training
P.O. Box 11130
Reno, Nevada 89520
702/785-6271

Two Year Term

Ed Pastor, Supervisor
Maricopa County
111 South Third Avenue
Phoenix, Arizona 85003
602/262-3415

James Lewis, Commissioner
Leavenworth County
Fourth and Walnut
Leavenworth, Kansas 66048
913/682-8823

Hubert Price, Commissioner
Oakland County
1200 North Telegraph
Pontiac, Michigan 48053
313/338-2060



Hayes

Environment and Energy

All matters pertaining to air, water and noise pollution control; solid waste management and disposal; soil conservation; the preservation and proper utilization of water resources; and energy.

Chairman
James Hayes, Supervisor
Los Angeles County
680 West Temple Street
Los Angeles, California 90012
213/975-1004

Vice Chairman
Ray Haas, Commissioner
Mobile County
P.O. Box 1443
Mobile, Alabama 90012
205/690-8620

Chairman for Air Quality
Roger Hedgecock, Supervisor
San Diego County
County Administration Center
San Diego, California 92101
714/236-2271

Vice Chairman for Air Quality
J. Earl Danieley, Commissioner
Alamance County
P.O. Box 245
Elon College, North Carolina 27244
919/584-9711

Chairman for Solid Waste
Sonia A. Johannsen, Supervisor
Black Hawk County
Courthouse
Waterloo, Iowa 50703
319/291-2416

Vice Chairman for Solid Waste
Ruth Kretschmer, Supervisor
DuPage County
22 West 345 Crest
Medina, Illinois 60157
312/682-7000

Chairman for Water Quality
Floyd Linton, Legislator
Suffolk County
Veterans Memorial Highway
Hauppauge, New York 11787
516/979-2910

Vice Chairman for Water Quality
Dennis Koehler, Commissioner
Palm Beach County
P.O. Box 1989
West Palm Beach, Florida 33402
305/837-2033

Chairman for Energy Policy
Harvey Ruvin, Commissioner
Dade County
Courthouse
Miami, Florida 33130
305/579-5076

Vice Chairman for Energy Policy
Norman Gustavson, Commissioner
Orange County
Farrington Road
Chapel Hill, North Carolina 27514
919/732-8181

Chairman for Noise Abatement
Dr. Richard Sullivan, Legislator
Rockland County
County Office Building
New City, New York 10956
914/425-5100

Vice Chairman for Noise Abatement
Martha Pennino, Vice Chairman
Fairfax County Board of Supervisors
246 Maple Avenue East
Vienna, Virginia 23180
703/938-7994

Chairman for Water Resources
Neal Potter, Councilman
Montgomery County
6801 Brookville Road
Chevy Chase, Maryland 20015
301/279-1234

Vice Chairman for Water Resources
David Santillanes, Chairman
Bernalillo County Board
of Commissioners
620 Lomas Street N.W.
Albuquerque, New Mexico 87102
505/766-4000

Chairman for Energy Impact
C. William Brennan, Commissioner
Rio Blanco County
Rio Blanco, Colorado 81651
303/878-5522

Vice Chairman for Energy Impact
Patricia Cowan-Scaggs, Legislator
Jackson County
415 East 12th Street
Kansas City, Missouri 64106
816/881-3000

Chairman for Urban Environment
Richard Manning, Commissioner
Wayne County
23861 West McNichols
Detroit, Michigan 48219
313/224-0903

Continuing (One Year)

John A. Carlson, Mayor
Fairbanks-North Star Borough
P.O. Box 1267
Fairbanks, Alaska 99707
907/452-4761

Tom Hamilton, Supervisor
San Diego County
1600 Pacific Highway
San Diego, California 92101
714/236-2249

Billy Fallin, Chairman
Colquitt County Board
of Commissioners
P.O. Box 665
Moultrie, Georgia 31768
912/985-6859

Douglas A. Allen, President
Jefferson Parish Council
3330 North Causeway Boulevard
Metairie, Louisiana 70002
504/834-7700

Clarence E. Bush, Sr., President
West Feliciana Parish Police Jury
General Delivery
Weyanoke, Louisiana 70787
504/655-3221

Theone Look, Chairman
Washington County Board
of Commissioners
Courthouse
Machias, Maine 04654
207/434-2861

Edwin G. Richards, Administrator
Caroline County
P.O. Box 207
Denton, Maryland 21629
301/479-0660

Caroline Skupny, Commissioner
Macomb County
28605 Gratiot
Roseville, Michigan 48066
313/778-0146

Dean Dexter, Commissioner
Belknap County
299 South Main Street
Laconia, New Hampshire 03246
603/524-3579

Thomas Prentiss, Commissioner
Rockingham County
Courthouse
Exeter, New Hampshire 03833
603/778-8573

Francis E. O'Connor, Commissioner
Nassau County
Executive Office Building
Mineola, New York 11501
516/535-3131

J. Robert Landreth, Jr., Commissioner
Guilford County
Courthouse
Greensboro, North Carolina 27402
919/373-3351

Oscar Page, Commissioner
Montgomery County
451 West Third Street
Dayton, Ohio 45422
513/225-4683

John R. Swanson, Planning Director
Richland County
35 North Park Street
Mansfield, Ohio 44902
419/522-9454

Richard Chess, Director
Allegheny County Office
of Consumer Affairs
318 Jones Law Annex
Pittsburgh, Pennsylvania 15219
412/355-5402

Dr. Gordan B. Stine, Councilman
Charleston County
165 Cannon Street
Charleston, South Carolina 29403
803/723-2925

Franklin D. McKee, Executive Director
Hartsville Project Coordination
Committee
Troup County
P.O. Box 288
Hartsville, Tennessee 37074
615/374-3487

Eunice Garsow, Supervisor
Brown County
Route 3
DePere, Wisconsin 54115
414/336-8351

Raymond Schœphorster, Supervisor
Sauk County
733 Water Street
Prairie du Sac, Wisconsin 53578
608/356-5581

Two Year Term

Norman Geary, Chairman
Lake County Board
18 North County Street
Waukegan, Illinois 60085
312/689-6336

Albert Reynolds, Environmental
Quality Coordinator
Santa Barbara County
105 East Anapamu Street
Santa Barbara, California 93101
805/966-1611

Wilma B. Muth, Supervisor
Inyo County
2758 Glenbrook Way
Bishop, California 93514
714/873-3856

Francis J. Swift, Councilman
New Castle County
800 French Street
Wilmington, Delaware 19801
302/571-7520

Paul Keller, Manager/
President
St. James Parish Police Jury
P.O. Box 107
Convent, Louisiana 70723
504/562-3571

Edwin H. Hoff, Commissioner
St. Louis County
401 1/2 14th Street North
Virginia, Minnesota 55792
218/741-0607

Virginia Rosenzweig, Police Juror
East Carroll Parish
711 Davis Street
Lake Providence, Louisiana 71254
318/559-1240

Lloyd "Red" Higginbotham, Police Juror
St. Martin Parish
Route 2, Box 259
St. Martinville, Louisiana 70582
318/394-4391

John K. Boerema, Commissioner
Kent County
2219 Ontonagon Drive S.E.
Grand Rapids, Michigan 49506
616/949-6445

Mary Louise Daner, Commissioner
Macomb County
Court Building
Mt. Clemens, Michigan 48043
313/469-5125

Patricia Kelly, Commissioner
Oakland County
1200 North Telegraph Road
Pontiac, Michigan 48053
313/858-0100

Alexander Perinoff, Commissioner
Oakland County
1200 North Telegraph Road
Pontiac, Michigan 48053
313/858-0100

Diane Ahrens, Commissioner
Ramsey County
Courthouse
St. Paul, Minnesota 55102
612/298-5582

Larry Anderson, Commissioner
Liberty County
Chester, Montana 59522
406/456-3381

Thomas A. Pankok, Director
Salem County Board of
Freeholders
Administration Building
Salem City, New Jersey 08079
609/935-1661

Hazel S. Gluck, Freeholder-Director
Ocean County Board of Freeholders
Administration Building
Toms River, New Jersey 08753
201/349-1140

George Wolf, County Manager
McKinley County
P.O. Box 70
Gallup, New Mexico 87301
505/722-3869

Joan E. Loring, Commissioner
Erie County Department of
Environment and Planning
95 Franklin Street
Buffalo, New York 14202
716/846-8525

Frank S. Huitt, Supervisor
Dane County
5744 Roosevelt Street
Middleton, Wisconsin 53562
608/231-1451

Elmo Foster, Chairman
Laramie County Board
of Commissioners
Campstool Route
Cheyenne, Wyoming 82001
307/632-6952

Rena Cusma, Director
Multnomah County Department of
Environmental Services
2115 S. E. Morrison
Portland, Oregon 97214
503/248-5000

Paul D. Niday, Commissioner
Gallia County
Patriot Star Route
Gallipolis, Ohio 45631
614/446-4432

William J. Veroski, Director
of Sanitary Engineering
Stark County
209 West Tuscarawas
Canton, Ohio 44702
216/454-5651

C. Ray Holbrook, Judge
Galveston County
Courthouse
Galveston, Texas 77550
713/762-8621

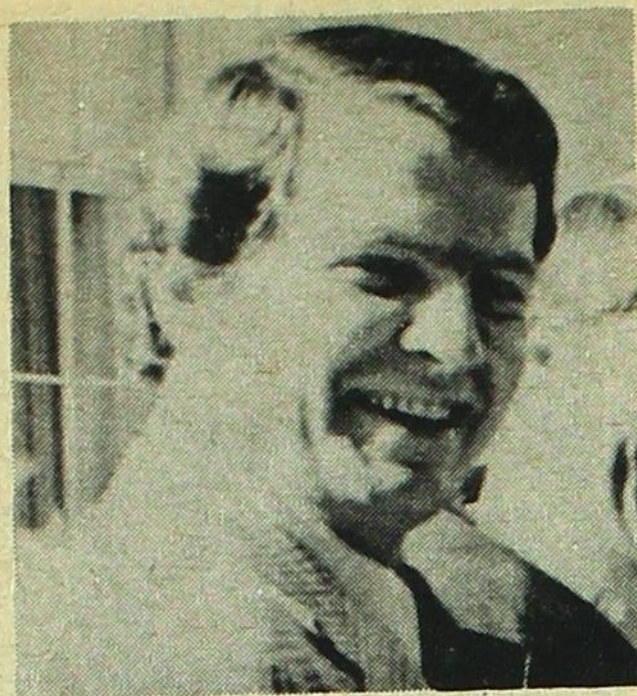
Leigh R. Maxfield, Commissioner
Millard County
Delta, Utah 84624
801/864-3623

Gregg Goodwin, Intergovernmental
Relations Director
Salt Lake County
City and County Building
Salt Lake, Utah 84111
801/535-7337

Dwight Williams, Commissioner
Wayne County
Teasdale, Utah 84773
801/425-3458

R. Wayne Compton, Supervisor
Roanoke County
435 Elden Avenue
Roanoke, Virginia 24019
703/366-2340

Mike Lowry, Councilman
King County
Courthouse
Seattle, Washington 98104
206/344-3457



Cain

Health and Education

All matters pertaining to health care and health insurance systems; health planning; local health services; mental health, drug abuse, alcoholism, Medicare and Medicaid; elementary, secondary and adult education; community colleges; and vocational and technical education.

Chairman
James J. Cain, Commissioner
Greene County
69 Greene Street
Xenia, Ohio 45385
513/376-5006

Vice Chairman
Terrance L. Pitts, Supervisor
Milwaukee County
901 North Ninth Street
Milwaukee, Wisconsin 53233
414/873-3160

Chairman for Alcoholism
Liane Levitan, Commissioner
DeKalb County
P.O. Box 1087
Decatur, Georgia 30031
414/636-3704

Vice Chairman for Alcoholism
Tom Cooper, Commissioner
Newaygo County
P.O. Box 245
White Cloud, Michigan 49349
616/689-6656

Chairman for Education
Dick Fischer, Commissioner
Orange County
P.O. Box 1393
Orlando, Florida 32802
305/420-3291

Vice Chairman for Education
Ralph Rentz, Police Juror
Webster Parish
402 East Todd Street
Minden, Louisiana 71055
318/377-7052

Chairman for Health Resources
Harold Colburn, M.D., Freeholder
Burlington County
47 Wagon Bridge Run
Morristown, New Jersey 08057
609/267-3300

Vice Chairman for Health Resources
Mark Ravenscraft, Commissioner
Summit County
53 East Center Street
Akron, Ohio 44308
216/379-5005

Chairman for Health Services
William Gannon, Commissioner
Bradford County
Courthouse
Towanda, Pennsylvania 18548
717/265-9137

Vice Chairman for Health Services
Ed Lobacki, Commissioner
Hillsborough County
Lobacki Drive
Peterborough, New Hampshire 03458
603/622-9713

Chairman for Higher Education
Elizabeth Cofield, Commissioner
Wake County
Courthouse
Raleigh, North Carolina 27857
919/755-6160

Vice Chairman for Higher Education
Ruth Gedwardt, Supervisor
Racine County
831 College Avenue
Racine, Wisconsin 53405
414/632-6141

Chairman for Mental Health
Frank Raflo, Supervisor
Loudoun County
P.O. Box 448
Leesburg, Virginia 22075
703/777-2265

Vice Chairman for Mental Health
Delphine Janusz, Chairman
Brown County Board of
Commissioners
1004 South Jay
Aberdeen, South Dakota 57401
605/225-6190

Chairman for Rural Health
G. Murray Webb, Commissioner
Washington County
253 South 600 East
St. George, Utah 84770

Vice Chairman for Rural Health
William Carlson, Executive Director
Fairfield County
P.O. Box 216
Winnsboro, South Carolina 29180
803/635-3315

Chairman for National Health Insurance
Pete Mirelez, Commissioner
Adams County
Fourth and Bridge Streets
Brighton, Colorado 80601
303/659-2120

Vice Chairman for National Health Insurance
Sandra Smoley, Supervisor
Sacramento County
827 Seventh Street
Sacramento, California 95814
916/440-5471

Continuing (One Year)

R. R. Grieve, Councilman
King County
Courthouse
Seattle, Washington 98104
206/344-3447

Bert A. Hall, Commissioner
Guildford County
P.O. Box 3427
Greensboro, North Carolina 27402
919/272-7116

W. W. Kemmerer, Jr., M.D., Director
Galveston County Health
Department
P.O. Box 939
La Marque, Texas 77568
713/938-7221

Eugene Kilgore, Supervisor
Scott County
Estil Heights
Gate City, Virginia 24251
703/386-6255

J. Brett Lazar, M.D., Health Officer
Montgomery County Health
Department
2350 Research Boulevard
Rockville, Maryland 20850
301/840-2616

Leroy T. McAllister, Supervisor
King William County
Box 140, Triple Oaks
Aylett, Virginia 23009
804/994-2475

Harry Hufford, Chief Administrative
Officer
Los Angeles County
500 West Temple Street
Los Angeles, California 90012
213/974-1101

Bernard Smith, Chairman
Sioux County Board
1514 Avenue I
Hawarden, Iowa 51023
712/552-1161

Peter G. Stewart, County Counsel
Essex County
Hall of Records
Newark, New Jersey 07102
201/961-7075

Two Year Term

Peter J. Lindemann, Chairman
Coconino County Board of
Supervisors
Courthouse
Flagstaff, Arizona 86001
602/774-5011

Frank Panarisi, Principal Assistant
San Diego County Chief
Administrative Office
1600 Pacific Highway
San Diego, California 92101
714/236-2722

Lawrence Hart, M.D., Director
Santa Barbara County Health
Care Services
4440 Calle Real
Santa Barbara, California 93110
805/966-1611

Donald Hillman, Chairman
Tulare County Board
Courthouse
Visalia, California 93257
209/733-6011

Jim Crews, Commissioner
Leon County
Courthouse
Tallahassee, Florida 32301
904/224-4710

Howard Marsellus
Councilman
East Baton Rouge Parish
P.O. Box 541
Baton Rouge, La. 70802
504/389-3100

Patrick J. Johnson, Commissioner
Macomb County
Mt. Clemens, Michigan 48043
313/469-5125

Alex Dutko, Commissioner
Macomb County
Court Building
Mt. Clemens, Michigan 48043
313/469-5125

Dr. Joseph R. Montante,
Commissioner
Oakland County
1200 North Telegraph Road
Pontiac, Michigan 48053
313/858-0100

William Ready, County Attorney
Lauderdale County
P.O. Box 927
Meridian, Mississippi 39301
601/693-2951

John R. "Bouncer" Sena,
Commissioner
Santa Fe County
P.O. Box 276
Santa Fe, New Mexico 87501
505/983-8223

John J. Dowling, M.D.,
Commissioner of Health
Nassau County
240 Old Country Road
Mineola, New York 11501
413/535-4660

Marcelle Milloway, Commissioner
Cabarrus County
2118 Lane Street
Kannapolis, North Carolina 28081
704/933-2918

Howard Werner, Commissioner
Auglaize County
113 North Perry Street
St. Marys, Ohio 45885
419/394-4234

Gail E. Fitzhugh, Administrator
Black Hawk County
1410 West Dunkerton Road
Waterloo, Iowa 50701
319/291-2509

William Lopez, Commissioner
Larimer County
229 North Sherwood
Ft. Collins, Colorado 80521
303/482-3439

Clifford L. Popp, Commissioner
McLeod County
525 Second Avenue, S.W.
Hutchinson, Minnesota 55350
612/896-2252

Ray Eckes, Commissioner
Nicollet County
425 Wheeler Avenue
North Mankato, Minnesota 56001
507/345-3235

W. Davis Fort, M.D., Chairman
Stanly County Board
of Commissioners
201 South Second Street
Albermarle, North Carolina 28001
704/983-2181

David K. Bausch, County
Executive
Lehigh County
252 North Seventh Street
Allentown, Pennsylvania 18102
215/432-3355

Johnnie M. Smith, Councilman
Greenville County
P.O. Box 406
Greenville, South Carolina 29602
803/271-9695

Mose Pleasure, Jr., Director
Shelby County Health
and Public Service
160 Mid-American Mall
Memphis, Tennessee 38103
901/528-3274

David L. Duax, Supervisor
Eau Claire County
207 Garfield Avenue
Eau Claire, Wisconsin 54701
715/835-6024

Robert D. May, M.D.
Health Officer
Pasco County Health Department
610 Fourth Avenue
New Port Richey, Florida 33552
813/849-2084

Home Rule and Regional Affairs



Davin

Chairman
Fran Davin, Chairman
Hillsborough County Board of
Commissioners
P.O. Box 1110
Tampa, Florida 33601
813/272-5735

Vice Chairman
William Murphy, County Executive
Rensselaer County
Courthouse
Troy, New York 12180
518/270-5000

**Chairman for Government
Reorganization**
John Mulroy, County Executive
Onondaga County
Courthouse
Syracuse, New York 13202
315/425-3516

**Vice Chairman for Government
Reorganization**
(To be filled)

**Chairman for Management
Assistance**
Arthur Sypek, County Executive
Mercer County
Box 1777
Trenton, New Jersey 08638
609/989-6517

**Vice Chairman for Management
Assistance**
Lucille V. Moore, Supervisor
San Diego County
Courthouse, Room 335
1600 Pacific Highway
San Diego, California 92101
714/236-2260

Chairman for Regional Affairs
Edwin Brubaker, Commissioner
Preble County
Courthouse
Eaton, Ohio 45320
513/456-3020

Vice Chairman for Regional Affairs
(To be filled)

All matters pertaining to home rule and regionalism, including issues dealing with structural, procedural and managerial county matters. In addition, the committee has the responsibility of oversight of the other steering committees. This oversight function is not a veto role, but rather a process of pointing out inconsistencies in NACo policy that may occur and accommodating alternatives by working out these inconsistencies with the appropriate steering committees.

Continuing (One Year)

Conrad Joyner, Supervisor
Pima County
5322 East Second Street
Tucson, Arizona 85711
602/792-8126

Martin Carr, Senior Deputy
Los Angeles County
Hall of Administration
Los Angeles, California 90012
213/974-5101

James B. McIlvaine, Commissioner
Kent County
P.O. Box 73
Magnolia, Delaware 19962
302/678-3100

Jewel John, Commissioner
Clarke County
P.O. Box 448
Athens, Georgia 30601
404/546-8330

Emmett Ryan, Supervisor
Pottawattamie County
227 South Sixth
Council Bluffs, Iowa 51051
712/328-5700

Earl Harrison, Councilman
East Baton Rouge Parish
3820 Plank Road
Baton Rouge, Louisiana 70805
504/775-4789

Lawrence Pernick, Commissioner
Oakland County
29315 Pine Tree Drive
Southfield, Michigan 48076
313/858-0100

Arnold Crabb, Chairman
Eddy County
Courthouse
Carlsbad, New Mexico 88220
505/887-2323

Betty A. Knudsen, Commissioner
Wake County
Box 550
Raleigh, North Carolina 27602
919/781-4334

Gordon L. Mulleneaux,
Administrator
Allegheny County
Courthouse
Pittsburgh, Pennsylvania 15219
412/355-4750

Jack Derryberry, Jr., Local Affairs
Coordinator
Davidson County
1138 Battery Lane
Nashville, Tennessee 37220
615/741-2714

Jack Tanner, Executive Director
Utah Association of Counties
10 West Broadway Street
Salt Lake City, Utah 84101
801/359-3241

Wilbert Halbach, Chairman
Fond du Lac County Board of
Supervisors
Route 1
Mt. Calvary, Wisconsin 53057
414/753-3253

Richard J. Markus, Chairman
Grant County
Route 1
Potosi, Wisconsin 53820
608/763-2332

Two Year Term

Don Smith, Assemblyman
Municipality of Anchorage
415 L Street
Anchorage, Alaska 99501
907/264-4433

Warren Boggess, Supervisor
Contra Costa County
1331 Concord Avenue
Concord, California 94520
415/372-4080

Robert Clement, Commissioner
Jefferson County
470 South Otis
Lakewood, Colorado 80226
303/922-2013

Stephen P. Clark, Mayor
Dade County
73 West Flagler Street
Miami, Florida 33144
305/579-5305

Lee Chira, Commissioner
Orange County
P.O. Box 1393
Orlando, Florida 32802
305/420-3291

Beverly Clay, Chairman
Sarasota County Board of
Commissioners
P.O. Box 8
Sarasota, Florida 33578
813/365-1000

Shirl K. Evans, Jr., Executive
Director
Association of Indiana Counties
317 Illinois Building
Indianapolis, Indiana 46204
317/632-7453

Andrew DeKraker, Chairman
Kent County Board
80 Murray SW.
Grand Rapids, Michigan 49508
616/774-3512

James Lanni, Commissioner
Oakland County
1200 North Telegraph Road
Pontiac, Michigan 48053
313/858-0100

Patrick M. Nowak, Deputy County
Executive
Oakland County
1200 North Telegraph Road
Pontiac, Michigan 48053
313/858-1209

John H. Peterson, Commissioner
Oakland County
1200 North Telegraph Road
Pontiac, Michigan 48053
313/858-0100

Alex Pilch, Commissioner
Wayne County
City-County Building
Detroit, Michigan 48226
313/224-0934

Robert Shaw, Commissioner
Mower County
108 Eighth Street N.E.
Austin, Minnesota 55912
507/433-5432

John G. Nesbo, Commissioner
Toole County
P.O. Box 411
Shelby, Montana 59474
406/434-5929

Roy L. Lowe, Manager
Person County
P.O. Box 1214
Roxboro, North Carolina 27573
919/599-9184

Don Moore, Jr., Judge
Hamilton County
Courthouse
Chattanooga, Tennessee 37402
615/757-2496

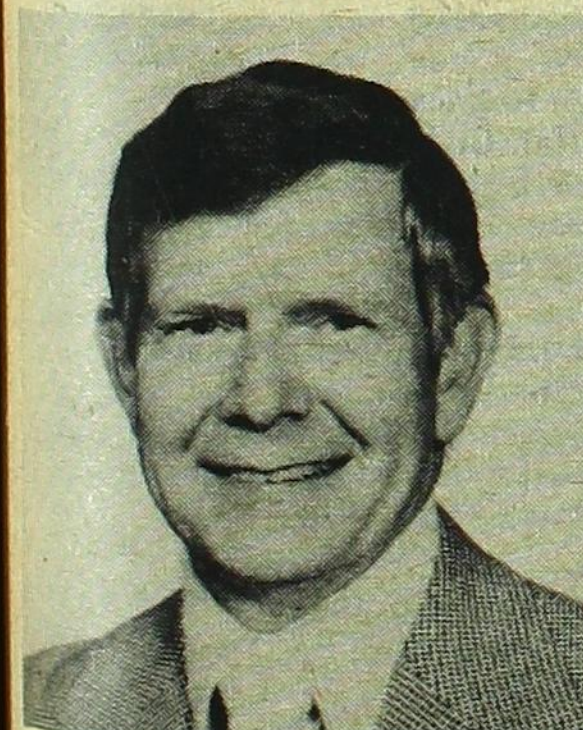
Cliff Tuck, Intergovernmental
Coordinator
Shelby County
160 Mid-America Mall
Memphis, Tennessee 38103
901/528-3297

Jim Barron, Commissioner
Yoakum County
Route 1, Box 56C
Plains, Texas 79355
806/456-4371

Karl R. Lyman, Commissioner
Utah County
Courthouse
Provo, Utah 84601
801/373-5510

Bernice Stern, Councilwoman
King County
516 Third Avenue
Seattle, Washington 98104
206/344-3475

Labor-Management Relations



Franke

Chairman
John Franke, Chairman
Johnson County Board
of Commissioners
Courthouse
Olathe, Kansas 66061
913/782-5000

All matters pertaining to employer-employee relations including personnel policy and practice; merit systems; equal employment opportunity; collective bargaining; negotiations; arbitration; mediation; retirement systems; occupational health and safety; workers compensation; and Intergovernmental Personnel Act programs.

Vice Chairman
Clyde R. George, Sr., Police Juror
St. Martin Parish
P.O. Box 156
Cade, Louisiana 70519
318/394-3712

Chairman for Pensions
(To be filled)

Vice Chairman for Pensions
Zearl Lancaster, Commissioner
Escambia County
P.O. Drawer 1591
Pensacola, Florida 32597
904/434-0326

**Chairman for Federal Program
Oversight**
Norma M. Felix, Clerk of Superior
Court
Pima County
111 West Congress
Tucson, Arizona 85701
602/792-8351

**Vice Chairman for Federal
Program Oversight**
Richard Fellman, Commissioner
Douglas County
1819 Farnam Street
Omaha, Nebraska 68102
402/444-7025

**Chairman for Compensation
Benefits**
James A. Krivitz, Supervisor
Milwaukee County
7509 West Silver Spring Drive
Milwaukee, Wisconsin 53218
414/273-4237

Labor-Management Relations

Vice Chairman for Compensation Benefits

Marcu Gray, Clerk and Recorder
Calhoun County
Courthouse
Marshall, Michigan 49068
616/781-9811

Chairman for Collective Bargaining

Fred Cooper, Supervisor
Alameda County
1221 Oak Street
Oakland, California 94612
415/874-5647

Vice Chairman for Collective Bargaining

Mark Wawro, Commissioner
Genesee County
Courthouse
Flint, Michigan 48504
313/766-8926

Continuing (One Year)

James P. Connors, Jr.,
Administrative Assistant
Winnebago County
Courthouse
Rockford, Illinois 61101
815/987-3000

Joseph St. Mary, Police Juror
Calcasieu County
414 North Simmon
Lake Charles, Louisiana 70601
318/436-0250

Philip Tierney, Legislative Counsel
Montgomery County
County Office Building
Rockville, Maryland 20850
301/279-1278

Richard J. Daly, Commissioner
Los Alamos County
P.O. Box 30
Los Alamos, New Mexico 87544
505/662-4122

Frank Staglinano, Federal Aid
Coordinator
Camden County
Courthouse
Camden, New Jersey 08101
609/757-8186

John L. Bauer, Councilman
Greenville County
Route 2, Wellesley Way
Greenville, South Carolina 29607
803/298-2115

Jarrette Simmons, Vice Chairman
Wayne County Board of
Commissioners
599 Meadowbrook
Detroit, Michigan 48214
313/224-0908

Two Year Term

Randolph B. Rosencrantz, County
Administrative Officer
Baltimore County
Courthouse
Towson, Maryland 21204
301/494-2460

Mary Kendall, Commissioner
Newaygo County
216 South Woods
Fremont, Michigan 49412
616/924-3515

Thomas Presnell, Commissioner
Wayne County
City-County Building
Detroit, Michigan 48226
313/224-0878

Edward K. Michalski, Commissioner
Wayne County
City-County Building
Detroit, Michigan 48226
313/224-0878

Jeff Spartz, Commissioner
Hennepin County
Government Center
Minneapolis, Minnesota 55487
612/348-3085

Edward Gusty, Commissioner
of Personnel
Onondaga County
County Office Building
Syracuse, New York 13202
315/425-3537

Francis E. Szollosi, Commissioner
Lucas County
3204 Sutton Drive
Toledo, Ohio 43616
419/691-5013

Robert J. Masters, Attorney at Law
Beaver County
Courthouse
Beaver, Pennsylvania 15009
412/728-5700

Jerry A. George, Commissioner
Anderson County
107 West Price Lane
Oak Ridge, Tennessee 37830
615/483-3711

Leland D. Stephenson, Deputy
County Executive
Santa Clara County
Government Center
San Jose, California 95110
408/299-3223

William J. Feldmeier, Budget
Director
Maricopa County
111 South Third Avenue
Phoenix, Arizona 85003
602/262-3315

Joash Paul, Supervisor
Stanislaus County
5500 Maze Boulevard
Modesto, California 95351
209/526-6501

Richard E. Watson, Executive
Director
County Supervisors Association of
California
11th and L Building, Suite 201
Sacramento, California 95814
916/441-4011

William H. Gregory, Commissioner
Lake County
1421 Mt. Massive
Leadville, Colorado 80461
303/486-0780

Henry Folsom, President
New Castle County
800 French Street
Wilmington, Delaware 19801
302/571-7520

Ernst Kloppstein, Supervisor
Walworth County
Rural Route 1, Box 22
Genoa City, Wisconsin 53128
608/279-5580

David M. Cox, District Attorney
Penobscot County
97 Hammond Street
Bangor, Maine 04401
207/947-4744

T. Udell Moore, Judge
El Paso County
Courthouse
El Paso, Texas 79901
915/543-2818

William R. Moore, Supervisor
Campbell County
Route 3, Box 138
Lynchburg, Virginia 24504
804/846-4815

Donald G. Phelps, County
Administrative Officer
King County
Courthouse
Seattle, Washington 98204
206/344-3824

Howard H. Pryor, Commissioner
Okanogan County
Route 1, Box 55
Brewster, Washington 98812
509/422-3521



Fisher

Chairman
Gerald Fisher, Chairman
Albemarle County Board
of Supervisors
R5 Sheffield Road, West Leigh
Charlottesville, Virginia 22901
804/296-5822

Vice Chairman
(To be filled)

Chairman for Land Resources
Elizabeth Salmon, Supervisor
Dane County
614 South Segoe
Madison, Wisconsin 53711
608/266-4121

Vice Chairman for Land Resources
Allen Arthur, Commissioner
Orange County
P.O. Box 1393
Orlando, Florida 32802
305/420-3122

Land Use

All matters pertaining to the use of land resources, including comprehensive planning; coastal zone management; growth management; energy facility siting; recreation; regional issues; federal role in land use; state enabling legislation; and techniques for managing growth.

Chairman for Coastal Zone Management
Karen E. Gottovi, Commissioner
New Hanover County
Route 3, Box 344F
Wilmington, North Carolina 28403
919/256-4849

Vice Chairman for Coastal Zone Management
Don Brewer Jr., Councilman
Duval County
City Hall
Jacksonville, Florida 32202
904/633-3700

Chairman for Recreation
Lloyd Houle, Chairman
Lake County Board
of Commissioners
19 Hays Circle
Silver Bay, Minnesota 55614
218/834-2254

Vice Chairman for Recreation
B. Maxine Albers, Commissioner
Mesa County
P.O. Box 897
Grand Junction, Colorado 81501
303/243-9200

Chairman for Agricultural Land Preservation
Ruth Keeton, Councilwoman
Howard County
George Howard Building
Ellicott City, Maryland 21043
301/992-2001

Vice Chairman for Agricultural Land Preservation
Herb Cowhick, Commissioner
Faulk County
Cresbard, South Dakota 57435
605/324-3302

Continuing (One Year)

Bernard Marsh, Assemblyman
Anchorage Borough
2926 Drake Drive
Anchorage, Alaska 99504
907/264-4433

Carroll Fader, Mayor
Ketchikan Gateway Borough
344 Front Street
Ketchikan, Alaska 99901
907/225-6151

Lee Taylor, Supervisor
San Diego County
County Administration Center
San Diego, California 92101
714/236-3279

Joseph Conaway, Administrator
Sussex County
P.O. Box 589
Georgetown, Delaware 19947
302/856-7702

Lorada Cilek, Supervisor
Johnson County
Courthouse
Iowa City, Iowa 52240
319/338-2321

W.K. Womack, Police Juror
Webster Parish
Lake Road
Heflin, Louisiana 71039
318/377-0518

Marion J. McCoy, Physical Growth
Coordinator
Baltimore County
Courthouse
Towson, Maryland 21204
301/494-3100

William B. Amonett, Councilman
Prince George's County
County Administration Building
Upper Marlboro, Maryland 20870
301/952-3820

Harold Vanlerberghe, Commissioner
Delta County
504 South 11th Street
Escanaba, Michigan 49829
906/786-1660

Virgil Olson, Commissioner
Kandiyohi County
108 East Litchfield Avenue
Wilmar, Minnesota 56201
612/235-3158

Fred Hehner, Supervisor
Buffalo County
Courthouse
Kearney, Nebraska 68847
308/237-5981

E.J. Edge, Jr., Commissioner
Cumberland County
Route 7, Box 166
Fayetteville, North Carolina 28308
919/483-8131

W.O. Hatfield, Judge
Bandera County
Courthouse
Bandera, Texas 78003
512/796-3897

Harold Kolb, Supervisor
Walworth County
114 Park Row
Lake Geneva, Wisconsin 53147
414/248-4357

Land Use

Two Year Term

Roscoe Simmons, Commissioner
Calhoun County
Courthouse
Anniston, Alabama 36201
205/236-3521

Charles A. Guinn, Director
Pinal County Planning
Department
P.O. Box D
Florence, Arizona 85232
602/868-5801

Dick Aubry, Chairman
Rock Island County Board
1504 Third Avenue
Rock Island, Illinois 61201
309/786-4451

William Paskey, Jr., President
Kent County Levy Court
RD 1, Box 420
Ferron, Delaware 19943
302/678-3100

Ambrose Cahalan, Supervisor
Cerro Gordo County
220 North Washington
Mason City, Iowa 50401
515/421-3099

Robert Neis, Commissioner
Douglas County
Courthouse
Lawrence, Kansas 66044
913/841-7700

Lewis T. Roberts, Assistant Chief
Administrative Officer
Montgomery County
100 Maryland Avenue
Rockville, Maryland 20850
301/279-1216

A. L. Harvey, President
Madison Parish Police Jury
Route 3, Box 182
Tallulah, Louisiana 71282
318/574-0845

Clifton Aucoin, Police Juror
Iberia Parish
P.O. Box 970
New Iberia, Louisiana 70560
318/365-8246

Clyde Donnell, Supervisor
Warren County
101 Sunnyside Drive
Vicksburg, Mississippi 39180
601/636-4415

David G. Hartlove, Jr.,
Councilman-at-large
Prince George's County
County Administration Building
Upper Marlboro, Maryland 20870
301/952-3771

Ann Bestor, Director of Records
Jackson County
415 East 12th Street
Kansas City, Missouri 64106
816/881-3194

Ted Lopuszynski, Commissioner
Yamhill County
Courthouse
McMinnville, Oregon 97128
503/472-9371

John Spellman, County Executive
King County
516 Third Avenue
Seattle, Washington 98104
206/344-4100

Ed A. Miller, Commissioner
Big Horn County
Big Horn, Montana 59010
406/342-5251

Ray B. Luchini, Chairman
Dona Ana County Commission
Courthouse
Las Cruces, New Mexico 88001
505/523-5634

William O. Thomas, Director
Syracuse-Onondaga County
Planning Commission
421 Montgomery
Syracuse, New York 13202
315/425-2611

Don Willhoit, Commissioner
Orange County
203 Lexington Road
Chapel Hill, North Carolina 27514
919/933-5507

Graham M. Skea, Commissioner
Department of Parks, Recreation
and Conservation
Orange County
RD 3, Route 416
Montgomery, New York 12549
914/457-3111

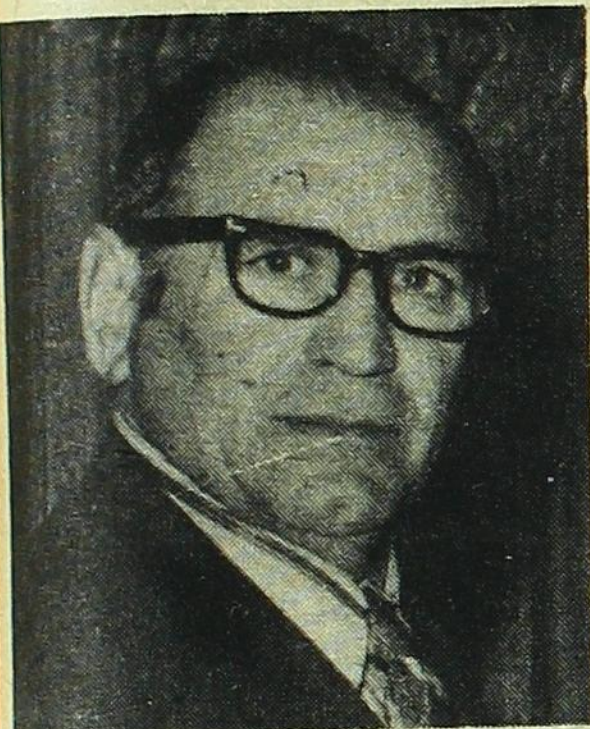
James F. Patterson, Commissioner
Geauga County
Courthouse Annex
Chardon, Ohio 44024
216/564-7131

Roger Massie, Commissioner
Miami County
Miami County Safety Building
Troy, Ohio 45373
513/335-8341

Raymond G. Herr, Commissioner
Lancaster County
Courthouse
Lancaster, Pennsylvania 17602
717/299-8300

Harold Lambert, Director of
Planning and Zoning
Jackson County
306 West Kansas Avenue
Independence, Missouri 64050
816/881-4566

Public Lands



Buzianis

All matters relating to federally owned public lands including tax immunity programs and federal land management programs.

Chairman
George Buzianis, Commissioner
Tooele County
Courthouse
Tooele, Utah 84074
801/882-5550

Vice Chairman
Dale Sowards, Commissioner
Conejos County
Courthouse
Manassa, Colorado 81129
303/843-5255

Chairman for Payments-in-Lieu
O. G. "Clem" Clemons,
Commissioner
Stevens County
Box M
Kettle Falls, Washington 99141
509/684-4301

Vice Chairman for Payments-in-Lieu
Richard Davis, Mayor
City of Portsmouth
City Hall
Portsmouth, Virginia 23704
804/393-8641

Chairman for Bureau of Land
Management
James Karam, Jr., Supervisor
Pinal County
P.O. Box 827
Florence, Arizona 85232
602/868-8501

Vice Chairman for Bureau of Land
Management
Pete Bengochea, Commissioner
Humboldt County
Courthouse
Winnemucca, Nevada 89445
702/623-3130

Chairman for National Forests
Dale White, Judge
Harney County
Courthouse
Burns, Oregon 97720
503/573-6641

Vice Chairman for National Forests
(To be filled)

Chairman for National Parks
Barbara Crowley, Supervisor
Tehama County
Route 1, Box 580
Red Bluff, California 96080
916/527-4655

Vice Chairman for National Parks
George W. Landford, Commissioner
Cobb County
P.O. Box 649
Marietta, Georgia 30061
404/422-2320

Continuing (One Year)

David Leinsdorf, Commissioner
Gunnison County
223 Sophia Avenue
Crested Butte, Colorado 81224
303/349-6540

Roland Derrickson, Planner
Sussex County
Box 407
Georgetown, Delaware 19947
302/856-7702

Mike Mitchell, Commissioner
Okaloosa County
Courthouse
Crestview, Florida 32536
904/682-2711

Ernest Barrett, Chairman
Cobb County Board of
Commissioners
P.O. Box 649
Marietta, Georgia 30060
404/422-2320

Tylon Blanton, Police Juror
Webster Parish
P.O. Box 703
Springhill, Louisiana 71075
318/377-3183

Tony Hiesberger, Executive Director
Missouri Association of Counties
P.O. Box 234
Jefferson City, Missouri 65101
314/634-2120

William Brooks, Commissioner
Sarpy County
1210 Golden Gate Drive
Papillion, Nebraska 68046
402/339-3225

Henry W. Metzger, Director
Burlington County Board of
Freeholders
49 Rancocas Road
Mt. Holly, New Jersey 08060
609/267-3300

Brian J. Boyle, Commissioner
Cowlitz County
Courthouse
Kelso, Washington 98626
206/577-3020

J. J. Peattie, Assistant County
Manager
Maricopa County
3225 West Durango
Phoenix, Arizona 85009
602/262-3571

George L. Tucker, Commissioner
Otero County
P.O. Box 1749
Alamogordo, New Mexico 88310
505/437-7427

Harold Harris, Judge
Bell County
Courthouse
Belton, Texas 76513
817/939-3521

James Sterling, Chairman
Mohave County Board of
Supervisors
P.O. Box 1147
Lake Havasu City, Arizona 86403
602/855-4488

Elsie B. Thayer, Treasurer
Stevens County
P.O. Box 70
Colville, Washington 99114
509/684-4301

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Horry County
Courthouse
Conway, South Carolina 29526
803/248-6247

Cal Black, Commissioner
San Juan County
Courthouse Box 338
Monticello, Utah 84535
801/587-2232

George Carlon, Commissioner
Lake County
P.O. Box 908
Lakeview, Oregon 97630
503/947-2421

Public Lands

Two Year Term

Arch Mahan, Supervisor
Mono County
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Mammoth Lakes, California 93456
714/935-4505

Jack Petitti, Commissioner
Clark County
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Las Vegas, Nevada 89101
702/384-3579

Glen Stutzman, Commissioner
Park County
648 Meadow Court
Powell, Wyoming 82435
307/754-3841

Merl Leonard, Chairman
Twin Falls County Commissioners
P.O. Box 126
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Lloyd E. Neseth, Administrator
Itasca County
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Grand Rapids, Minnesota 55744
218/326-9628

Roy Hirai, Judge
Malheur County
Courthouse
Vale, Oregon 97918
503/473-3123

Lloyd St. Pierre, Chairman
Pennington County Board of
Commissioners
2948 West St. Anne
Rapid City, South Dakota 57701
605/394-2171

William Hays, Executive Assistant
to the Mayor
Shelby County
160 Mid-America Mall, Suite 850
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901/528-3511

Artell Suitter, Commissioner
Bonneville County
605 North Capital
Idaho Falls, Idaho 83401
208/529-1360

Jim Rannels, Commissioner
Big Horn County
Box 51
Hyattsville, Wyoming 82428
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Inyo County
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Bishop, California 93514
714/878-2411½

Chester Watson, Commissioner
Moffat County
P.O. Box 345
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303/824-5484

Charles Tollander, Chairman
Burnett County Board of
Supervisors
Rural Route #1
Webster, Wisconsin 54893
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Bill McCuen, Judge
Garland County
Courthouse
Hot Springs, Arkansas 71901
501/321-2819

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Gila County
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Globe, Arizona 85501
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George Akahane, Councilmember
City and County of Honolulu
Honolulu, Hawaii 96813
808/523-4000

Frank Guay, Commissioner
Flathead County
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406/755-5300

Loryn Ross, Chairman
Duchesne County Board of
Commissioners
Myton, Utah 84052
801/738-5722

George Calvert, Commissioner
Josephine County
Courthouse, Room 154
Grants Pass, Oregon 97526
503/476-8881

Ernie Brannon, Chairman
Anchorage Borough Assembly
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907/265-5376

Don Gilman, Mayor
Kenai-Peninsula Borough
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Soldotna, Alaska 99669
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Portsmouth City
P.O. Box 820
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804/393-8641



Parke

Taxation and Finance

All matters pertaining to the financial resources of counties; federal fiscal assistance; municipal borrowing; county revenues; federal budget; federal grants; and tax reform.

Chairman
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Vice Chairman
Ralph Diedrich, Supervisor
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714/834-6200

Chairman for State and Local Borrowing
Robert Crawford, Judge
Robertson County
Courthouse
Springfield, Tennessee 37172
615/384-2476

Vice Chairman for State and Local Borrowing
Michael J. Hayes, Freeholder
Camden County
Courthouse
Camden, New Jersey 08101
609/757-8178

Chairman for Tax Policy
(To be filled)

Vice Chairman for Tax Policy
Bob Honts, Commissioner
Travis County
6202 Highland Hills Drive
Austin, Texas 78731
512/476-7162

Chairman for Grants Administration
Charles Worthington, County Executive
Atlantic County
Guarantee Trust Building
Atlantic City, New Jersey 08401
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Vice Chairman for Grants Administration
Frederick Wilson, Police Juror
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Continuing (One Year)

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Peoria County Board
Courthouse
Peoria, Illinois 61602
309/672-6056

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815/965-7721

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Jefferson Parish
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Metairie, Louisiana 70002
504/834-7700

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Anne Arundel County
Arundel Center
Annapolis, Maryland 21401
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James P. Mitchell, Director of
Revenue
Jackson County
Courthouse
Kansas City, Missouri 64106
816/881-3339

Ruby Hays, Assessor
Furnas County
Courthouse
Beaver City, Nebraska 68926
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Ogden, Utah 84403
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Two Year Term

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Little River County
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Ashdown, Arkansas 71822
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Wailuku
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Taxation and Finance

Two Year Term

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Council Bluffs, Iowa 51501
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Calhoun County
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Marshall, Michigan 49068
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Caroline Skupny, Commissioner
Macomb County
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Courthouse
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507/433-2077

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406/278-3543

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Camden County
South Mills, North Carolina 27976
919/771-2672

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Route 5
Elizabeth City, North Carolina 27909
919/771-2491

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704/374-2472

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216/623-7180

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Administrator
Lorain County
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Elyria, Ohio 44035
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West Chester, Pennsylvania 19380
215/431-6100

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814/456-8851

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Salt Lake, Utah 84111
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Milwaukee, Wisconsin 53233
414/278-4233

Philip H. Storck, Supervisor
Waukesha County
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Menominee Falls, Wisconsin 53051
414/251-6144



Murphy

Chairman
Dan Murphy, Executive
Oakland County
Courthouse
Pontiac, Michigan 48053
313/585-0484

Vice Chairman
Jim Flaherty, Chairman
Allegheny County Board
of Commissioners
Pittsburgh, Pennsylvania 15219
412/355-5303

Chairman for Airports
Gerald Thompson, Commissioner
Broward County
Ft. Lauderdale, Florida 33301
305/765-5127

Vice Chairman for Airports
Katie Dusenberry, Supervisor
Pima County
131 West Congress
Tucson, Arizona 85701
602/792-8126

Chairman for Bridges
Robert Peirce, Jr., Commissioner
Allegheny County
Courthouse
Pittsburgh, Pennsylvania 15219
412/355-5303

Vice Chairman for Bridges
Clyde Anderson, Commissioner
El Paso County
212 City-County Building
El Paso, Texas 79901
915/543-2818

Transportation

All matters pertaining to comprehensive transportation planning; highway improvements; highway safety; public transit; airport development; railroads; waterways; research and development of new modes of transportation; and improvements in present transportation systems.

Chairman for Highways
Tom Lowe, Commissioner
Fulton County
165 Central Avenue S.W.
Atlanta, Georgia 30303
404/572-2000

Vice Chairman for Highways
John D. Sutton, President
Reno County Board
of Commissioners
Courthouse
Hutchinson, Kansas 67501
316/622-4411

Chairman for Highway Safety
John Ault, Commissioner
Wood County
Courthouse
Bowling Green, Ohio 43402
419/352-6531

Vice Chairman for Highway Safety
Harrison R. Wilson, Commissioner
Lake County
Courthouse
Baldwin, Michigan 49304
616/745-4641

Chairman for Public Transportation
Ron Diridon, Supervisor
Santa Clara County
70 West Hedding Street
San Jose, California 95110
408/299-3924

Vice Chairman for Public Transportation
Joe Tecson, Commissioner
Cook County
33 North Dearborn Street
Chicago, Illinois 60602
312/263-0300

Chairman for Railroads
(To be filled)

Vice Chairman for Railroads
Roberta Leidner, Commissioner
Dane County
201 Lothrop Street
Madison, Wisconsin 52705
608/266-4121

Chairman for Rural Public Transportation
Richard E. Davies, Commissioner
Monongalia County
Courthouse
Morgantown, West Virginia 26505
304/292-0007

Vice Chairman for Rural Public Transportation
Donald F. Sehr, Supervisor
Johnson County
Courthouse Annex
Iowa City, Iowa 52240
319/338-2321

Continuing (One Year)

Ron Bean, Police Juror
Caddo Parish
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Shreveport, Louisiana 71101
318/686-3782

Dr. Bud Black, Commissioner
Gaston County
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Cherryville, North Carolina 28021
704/435-5189

Don E. Chase, Chairman
Box Elder County Board
of Commissioners
Courthouse
Brigham City, Utah 84302
801/723-3277

Lewis H. Entz, Commissioner
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Hooper, Colorado 81101
303/754-3780

Earl Gnan, Commissioner
Carver County
Norwood, Minnesota 55368
612/467-2989

Jack Griesenbeck, Judge
Bastrop County
Courthouse
Bastrop, Texas 78602
512/321-2579

Arthur R. Himsel, Commissioner
Hendricks County
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317/745-4072

Don Hostler, Director of Public
Works
Hall County
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308/382-2240

LeRoy H. Johnson, Commissioner
Anoka County
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Anoka, Minnesota 55303
612/757-6680

John E. Jordan, Commissioner
Hancock County
Courthouse
Seal Harbor, Maine 04675
207/667-9542

Bill Lane, Road Superintendent
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Deming, New Mexico 88030
505/546-2734

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Courthouse
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Kent County
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302/678-3100

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Transportation

Continuing (One Year)

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Director
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804/894-3330

Two Year Term

Daniel F. Casey, Supervisor
Milwaukee County
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414/278-4267

Charles Calghian, Commissioner
Macomb County
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Jackson County
3606 Wildwood Avenue
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517/788-4225

Oliver J. Domreis, Engineer
Multnomah County
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Louis Driggers, Commissioner
Manatee County
Courthouse
Bradenton, Florida 33505
813/748-4501

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Coordinator
Dade County
Courthouse
Miami, Florida 33130
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Maricopa County
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602/262-3611

Glen W. Flint, Commissioner
Davis County
Courthouse
Farmington, Utah 84025
801/295-2394

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516/420-5080

Ernest Geissler, Director
County Road Administration
Board
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206/753-6578

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318/332-2124

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804/288-7313

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Sid Quiwanga, Chairman
Osceola County Board
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Chouteau County
Courthouse
Fort Benton, Montana 59442
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Stevens County
Courthouse
Morris, Minnesota 56267
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Jefferson County
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Birmingham, Alabama 35203
205/325-5142

Jerry Wilde, President
Tangipahoa Parish Police Jury
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Jungas

Welfare and Social Services

All matters pertaining to immediate and long-range welfare reform; income maintenance; administration of county welfare programs; older Americans; community action; and social services.

Chairman
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507/427-2621

Vice Chairman
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Lancaster County
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Doris Dealaman, Freeholder
Somerset County
Courthouse
Somerville, New Jersey 08876
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Vice Chairman for Aging
Ruth Shack, Commissioner
Dade County
Courthouse
Miami, Florida 33130
305/579-5128

Chairman for Income Maintenance
Forrest Campbell, Commissioner
Guilford County
Courthouse
Greensboro, North Carolina 27902
919/273-9457

Vice Chairman for Income Maintenance
Louis Heimbach, County Executive
Orange County
Government Center
Goshen, New York 10924
914/294-5151

Chairman for Social Services
Sylvia Watson, Commissioner
Jefferson County
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502/581-5893

Vice Chairman for Social Services
Minerva Johnican, Squire of the
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901/528-3131

Chairman for Rural Poverty
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209/944-2501

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Otis Pinkard, Commissioner
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205/727-5120

Continuing (One Year)

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Commissioner
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El Paso County General Assistance
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815/633-3683

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303/966-2251

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Peter Spaulding, Commissioner
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163 North Main Street
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Fond du Lac County
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414/583-3232

Two Year Term

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Welfare and Social Services

Two Year Term

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Environment and Energy.....	Mark Croke
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Labor-Management Relations.....	Bruce Talley
Land Use.....	Robert Weaver
Public Lands.....	Jim Evans
Taxation and Finance.....	Elliott Alman
Transportation.....	Tom Bulger
Welfare and Social Services.....	Aliceann Fritschler
Task Force on the Arts.....	Linda Church
Indian Affairs Committee.....	Linda Bennett
Rural Affairs Committee.....	Elliott Alman
Science and Technology Task Force.....	Sally Rood
Urban Affairs Committee.....	John Murphy



Del Bello

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 County Office Building
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 914/682-2222

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 Los Angeles, California 90012
 213/974-2222

Thomas Riley, Chairman
 Orange County Board of Supervisors
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 714/834-3100

Urban Affairs Committee

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 Trenton, New Jersey 08607
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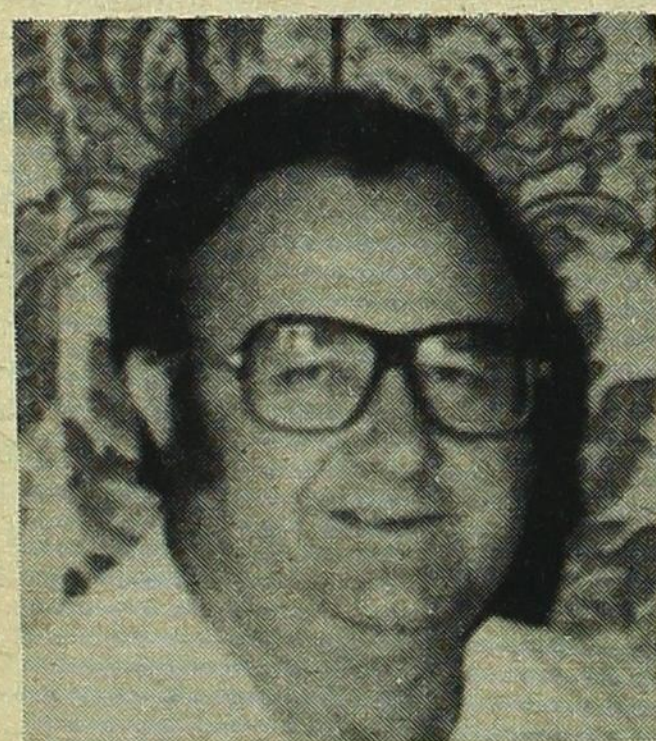
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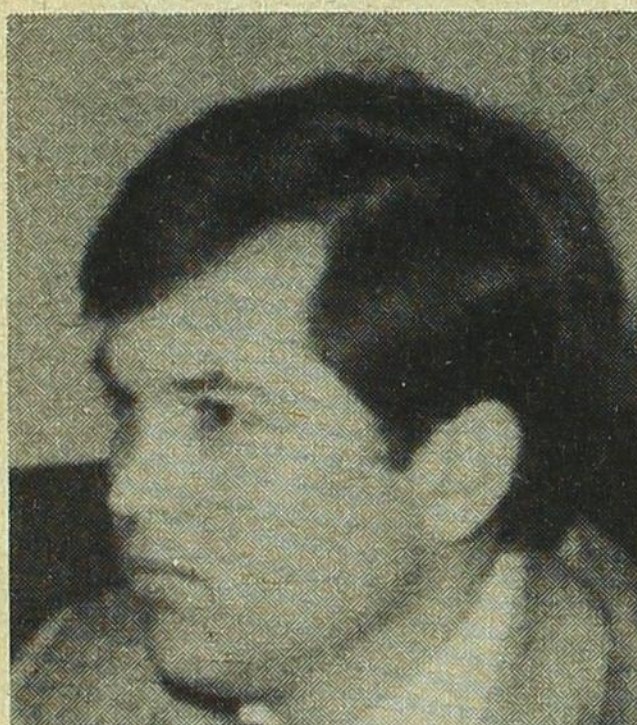
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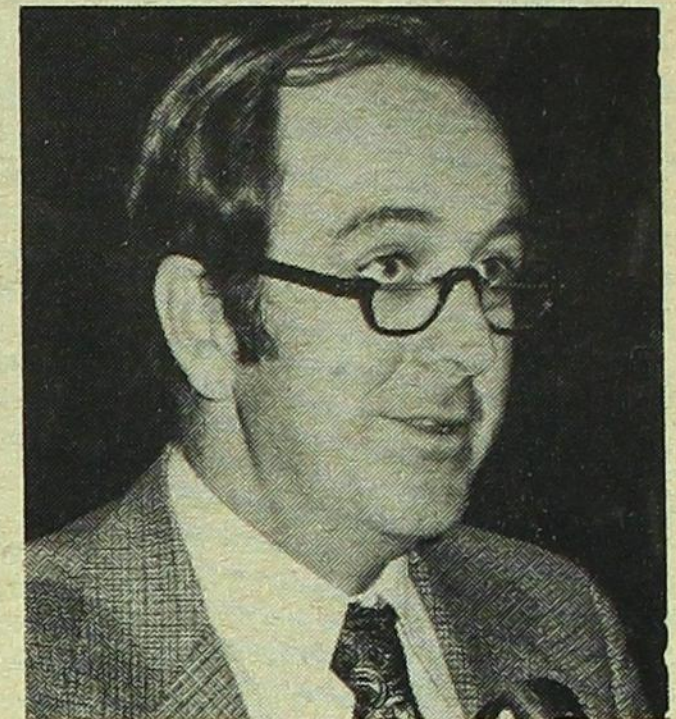
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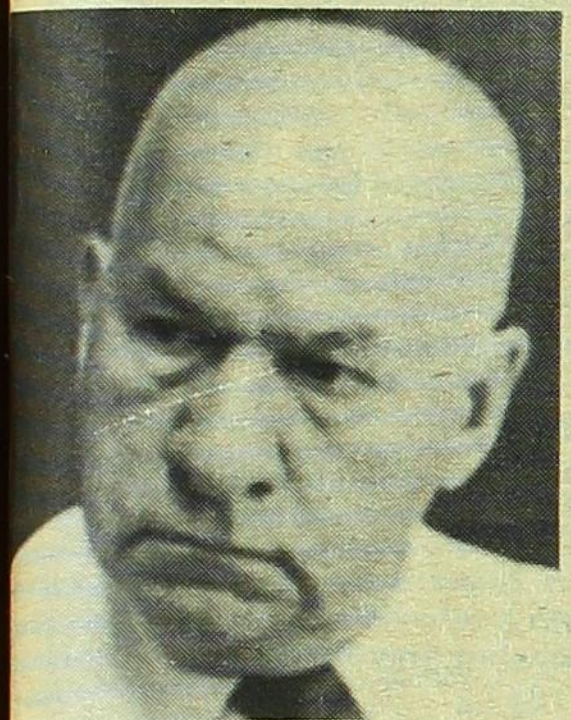
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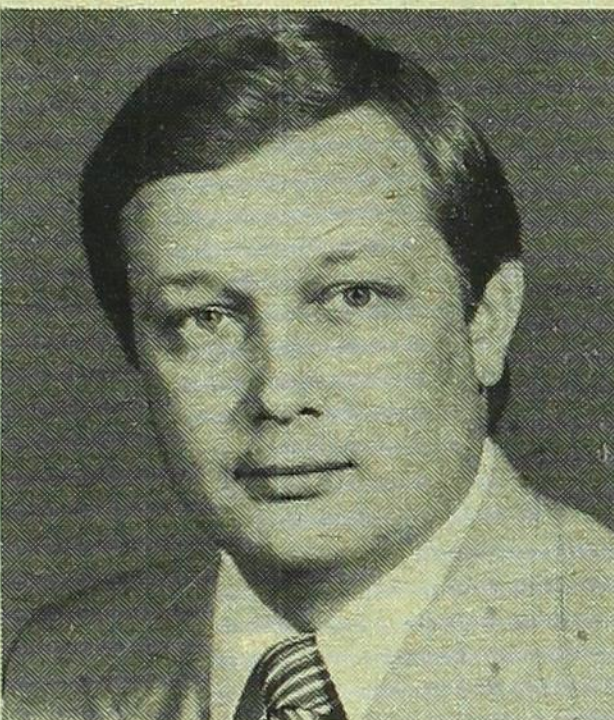
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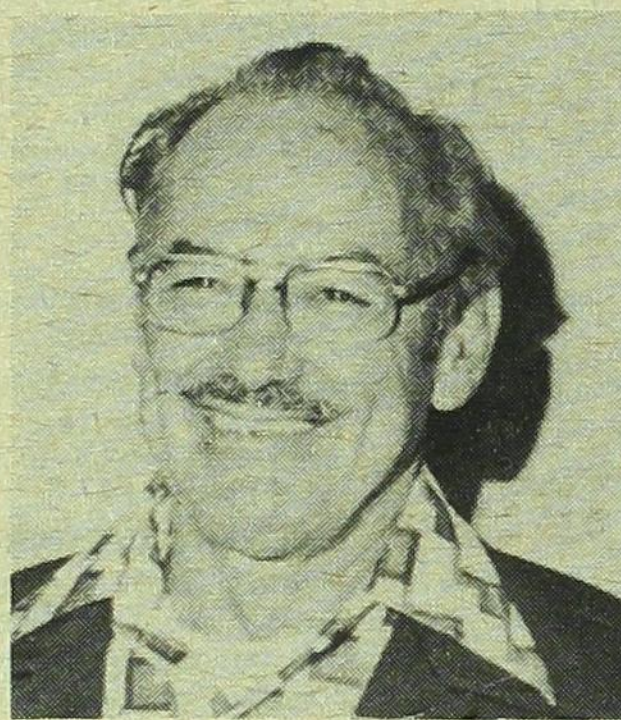
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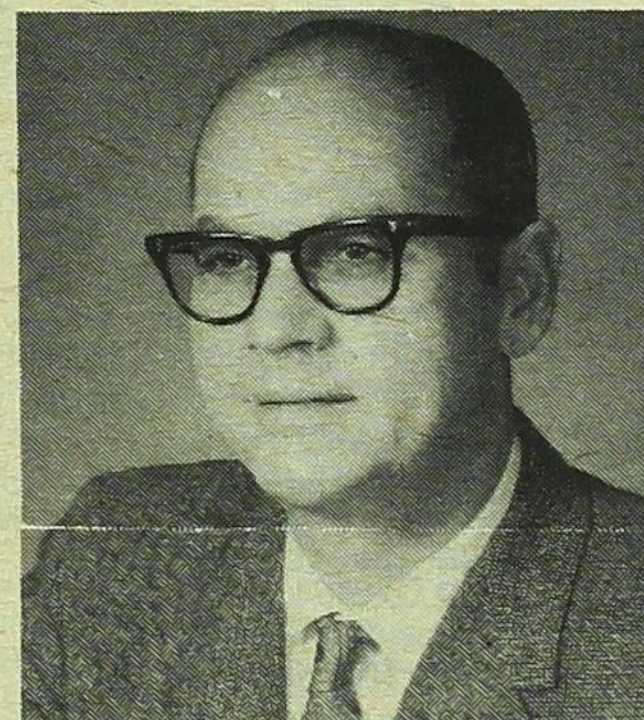
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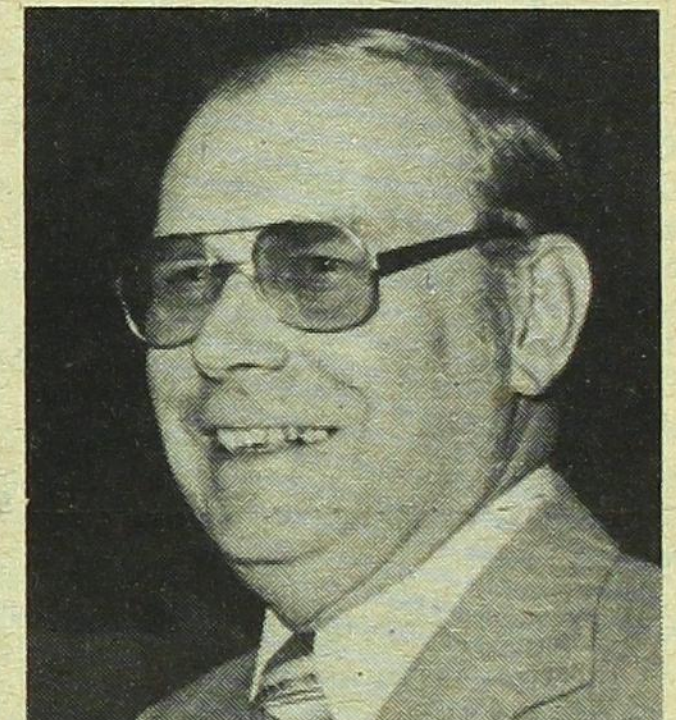
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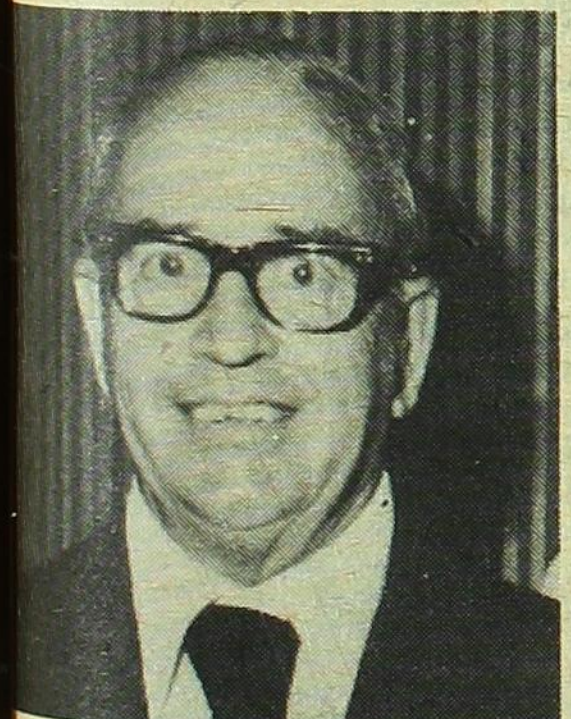
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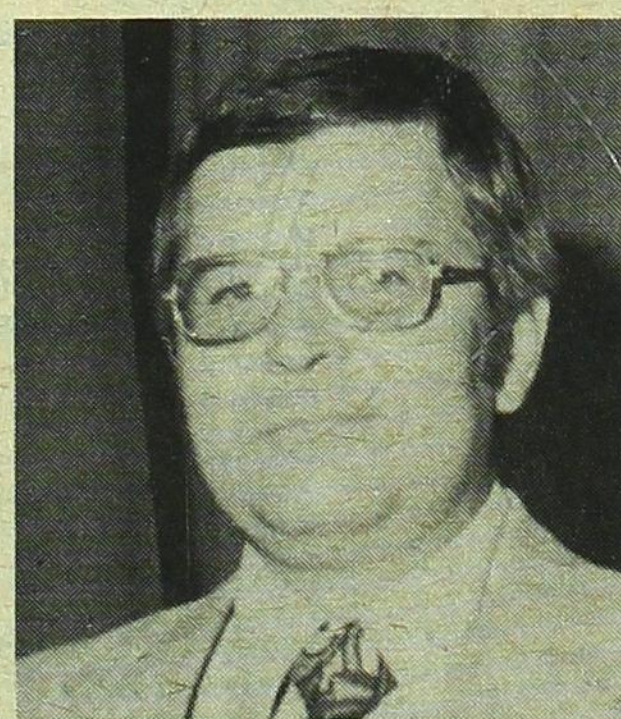
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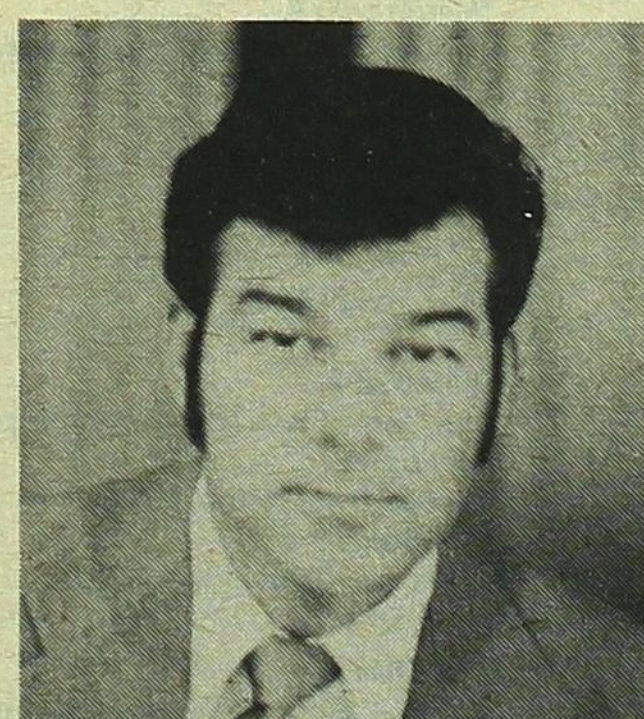
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(913) 233-2271

KENTUCKY

Kentucky Association of Counties
Fred Creasey
Executive Director
P.O. Box 345
Frankfort, Kentucky 40601
(502) 223-7668

LOUISIANA

Police Jury Association of Louisiana
James T. Hays
Executive Secretary
1401 Foss Drive
Baton Rouge, Louisiana 70802
(504) 343-2835

MAINE

Maine County Commissioners Association
Roland D. Landry
Executive Secretary
2 Turner St.
Auburn, Maine 04210
(207) 782-6131

MARYLAND

Maryland Association of Counties, Inc.
Wallace E. Hutton
Executive Director
169 Conduit St.
Annapolis, Maryland 21401
(301) 268-5884

MASSACHUSETTS

County Commissioners' and Sheriffs' Association of Massachusetts
John J. Bowes
President
Main St.
Barnstable, Massachusetts 02630
(617) 362-3252

MICHIGAN

Michigan Association of Counties
A. Barry McGuire
Executive Director
319 W. Lenawee St.
Lansing, Michigan 48933
(517) 372-5374

MINNESOTA

The Association of Minnesota Counties
James Shipman
Executive Director
2305 Ford Parkway
55 Sherburne Ave.
St. Paul, Minnesota 55116
(612) 698-4212

MISSISSIPPI

Mississippi Association of Supervisors
A.J. Foster
Presidential Assistant
P.O. Box 1314
Jackson, Mississippi 39205
(601) 353-2741

MISSOURI

Missouri Association of Counties
Tony Hiesberger
Executive Director
P.O. Box 234
Jefferson City, Missouri 65101
(314) 634-2120

MONTANA

Montana Association of Counties
R. Dean Zinnecker
Executive Director
1802 11th Ave.
Helena, Montana 59601
(406) 442-5209

State associations represent their counties in state capitols. These associations also provide training, consultation and technical assistance to help counties more efficiently and effectively serve their citizens. Currently, there are 50 state

NEBRASKA

Nebraska Association of County Officials
Jack Mills
Executive Director
103 Executive Building
521 S. 14th St.
Lincoln, Nebraska 68508
(402) 474-3328

NEVADA

Nevada Association of County Commissioners
Thalia M. Dondero
Executive Secretary
Clark County Courthouse
200 E. Carson St.
Las Vegas, Nevada 89011
(702) 385-1200

NEW HAMPSHIRE

New Hampshire Association of Counties
Peter J. Spaulding
Executive Secretary
163 N. Main St.
Concord, New Hampshire 03301
(603) 228-0331

NEW JERSEY

New Jersey Association of Counties
Jack Lamping
Executive Director
Suite 3-B
120 Sanhican Drive
Trenton, New Jersey 08618
(609) 394-3467

NEW MEXICO

New Mexico Association of Counties
Philip Larragoite
Executive Director
P.O. Box 1748
Santa Fe, New Mexico 87501
(505) 983-2101

NEW YORK

New York State Association of Counties
Edwin Crawford
Executive Director
150 State St.
Albany, New York 12207
(518) 465-1473

NORTH CAROLINA

North Carolina Association of County Commissioners
C. Ronald Aycock
Executive Director
P.O. Box 1488
Raleigh, North Carolina 27602
(919) 832-2893

NORTH DAKOTA

North Dakota Association of Counties
Ron Soderberg
Executive Secretary
P.O. Box 417
Bismarck, North Dakota 58501
(701) 258-4481

OHIO

County Commissioners' Association of Ohio
A.R. Maslar
Executive Director
M-58, Neil House
41 S. High St.
Columbus, Ohio 42315
(614) 221-5627

OKLAHOMA

Oklahoma County Commissioners Association
Harvey Weichel
Secretary-Treasurer
c/o Washita County Commissioners Colony, Oklahoma 73021
(405) 832-2284

OREGON

Association of Oregon Counties
P. Jerry Orrick
Executive Director
P.O. Box 12729
Salem, Oregon 97309
(503) 585-8351

PENNSYLVANIA

Pennsylvania State Association of County Commissioners
Jim Allen
Executive Director
301 Blackstone Building
112 Market St.
Harrisburg, Pennsylvania 17101
(717) 232-7554

SOUTH CAROLINA

South Carolina Association of Counties
Russell B. "Bo" Shetterly
Executive Director
808 SCN Center
1227 Main St.
Columbia, South Carolina 29201
(803) 252-7255

associations in the 48 states which have county governments. Some states have two associations serving the county interest. Like the National Association of Counties, the state associations link local, state and federal governments.

SOUTH DAKOTA

South Dakota Association of County Commissioners
Neal Strand
Executive Director
214 E. Capitol
Pierre, South Dakota 57501
(605) 224-8654

TENNESSEE

Tennessee County Services Association
Ralph J. Harris
Executive Director
226 Capitol Boulevard Building
Nashville, Tennessee 37219
(615) 242-5591

TEXAS

County Judges' and Commissioners' Association of Texas
Clyde C. Anderson
President
212 City-County Building
El Paso, Texas 79901
(915) 566-9795

Texas Association of Counties

Sam Clonts

Executive Director
P.O. Box 2131
Austin, Texas 78768
(512) 478-8753

UTAH

Utah Association of Counties
Jack Tanner
Executive Director
Suite 311
10 W. Broadway
Salt Lake City, Utah 84101
(801) 364-3583

VIRGINIA

Virginia Association of Counties
George R. Long
Executive Director
P.O. Box 6306
Charlottesville, Virginia 22906
(804) 973-7557

WASHINGTON

Washington Association of County Officials
Fred Saeger
Executive Director
Suite 307
105 E. Eighth Ave.
Olympia, Washington 98501
(206) 943-1812

Washington State Association of Counties

Jack Rogers

Executive Secretary
6730 Martin Way N.E.
Olympia, Washington 98506
(206) 491-7100

WEST VIRGINIA

West Virginia Association of County Officials
Gene Elkins
Executive Director
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1018 Kanawha Blvd. E.
Charleston, West Virginia 25301
(304) 346-0592

WISCONSIN

Wisconsin County Boards Association
Robert Mortensen
Executive Director
Number 200
122 W. Washington Ave.
Madison, Wisconsin 53703
(608) 266-6480

WYOMING

Wyoming County Commissioners Association
Norm Cable
Executive Director
P.O. Box 86
Cheyenne, Wyoming 82001
(307) 632-5409

CANADA

Association of Counties and Regions of Ontario
Sheila Richardson
Executive Director
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100 University Ave.
Toronto, Ontario M5J 1V6
(416) 593-1477

Public Transportation Aid Expanded

WASHINGTON, D.C.—When President Carter signs the Surface Transportation Act of 1978, the \$51 billion package will include \$15.16 billion for public transportation programs. The President is expected to sign the measure even though it exceeds the upper level he had set for federal aid to highways and public transportation.

In addition to \$13.58 billion for public transportation over four years (fiscal '79-'82), the program includes a "fifth year" of Section 3 (capital) discretionary funding at \$1.37 billion in fiscal '79 to \$1.6 billion in fiscal '82. Funds are included for construction of new fitted guideway systems and extensions, acquisition and construction of mass

transit facilities and equipment, introduction of new technology, and joint development and urban initiative activities.

OPERATING FUNDS

Section 5 (operating assistance) formula grants, a total of \$6.525 billion, are authorized for the four-year period. The bill does not include fifth year funding for operating expenses. These authorizations will require congressional approval sometime in the next three years.

Substantial increases in operating expenses are provided, ranging from \$1.5 billion in fiscal '79 to over \$1.75 billion in fiscal '82. Funds are to be distributed to transit operations based on the current population/

population density formula for both the basic and second tier (areas over 750,000 population) for the next two years.

During this time, the provision to include bus seat miles and bus age will be studied. By 1980, the Congress will have to decide whether to change the operating expenses distribution formula or switch to a new one. The commuter rail operating assistance program, formerly in Sections 17 and 18 of the Urban Mass Transportation Act has been incorporated into Section 5 funding.

RURAL TRANSIT

The Surface Transportation Act creates a new small urban and rural

transit assistance program, beginning in fiscal '79, with an authorization of \$90 million. The program also has an appropriation of \$76.5 million for fiscal '79. This program does not include a formalized rural planning process according to Senate Banking Committee staff; however, the states will be required to produce a program of projects for the Department of Transportation's review.

The new program emphatically calls for maximum coordination with other state and local social service agencies which have or require transportation services. The new program is not intended to replace existing federal, state, or local transportation activities funded by sources such as Health, Education and Welfare or through the Older Americans Act.

Concerning 13(c) labor protective provisions, the compromise that was eventually worked out allows the

Department of Labor to waive 13(c) provisions if no organized collective bargaining unit exists in a specific rural area.

Still undecided is which department in DOT will run the new program. Informed sources indicate that the Federal Highway Administration (FHWA) will be responsible. NACO has supported a consolidation of FHWA and UMTA to administer the new program. The decision to give FHWA administrative responsibility would come at an important time since the Administration is again thinking about reorganizing DOT.

In the most recent reorganization scheme, UMTA and FHWA would be merged into a single Surface Transportation Administration. Before this happens, NACO believes DOT should successfully coordinate the administration of the new rural program.

Matter and Measure



MANUAL ON UNIFORM CONTROL DEVICES (MUTCD)

The 1978 MUTCD is now at the Government Printing Office. This 1978 edition updates the one dated 1971. Many sections now reflect the official FHWA actions taken during the last seven years on the National Advisory Committee on Uniform Traffic Control Devices recommendations. More than 500 official rulings involving changes and interpretations since 1971 affect nearly every page of the 1971 MUTCD. In addition, two new parts are added to the manual and one part deleted.

Those of you who have tried to keep the MUTCD up-to-date know how tough it has been. Since 1971, eight volumes of official rules and requests for interpretations, changes and experimentations have been compiled and distributed. Although those volumes were free on request, it is estimated that only 20 percent of the people who have copies of the 1971 MUTCD have copies of the official rulings which NACO assisted in disseminating.

To simplify the new book, the format has been changed from a soft cover to a binder with looseleaf pages. The \$18 cost of the 1978 MUTCD includes a subscription service for revised pages as future changes are made. Indexed tab dividers have been added to provide quick reference. To order the 1978 MUTCD, enclose remittance and mail to: Superintendent of Documents, Government Printing Office, Washington, D.C. 20402.

It is planned that revisions to the MUTCD will be transmitted once a year. All revisions will be in the form of revised or added pages with each revision dated to identify it as a revised page.

There are significant changes in the various sections,

particularly in signs, marking signals and traffic controls as highway construction and maintenance operations. There is also a new section on traffic controls for bicycle facilities. Some of these changes are discussed in an article in the October issue of the *ITE Journal*. Borrow it from your traffic engineer. It is well worth your time.

UMTA R&D PRIORITIES CONFERENCE

The Urban Mass Transportation Administration (UMTA), in association with the American Public Transit Association and the Urban Consortium, is sponsoring the third annual UMTA Research and Development (R&D) Priorities Conference, Nov. 16-17, in Cambridge, Mass.

The objective of the conference is to stimulate communication on research and development needs, plans and priorities between managers and sponsors of R&D at UMTA, and R&D users and performers. The conference will cover research, development and demonstrations in transportation planning, management, services, operating methods, equipment and facilities. Sessions and workshops cover such topics as bus and paratransit technology, service and methods demonstrations, rail and construction technology, transit management, urban transportation planning, and roundtable exchange on R&D priorities by state and local governments, transit operations, labor-industry consumers and research community.

For more information on the conference, contact Ms. Chita deVillafraña, DOT Transportation Systems Center, 607/494-2392.

Public Transportation Authorization (in billions)

	79	80	81	82	83
Section 3 (Capital)	\$1.375	\$1.410	\$1.515	\$1.600	\$1.580
Section 5 (Operating Assistance Totals)	1.515	1.580	1.665	1.765	—
Basic	.850	.900	.900	.900	—
2nd Tier	.250	.250	.250	.250	—
Commuter/Fixed Guideway	.115	.130	.145	.160	—
Bus Purchases	.300	.300	.370	.455	—
Small Urban/Rural	.090	.100	.110	.120	—
Miscellaneous	.090	.095	.100	.105	—
Bus Terminals	.040	.040	.040	.040	—
Inter-City Bus	—	—	—	—	—
Operating Expenses	.030	.030	.030	.030	—
Transit Institute	.010	.010	.010	.010	—
Waterborne	—	—	—	—	—
Demonstration	\$.020	.005	—	—	—
Total	\$3.170	\$3.270	\$3.470	\$3.670	\$1.580

State Airport Funds Announced by DOT

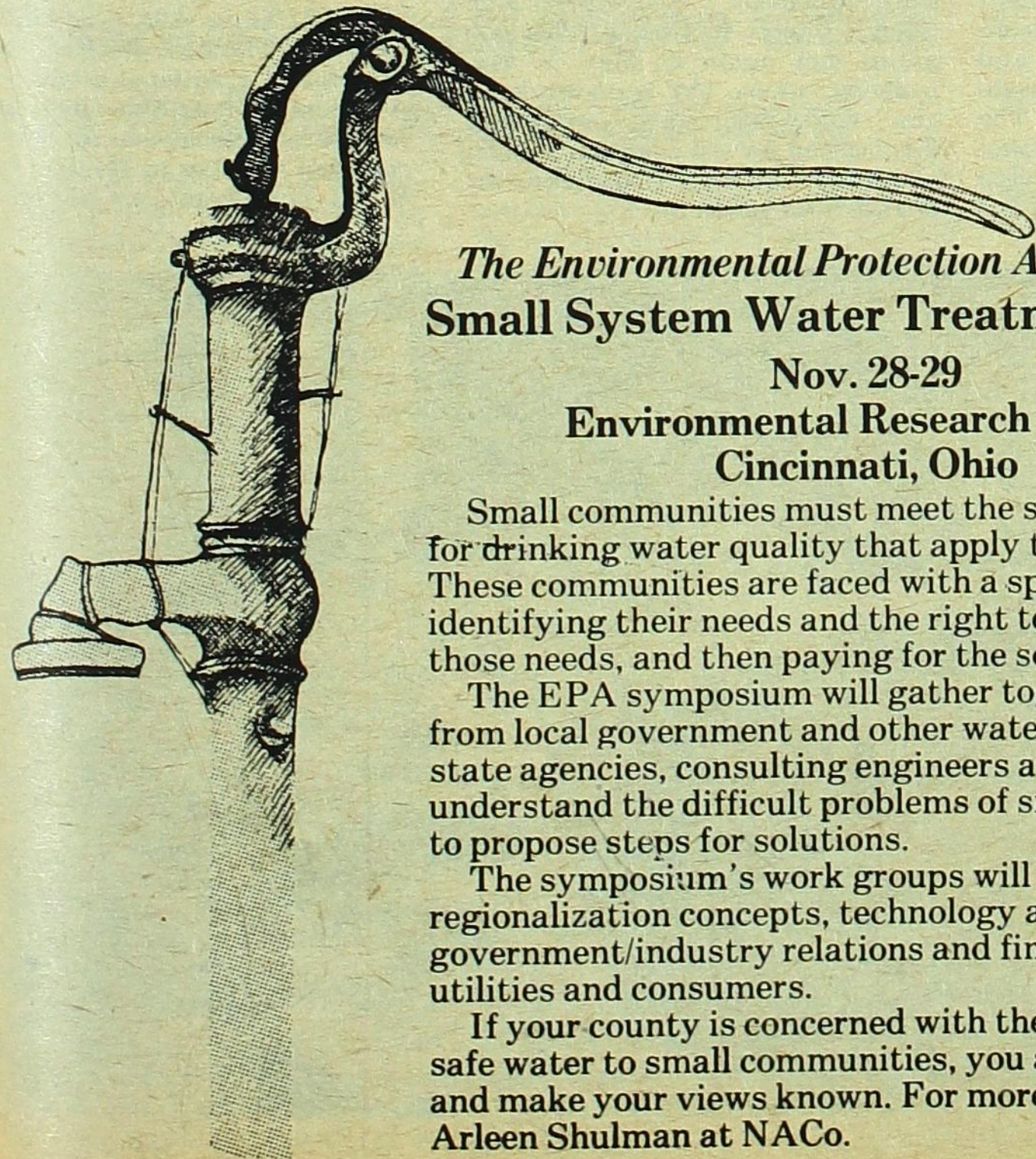
WASHINGTON, D.C.—The U.S. Department of Transportation has announced its fiscal '79 apportionment of Airport Development Aid Program (ADAP) funds. The total apportionment is \$378.5 million: \$330 million will go to air carrier airports and will be available for three years; \$48.8 million will be allotted to general aviation airports and will be available for two years. (This assumes the enactment of legislation to extend availability of unclaimed entitlements beyond fiscal '80.)

Funds not obligated within the designated periods will go into discretionary funds for airport development.

The following table lists each state's apportionment of fiscal '79 funds for general aviation airport development.

Distribution of \$48,750 for General Aviation Airport Development for Fiscal Year 1979

State	State Apportionment	State	State Apportionment
Ala.	\$ 758,421	Mo.	\$1,021,933
Alaska	3,910,358	Mont.	1,055,589
Ariz.	965,342	Neb.	688,384
Ark.	582,043	Nev.	788,903
Calif.	3,441,407	N.H.	150,304
Colo.	953,785	N.J.	912,339
Conn.	400,028	N.M.	926,006
Del.	81,603	N.Y.	2,533,356
D.C.	91,279	N.C.	957,512
Fla.	1,214,434	N.D.	541,154
Ga.	940,112	Ohio	1,572,481
Hawaii	136,244	Okla.	769,696
Idaho	637,723	Ore.	892,295
Ill.	1,714,055	Pa.	1,719,042
Ind.	863,616	R.I.	122,128
Iowa	710,776	S.C.	517,640
Kan.	813,284	S.D.	589,157
Ky.	653,328	Tenn.	750,606
La.	764,392	Tex.	3,111,226
Maine	346,508	Utah	688,113
Md.	551,922	Vt.	116,851
Mass.	742,580	Va.	838,008
Mich.	1,703,325	Wash.	876,258
Minn.	1,026,308	W. Va.	369,657
Miss.	584,825	Wis.	966,826
		Wyo.	686,838



The Environmental Protection Agency announces.... Small System Water Treatment Symposium

Nov. 28-29

Environmental Research Center
Cincinnati, Ohio

Small communities must meet the same federal standards for drinking water quality that apply to larger systems. These communities are faced with a special set of problems in identifying their needs and the right technology to meet those needs, and then paying for the solutions.

The EPA symposium will gather together representatives from local government and other water utility operators, state agencies, consulting engineers and manufacturers to understand the difficult problems of small water systems and to propose steps for solutions.

The symposium's work groups will focus on regionalization concepts, technology alternatives, government/industry relations and financial problems for utilities and consumers.

If your county is concerned with the problem of providing safe water to small communities, you are invited to attend and make your views known. For more information, contact Arleen Shulman at NACO.

REPAIRS FIRST TO SUFFER

Tax Cuts Could Boomerang

By Neil R. Peirce

WASHINGTON, D.C.—Tax cut-backs or expenditure limits will appear on 14 more state ballots this week. Most are strongly favored to win. But the citizens who vote for them may be living in a fool's paradise.

The reason can be summed up in two drab words: deferred maintenance. Few businesses or homeowners would long tolerate rotting pipes, decaying walls or holes in the ceiling. But such postponements of vital maintenance—delays in repair of aging water mains, sewer lines, storm drains, bridges and roads—are occurring with increasing frequency in cities and states across the country. Not only do the delays threaten the "lifelines" of society; they also mean much bigger bills in years to come, because the cost of decay is invariably greater than providing timely replacement or maintenance.

IN VOTING FOR Proposition 13 and its sons and daughters in various states, voters may think they are penalizing lazy bureaucrats or forcing governments to cut out fat. Their votes may indeed accomplish some of those objectives, but the hard fact is that when a government official has to make large cuts in his budget, the capital outlays for replacing aged parts of the "infrastructure" are often the first to go. That's already happening in California; it is almost certain to occur in any state enacting its own "Prop 13" version.

Even before Proposition 13, George Peterson showed city and

state capital budgets (after adjustments for inflation) had been declining for a decade. The neglect didn't start recently, either. Much needed modernization was put off in the 1930s because of the Depression, then in the '40s because of World War II, in the '50s because middle-class suburban flight was cutting city revenues, in the '60s by a switch to social spending. The recessions of the '70s were the final blow. Now the heavy bill for years of neglect is coming due:

- Leaks in Boston's ancient water mains, some dating back to the 1840s, cause loss of half the 150 million gallons of water that system moves daily.

- New York City's two massive water tunnels are crumbling, but neither can be examined or repaired. (Work on a third tunnel was halted in 1975.) If either of the two tunnels should fail, large areas of the city would be exposed to fire and disease.

- Houston loses up to 30 percent of its purified water daily through inadequate pipes; thousands of water damage complaints pour into city hall annually, as the leaks undermine sidewalks, collapse driveways and destroy lawns.

- Most of New Orleans' sewers need replacement; some were purchased—secondhand—from Philadelphia in 1896.

- In San Francisco, pieces have fallen off the Golden Gate Bridge.

OF THE 564,000 BRIDGES in the United States, approximately 105,000 are obsolete or so dangerous that weight limits must be imposed,

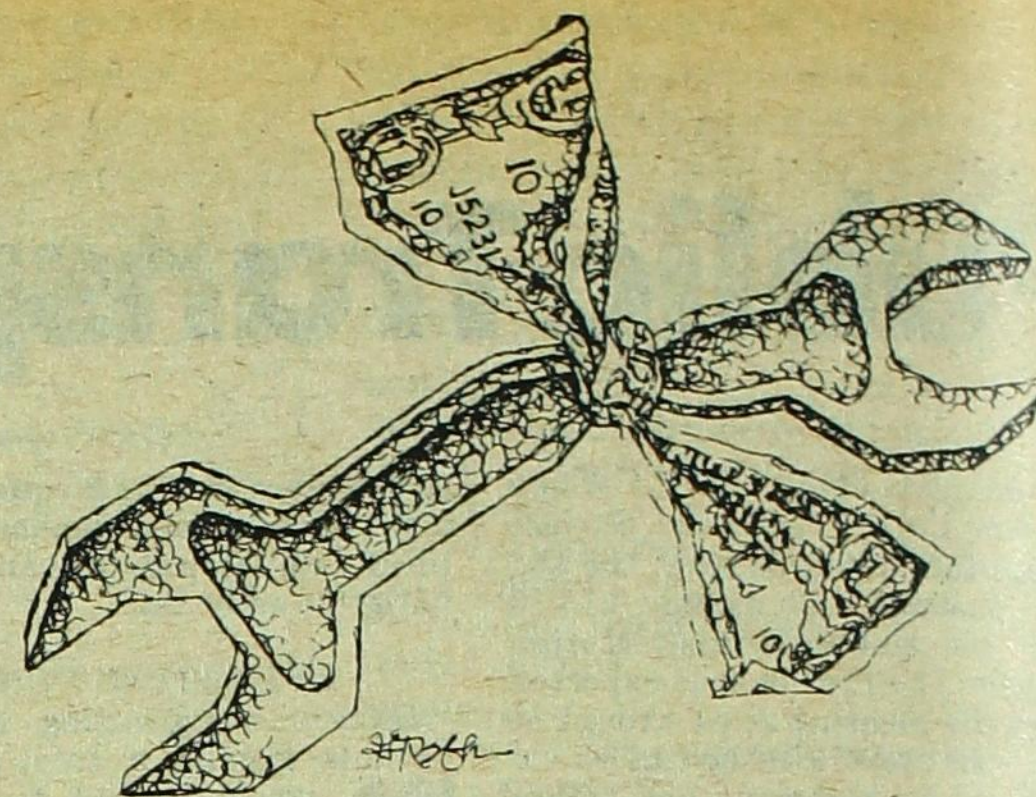
or the spans closed altogether. The cost to repair just the 39,920 deficient bridges on federally aided highways would be \$12 billion; to repair all deficient bridges would cost an estimated \$23 billion.

Most of the decayed bridges are in rural counties, scattered fairly evenly across the United States—seeming proof that the deferred maintenance problem is not exclusively one of the older cities of the Northeast and Midwest.

Commentary

The ultimate example of decay comes, however, from New York: the disintegration of elevated sections of the West Side Highway after 40 years of use. Now the Roosevelt Drive, on the other side of Manhattan, is reported to resemble the West Side structure shortly before its collapse.

In response to fiscal crises, several cities cut their capital outlays to the bone. New York reduced its capital expenditures by more than half, Pittsburgh by 20 percent, Buffalo by one third in 1976 and still more last year. At its current pace, it will take New York 300 years to replace its sewers, instead of the recommended 100 years, and 900 years to revamp its parklands, instead of the appropriate 25. The city is replacing only 40 miles of its 5,300-mile road system each year, implying a 150-year replacement cycle instead of the ideal 10-25 years. Schenectady, N.Y., is operating on an implied 200-year street replacement cycle, Los Angeles on a 130-year cycle.



MANY OF THE NATION'S major roads, including the still-incomplete interstate system, are being battered to pieces by heavyweight trucks, freezing and thawing, and salt used to clear ice from bridges. The Federal Highway Administration reports, "It will cost at least as much to rebuild the interstates as it did to build them in the first place." A *New York Times* reporter found that "parts of I-80, which stretches from the George Washington Bridge to the San Francisco-Oakland Bridge, are as rutted, soft-shouldered and potholed as the battered side streets of Brooklyn."

Simultaneously, the country faces a backlog of several million dollars in delayed replacement of mass transit equipment. Maintenance on the Long Island Railroad has been deferred so long, notes Suffolk County Executive John Klein, that the deteriorated equipment "is driving people out of public transportation, back onto highways which are overutilized and undermaintained."

Dam safety is a major problem nationwide. In the West, notes King County (Wash.) Executive John Spellman, important links in state highway systems run over dams that have been declared unsafe by the Army Corps of Engineers.

Some help is now coming from Washington. The 1978 highway bill recently passed by Congress holds down spending for new roads while adding major new funds for highway resurfacing, rehabilitation and restoration. Rep. James Howard (D-N.J.), a chief sponsor, claims "the bill starts a new era in transportation." Instead of the present \$180 million annual federal aid for bridge repair, for instance, the figure will be upped to \$900 million immediately and \$1.3 billion by 1981.

But states pinned to the wall by Proposition 13-like measures may be unable to afford their matching share (15 to 25 percent) of federal bridge and highway grants.

What the country needs is a new conservation ethic in which any proposed new public structure—be it a road, office building, stadium or coliseum—is viewed with jaundiced eye, with the political leaders asked if they've already made the necessary investments to retain the public infrastructure already in place.

A somber "fix-it-up, keep-what-we-have" philosophy may be no match for flamboyant anti-tax rhetoric. But it's more legitimate conservatism, and good sense.

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Coalition Seeks Alternatives to Jail

Continued from page 1

many—alcoholics, the mentally ill or retarded—for whom society has found no other place.

The National Coalition for Jail Reform contended at the Harpers Ferry meeting that appropriate confinement and universally decried conditions in our nation's jails detract from, rather than enhance public safety.

The coalition agreed that there are serious problems in our local and county jails. Many groups have been working on this problem but, lacking close coordination with other groups, their efforts have been largely ineffective.

The National Coalition was formed

to mount a systematic and unified attack on inappropriate confinement and inappropriate conditions. Each of these national organizations will be working with their state and local affiliates and the local community to resolve these problems.

"MISSION STATEMENT"

At the meeting, coalition members approved a statement outlining the philosophy and objectives of the coalition. According to the mission statement, "By alleviating the lamentable conditions in jails, providing just and effective sanctions against criminal behavior and removing from jails those people who are inappropriately confined, the coalition hopes to reduce the growing

financial burden of jail confinement on taxpayers and provide a greater degree of public safety."

In preparation for a conference next April, designed specifically to deal with the elimination of inappropriate confinement, committees will be examining target groups and the offenses for which they are confined to determine which are inappropriate.

After these target groups are identified, alternatives to confinement and decriminalization of certain offenses will be discussed and strategies to implement appropriate alternatives will be developed. The representatives of these national organizations will jointly develop policies, action models, strategies

and constituencies to bring about change.

The coalition believes that the problems of the jails are the problems of the community. Success, they explain, will be much greater with this wide range of groups working together to improve our jails.

Efforts to form a National Coalition for Jail Reform began at a meeting last February at the Johnson Foundation's Wingspread Conference Center in Racine, Wis. The group met again in May in Minneapolis, where the framework for the coalition was developed. Facilitation for the coalition is being provided by the American Arbitration Association.



MEETING AT HARPERS FERRY—Thomas R. Colosi, vice president for national affairs of the American Arbitration Association, facilitated discussion at the coalition meeting in Harpers Ferry, W. Va. Participants are seen below.

